



right care
right place
right time
right outcome

MERTON CLINICAL COMMISSIONING GROUP GOVERNING BODY

Date of Meeting: 30th November 2017

Agenda No: 5.2

Attachment: 5

Title of Document: Managing Directors' Report	Purpose of Report: To note
Report Author: James Blythe, Managing Director	Lead Director: James Blythe
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Executive Summary: This report covers the main matters of interest for the Managing Director to bring to the attention of the Governing Body	
Key sections for particular note (paragraph/page), areas of concern etc: N/A	
Recommendation(s): To note	
Committees which have previously discussed/agreed the report: N/A	
Financial Implications: N/A	
Implications for CCG Governing Body: For note and discussion	
How has the Patient voice been considered in development of this paper: Areas highlighted in this report have developed patient engagement approaches	
Other Implications: Nil	
Equality Assessment: Not required	
Information Privacy Issues: N/A	
Communication Plan: N/A	

MANAGING DIRECTORS' REPORT

Staff consultation

The Executive Team recently concluded a consultation exercise on proposed changes to the Local Delivery Unit (LDU) management structure. Staff engagement with the exercise was strong and we have fed back already on a number of changes to our proposals that we intend to make. The executive management team will approve the new structure on 6th December and the organisational change policy already in effect will be used to manage the transition process into the new arrangements.

Joint working with Wandsworth and South West London Alliance

We continue to increase the scope of our joint working arrangements. Subject to approval at Wandsworth's Board on 13th December Merton and Wandsworth CCGs now have a shared set of corporate objectives and a draft shared Board Assurance Framework is now being reviewed by committees. The CCGs' finance committees met 'in common' for the first time this month and aligned quality/governance committees are due to do so early in the New Year. This significantly assists the Executive Team in streamlining our governance and administrative pressures and the support of lay members and other GB members in working in this way is appreciated.

The SWL Alliance convened a Committee in Common (CiC) to approve the new Effective Commissioning Initiative policy across SWL on 16th November, using the CiC provisions approved in each CCG's constitution the previous month. This was a successful meeting again demonstrating the value of joint work on shared priorities and challenges.

Elective care recovery programme – St George's

I attend a fortnightly meeting with NHS England, NHS Improvement, SWL Alliance colleagues and St George's Hospital executive team to review ongoing progress in recovering elective care reporting and performance at St George's which the Governing Body will be aware of. Our role is to ensure the CCGs' patients access care in the most timely way possible and to manage any potential quality challenges; but also to assist the Trust in modernising pathways of care so that we make best use of the resources in the hospital. We are making positive progress with the reporting and data quality issues, which means that better data now available for us to advise referrers and patients about current waits and options at nearby Trusts. We are continuing to work with NHS England to integrate this information into the e-Referrals System to inform patient choice.

STP refresh

The SWL Sustainability and Transformation Partnership is currently refreshing its strategy. This is a two-stage process, starting with the publication of a document for discussion with key organisations and stakeholders on 30 November 2017. Local health and care plans for each of our four health and care partnerships will then be published in June 2018. The discussion document will have been circulated to Governing Body members and other key stakeholders on the day of the meeting; the local health and care plan for Merton and Wandsworth will be developed via the Local Transformation Board, approved through the Governing Body and aligned to our annual operating plan and commissioning intentions.

Development of the MCP and Integrated Locality Team in Merton

The first meeting of the Multispeciality Community Provider (MCP) Programme Board is Monday 27th November. As previously highlighted, this group will agree the vision, strategy and

governance for progressing the integration of primary, community and social care in the borough, linked to outreach acute services from our two principal hospital providers.

The first piece of work to be developed under the MCP is the establishment of Integrated Locality Teams (ILTs) to manage adult, mainly elderly patients at highest risk of admission. This work is already underway and the Practice Leads Forum on 13th November was dedicated to engaging the CCG membership in the development of the service delivery model. This will be a key element of our transformation plan for 2018/19.

Epsom and St Helier Strategic Outline Case

Earlier this month, the Board of Epsom and St Helier University Hospitals NHS Trust considered and approved a Strategic Outline Case which set out the strategic case for the consolidation of more acute services onto a single site.

Working alongside Sutton and Surrey Downs CCGs, we will look carefully at the strategic outline case presented by the Trust. We know that the condition of the buildings at both Epsom and St Helier is a significant issue that impacts patient care.

We will develop a robust and inclusive process to look at all potential scenarios. For each scenario, we will look at the quality of care, the finances, whether people support it and whether it is deliverable. We would formally consult the public before making any recommendation to Governing Bodies to agree changes to hospital services, if we conclude that such a recommendation should be made.

James Blythe
November 2017