



right care  
right place  
right time  
right outcome

## MERTON CLINICAL COMMISSIONING GROUP GOVERNING BODY

**Date of Meeting:** 18<sup>th</sup> April 2018

**Agenda No:**

**9.2**

**Attachment: 12**

<b>Title of Document:</b> Finance Report Month11 2017/18	<b>Purpose of Report:</b> Approval
<b>Report Author:</b> Robert Kirton	<b>Lead Director:</b> Neil McDowell
<p><b>Executive Summary:</b> The purpose of this paper is to provide the Governing Body with an update on the financial position of the CCG as it stood at 28<sup>th</sup> February 2018. The paper has previously been discussed by the Finance Committee in Common and is presented to give assurance to the Governing Body that the CCG is able to achieve the financial objectives set for the year.</p> <p>The CCG is reporting that as at 28<sup>th</sup> February it is forecasting a deficit of £910k against its revenue allocation of £282,000k. This position is the permitted deficit in line with our “control total” set by NHSE.</p> <p>Pressure on Acute Commissioning budgets is the main driver behind the deficit.</p> <p>The CCG expects to achieve its QIPP target of £11.2m, although some reserves have been utilised to reach this position.</p> <p>The monthly cash target has been met.</p>	
<p><b>Key sections for particular note (paragraph/page), areas of concern etc:</b> Whole document</p>	
<p><b>Recommendation(s):</b> The Governing Body is asked to APPROVE the Finance Report Month11 2017/18</p>	
<p><b>Committees which have previously discussed/agreed the report:</b> Finance Committee in Common</p>	
<p><b>Financial Implications:</b> As contained within report.</p>	
<p><b>Implications for CCG Governing Body:</b> As contained within report.</p>	
<p><b>How has the Patient voice been considered in development of this paper:</b> NA</p>	
<p><b>Other Implications:</b> NA</p>	
<p><b>Equality Assessment:</b> NA</p>	
<p><b>Information Privacy Issues:</b> None</p>	
<p><b>Communication Plan:</b> All papers included in Part One of the Governing Body are displayed on the CCG’s website.</p>	

# NHS Merton CCG Finance Report

February 2018 (Month 11)

Produced By Merton Finance Team– March  
2018

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8. Financial Statements
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  - Cash Drawdown to Month 11
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# 1. Finance Scorecard and Key Indicators

# 1.1 MCCG Finance Scorecard

February 2018

## Financial Strategy

- SWL Collaborative Commissioning programme work is ongoing to deliver system transformation plan.
- Local Transformation Board, with Finance and Activity subcommittee, has been established to deliver the strategy for Wandsworth and Merton LDU
- 2017/18 is year 2 of the 5 year notification of allocations. Years 4 and 5 are “soft” allocations.
- It is expected that the 0.5% non recurrent reserve can be released at Month 12
- Contracts have been agreed but with significant QIPP outside of these plans.
- SWL system-wide control totals (both CCG and provider) have been issued as well as just CCG-specific.

## Financial Governance

- Annual internal audit plan for 2017/18 has been agreed
- Corporate objectives agreed and board assurance framework being updated.
- With the formation of the Merton & Wandsworth Local Delivery Unit a review of meetings and governance has been undertaken.
- Financial Recovery Group and Savings & Delivery Group (focus on QIPP) have merged into Financial Recovery Oversight Group (FROG), which meets across Wandsworth and Merton CCG

## Financial Performance

- MCCG forecast to achieve the in-year target position.
- Original QIPP plan not currently forecast to be met but mitigated by using reserves, holding back budget underspends etc where necessary, to compensate for non-delivery of a number of schemes within initial plan.
- The cost of specialised activity transferring from NHSE to the CCG has to date been in excess of the allocation transfer.
- Overall there is no variance from plan.
- M CCG are forecasting to meet the running cost target.
- MCCG did not achieve the BPPC target in relation to non-NHS suppliers in February.

## Financial Risk

- Financial ledger system has limited capability to do detailed analysis.
- Further issues may emerge around acute contracting which may impact on our ability to achieve the target surplus. Further mitigations will be developed to ensure that flexibility is built into the position.
- 2017/18 QIPP delivery represents a significant risk due to size of the programme, and the lack of reserves left to offset any further non-delivery. There is a risk that the QIPP programmes will underperform, but we will be able to make up any shortfall with reserves and other non recurrent measures.



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# 1.2 Key Indicators February 2018

Merton CCG - Key Indicators	YTD £'000	YTD RAG RATING	Forecast £'000	Forecast RAG RATING
<b>Expenditure</b>				
Acute Commissioning	130,868	●	142,718	●
Continuing Care	11,699	●	12,763	●
Mental Health	23,320	●	25,438	●
Prescribing	21,592	●	23,555	●
<b>Surplus/(Deficit)</b>	-875	●	-910	●
<b>QIPP</b>	9,990	●	11,243	●

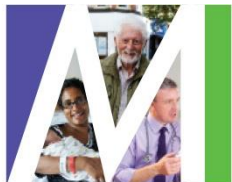


## **2. Financial Position**

# 2.1 Month 11 Financial Position overview

February 2018

- For Months 10 and 11, NHSE told London CCGs that they are allowed to be overspent against their bottom line surplus control total by the value of the expected full year pressure relating to NCSO in Prescribing (i.e. higher prices on certain drugs owing to stock shortages). It is expected that, at month 12, CCGs will receive a Category M drugs rebate and be allowed to release their 0.5% non-recurrent reserves, to enable them to meet their original control totals.
- Merton CCG is reporting a FY deficit of £910k, which takes account of its NCSO pressure.
- As reported last month, we have moved most of the risks into the position. We are assuming that the acute and continuing healthcare positions remain stable and in line with trends from the last year over quarter 4. There is very little flexibility with all reserves and contingencies now released into the position.
- There is a risk that QIPP will not deliver the full level of planned savings (£11.2m), but we can make up any shortfall with reserves and other non recurrent measures. The mitigations include an assessment of any slippage on the investments, but through Financial Recovery & Oversight Group (FROG) and Savings and Delivery Group (SDG), all opportunities are being explored to identify additional QIPP and stretch existing schemes which are performing well.
- Acute contracts remain the main area of pressure f predominantly driven by the change in the identification rules for specialised commissioned activity, but also non-achievement and slippage of ambitious transformational QIPP plans in-year, underlying activity growth and case mix changes. Merton SLA pressures are predominantly at St George's (£3.5m) and Kingston (£1.5m).
- Continuing healthcare remains stable and is still forecast to underperform against budget by £1.7m.
- Investments are in place to meet the mental health investment standard.
- The CCG still expects to meet the running costs target.



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## 2.3 Summary Financial Position – Merton

February 2018

	PERIODS TO DATE		
	Budget £000s	Actual £000s	Var £000s
Resource Limit	257,032	257,032	0

	FULL YEAR		
	Budget £ 000s	Actual £000s	Var £000s
	282,722	282,722	0

### EXPENDITURE

Acute Commissioning	128,307	130,868	(2,561)
Non Acute Commissioning	65,252	64,542	710
Primary Care & Prescribing	52,489	51,525	964
Running Costs	4,080	4,061	19
CSU (Excluding Running Costs)	935	1,180	(245)
Estate Costs	2,501	2,795	(294)
Other	3,698	4,294	(597)
Reserves	(229)	(1,357)	1,128

	140,202	142,718	(2,516)
	71,184	70,405	779
	57,990	56,917	1,073
	4,451	4,431	20
	1,020	1,291	(271)
	2,728	3,050	(322)
	4,034	4,686	(651)
	1,113	135	978

<b>Total Applications</b>	<b>257,032</b>	<b>257,907</b>	<b>-875</b>
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<b>282,722</b>	<b>283,632</b>	<b>-910</b>
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<b>Surplus/(Deficit)</b>	<b>-0</b>	<b>-875</b>	<b>-875</b>
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<b>0</b>	<b>-910</b>	<b>-910</b>
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## **3. Risks and Mitigations**

# 3.2 Risks and Mitigations - Merton

February 2018

MERTON CCG			
TABLE 1 CURRENT REPORTED POSITION		POTENTIAL UNMITIGATED RISK SCENARIOS	
	£'000	£'000	
<b>Risks</b>			<b>Further Risks</b>
Acute Contracts			
- Performance	(5,820)		Specialised Commissioning Issue
- Acute QIPP under delivery			(1,200)
Acute Reserves			LBM - dispute
			(500)
Mental Health	(836)		
End of Life Care & Hospices	(49)		
Enhanced Services & Other	(11)		
Corporate	(1,224)		
<b>Total Risks</b>		<b>(7,940)</b>	<b>Total Further Risks to Mitigate</b>
			<b>(1,700)</b>
<b>Mitigations</b>			<b>Further Mitigations</b>
Other SLAs (inc LAS)	125		Balance Sheet scrutiny
Non SLA & NCA	3,179		500
Learning Disabilities	523		IR allocation adjustment
Continuing Care	808		1,200
Community Services	277		
Other Non Acute	57		
Prescribing	579		
Delegated Budgets	29		
Other Primary Care & Prescribing	238		
Out of Hours	238		
Reserves	978		
<b>Total Mitigations</b>		<b>7,030</b>	<b>Total Further Mitigations</b>
			<b>1,700</b>
<b>Total Reported Position</b>		<b>(910)</b>	<b>Potential Surplus Risks to Mitigations</b>
			<b>0</b>



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## 4. Acute

## 4.2 Acute Commissioning - Merton

February 2018

Merton CCG - ACUTE COMMISSIONING	Full Year Budget £000's	Budget to Date £000's	Actual to Date £000's	Variance to Date £000's	Forecast Actual £000's	Forecast Variance £000's	% Var £000's
ST GEORGE'S HEALTHCARE TRUST	62,413	57,002	60,541	(3,539)	66,045	(3,632)	-5%
EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE	32,459	29,754	30,313	(559)	33,022	(563)	-2%
KINGSTON NHS TRUST	10,261	9,406	10,896	(1,490)	11,886	(1,625)	-14%
LAS - EMERGENCY SERVICE CONTRACT	6,616	6,065	6,208	(143)	6,772	(156)	-2%
EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC	4,102	3,760	3,515	245	3,834	268	7%
MOORFIELDS EYE HOSPITAL	4,083	3,743	3,677	66	4,011	72	2%
GUY'S & ST THOMAS' HOSPITAL TRUST	2,948	2,702	2,276	426	2,483	465	19%
CROYDON UNIVERSITY HOSPITAL NHS TRUST	1,968	1,804	1,989	(185)	2,170	(202)	-9%
THE ROYAL MARSDEN HOSPITAL TRUST	1,689	1,548	1,614	(66)	1,761	(72)	-4%
CHELSEA & WESTMINSTER HEALTHCARE TRUST	1,503	1,378	1,260	118	1,375	128	9%
QUEEN MARYS ROEHAMPTON	1,435	1,315	1,400	(85)	1,527	(92)	-6%
Other Contracts < £1m	4,867	4,461	4,723	(262)	5,153	(286)	-6%
QIPP SCHEMES NOT ATTRIBUTED TO ACUTE SLAs	0	0	0	0	0	0	0%
NON CONTRACT ACTIVITY (net of QIPP)	2,199	2,016	1,634	382	1,782	417	23%
Other Acute Non-SLA Services	3,659	3,354	822	2,532	897	2,762	308%
<b>TOTAL ACUTE COMMISSIONING</b>	<b>140,202</b>	<b>128,307</b>	<b>130,868</b>	<b>(2,561)</b>	<b>142,718</b>	<b>(2,516)</b>	<b>-2%</b>

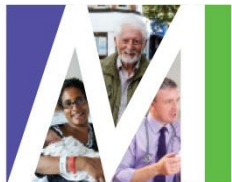


## 4.2 Acute Commissioning - Merton

February 2018

### Year to Date

- The overall YTD position for Acute Commissioning at Month 11 is an overspend of £2,561k, principally due to overspends at St George's (£3,539k - £2,235k performance and £1,304k QIPP slippage) and Kingston (£ 1,490k - £724k planning assumption and £766k performance). This is partly offset by the acute contract reserve (£2,705k).
- The YTD overspend at St George's is principally due to
- Emergency -£2,212k (i) -700k IR plan change (ii) -£400k QIPP. (iii) Sepsis activity (WJ06 HRG's) -£900k. (iv) remainder on planned challenges (re-admission)
- Critical Care -£573k (i) -£206k of cost relating to 2016/17 (ii) -£260k over on discharged activity. -£205k/123days are 3 Organs supported & this includes 4 patients with a LOS of 2 weeks. 1 Organ supported £219k over. 5 Organ supported £21k over due to a 29 day/£54k long stayer (iii) -£124k of Not Yet Discharged/WIP activity attributed to the CCG. This is pending discharge & coding.
- Elective -£537k (i) -£756k QIPP (ii) -£240k Neurosurgery due to the IR changes- no plan. (iii) -£226k/27 on Neurology due to 1 day case neurology patient with 33 attendances x £8k (AA25C) which has been challenged as a RDA tariff is more appropriate. In mitigation Urology £345k/163 below plan
- Maternity Pathway -£447k of which £-501k/104 over on deliveries.
- Outpatient Proc -£544k mainly on -£243k Respiratory Med subject to a counting & coding challenge, -£200k plan reduction for IR, -£121k Gynae – driven by MA36Z Transvaginal Ultrasound – these have increased steadily since last year.
- A&E -£269k Combination of QIPP -£148k and case mix which is subject to an audit following a counting & coding challenge.
- The YTD overspend at Kingston is due to the difference (£724k) between the CCGs planning assumption of a lower contract value and the real cost of activity, which has proved to be nearer to the Trust's estimation.
- Emergency -£362k. In comparison to 16/17 YTD M10, EM activity increased by 17%. (Short stay emergency care -£239k (Paed Assessment -£14k, Adult EM 0-4 -33k & 4-24 hrs care mgmt-£192k), Nervous System -£94k (Stroke -£78k), Digestive System Disorders -£68k due to case-mix (Gastro) , Respiratory disorders -£121k (Pneumonia, Lung injuries)
- Elective -£288k is due to increase in activity over plan around Digestive System Procedures -£103k, Eyes and Periorbita procedures and disorders -£67k), Urology and Male Reproductive procedures -£39k), Interventional Cardiology -£40k), Skin Procedures -£21k), MSK & Rheumatological Disorders -£17k, and ENT -£23K.) d. OP Proc -£200k Ophthalmology -£95k largely around the changes in the Eylea/Lucentis pathway -£81k, other drivers of the adverse variance include Dermatology -£34k, Gynaecology -£29k and Urology -£23k partially offset by under spent on Maternity Pathway £319k of which £217k is within Antenatal Care and remainder on Deliveries.



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## 4.2 Acute Commissioning - Merton

February 2018

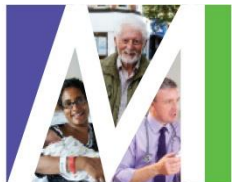
### Forecast Outturn

The FOT position is an overspend of £2,516k mainly at St George's (£3,632k), Kingston (£1,625k) and Epsom & St. Helier (£563k). This is partly offset by the acute contracts reserve (£2,951k).

The FOT position at St George's is due to a continuation of trends in electives and non-electives. In addition, the FOT assumes a shortfall in QIPP efficiencies. However, the trend is mitigated by appliance of a fine of £638k (1% of contract value) for information shortcomings regarding RTT performance. Overall, the FOT for St. George's has improved by £386k from the forecast as at last month. The reported position assumes that £1.2m of costs relating to Specialised Commissioning will not be charged to the CCG.

The FOT overspend position at Kingston of £1,625k has been crystallised as a year-end financial agreement has been reached with the Trust. £1 million relates to the difference in planning assumptions between CCG and Trust.

The FOT overspend at Epsom & St Helier (£563k) is within Emergency and Non-Elective areas (£856k) with the main drivers being Infectious Diseases and Immune System (£360k) and Nervous System Procedures (£250k).



## 5. Non-Acute and Primary Care



# 5.4 Non-Acute Commissioning - Merton

February 2018

Merton CCG - NON-ACUTE COMMISSIONING	Full Year Budget £000's	Budget to Date £000's	Actual to Date £000's	Variance to Date £000's	Forecast Actual £000's	Forecast Variance £000's	% Var £000's
Mental Health Contracts	17,092	15,668	15,818	-150	17,255	-163	-1%
Dementia	69	63	0	63	0	69	
IAPT	1,513	1,387	1,013	374	1,105	408	37%
Mental Health Placements	5,000	4,584	5,839	-1,255	6,369	-1,369	-21%
MH NCAs	128	118	118	-1	128	0	0%
Bereavement Service	50	46	46	-0	50	0	0%
Other Mental Health	97	89	44	45	47	50	106%
Child and Adolescent Mental Health	702	643	488	155	533	169	32%
<b>Total Mental Health</b>	<b>24,652</b>	<b>22,597</b>	<b>23,366</b>	<b>-769</b>	<b>25,488</b>	<b>-836</b>	<b>-3%</b>
Continuing Care	11,513	10,554	8,976	1,578	9,792	1,721	18%
Funded Nursing Care	2,057	1,886	2,723	-837	2,971	-914	-31%
<b>Total Continuing Care - Adults</b>	<b>13,571</b>	<b>12,440</b>	<b>11,699</b>	<b>741</b>	<b>12,763</b>	<b>808</b>	<b>6%</b>
Continuing Care - Children	1,119	1,026	1,026	-1	1,119	0	0%
<b>Total Continuing Care - Children</b>	<b>1,119</b>	<b>1,026</b>	<b>1,026</b>	<b>-1</b>	<b>1,119</b>	<b>0</b>	<b>0%</b>
Community Services (SGUH etc)	21,410	19,626	19,373	253	21,133	277	1%
MCP (Multi-Specialty Community Provider)	0	0	0	0	0	0	
Learning Disabilities	2,706	2,480	2,001	479	2,183	523	24%
Hospices / Other EOLC	705	646	691	-45	754	-49	-6%
Other Non-Acute (e.g. BCF, AQP)	7,022	6,437	6,385	51	6,965	57	1%
<b>Total Community Services</b>	<b>31,843</b>	<b>29,189</b>	<b>28,450</b>	<b>739</b>	<b>31,035</b>	<b>808</b>	<b>3%</b>
<b>Total Non-Acute Commissioning</b>	<b>71,184</b>	<b>65,252</b>	<b>64,542</b>	<b>710</b>	<b>70,405</b>	<b>779</b>	<b>1%</b>



# 5.5 Primary Care - Merton

February 2018

Merton CCG - PRIMARY CARE	Full Year Budget £000's	Budget to Date £000's	Actual to Date £000's	Variance to Date £000's	Forecast Actual £000's	Forecast Variance £000's	% Var £000's
PRESCRIBING	23,369	21,422	20,932	490	22,835	534	2%
MEDICINES OPTIMISATION	67	61	67	-6	73	-6	-8%
CENTRAL DRUGS	698	640	593	47	647	51	8%
<b>Total Prescribing</b>	<b>24,134</b>	<b>22,123</b>	<b>21,592</b>	<b>531</b>	<b>23,555</b>	<b>579</b>	<b>2%</b>
PRIMARY CARE CONTRACT VALUE AND KPI'S	20,546	17,073	16,946	127	20,357	189	1%
PRIMARY CARE OTHER DELEGATED BUDGET	8,049	8,893	9,009	-116	8,209	-160	-2%
<b>Total Primary Care Delegated Budgets</b>	<b>28,595</b>	<b>25,966</b>	<b>25,955</b>	<b>11</b>	<b>28,566</b>	<b>29</b>	<b>0%</b>
<b>Total Local Enhanced Services</b>	<b>475</b>	<b>435</b>	<b>447</b>	<b>-11</b>	<b>486</b>	<b>-11</b>	<b>-2%</b>
<b>Total Out Of Hours</b>	<b>2,024</b>	<b>1,855</b>	<b>1,637</b>	<b>218</b>	<b>1,786</b>	<b>238</b>	<b>13%</b>
GP - STATUTORY MEDICAL FEES	98	90	100	-10	106	-8	-8%
QUALITY PREMIUM	66	61	61	-1	66	0	0%
PRIMARY CARE OTHER	1,515	1,313	958	355	1,515	0	0%
PRIMARY CARE TRANSFORMATION FUND	700	295	649	-355	700	0	0%
PRIMARY CARE INVESTMENTS	137	126	126	-0	137	0	0%
WALK IN CENTRE (UNREGISTERED PATIENTS)	246	226	0	226	0	246	0%
<b>Total Primary Care Other</b>	<b>2,762</b>	<b>2,109</b>	<b>1,894</b>	<b>215</b>	<b>2,524</b>	<b>238</b>	<b>9%</b>
<b>TOTAL PRIMARY CARE</b>	<b>57,990</b>	<b>52,489</b>	<b>51,525</b>	<b>964</b>	<b>56,917</b>	<b>1,073</b>	<b>2%</b>



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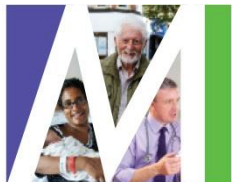
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## 5.6 Non-Acute Commissioning and Primary Care - Merton

January 2018

- Non-Acute Commissioning is showing an underspend of £710k at Month 11 along with a forecast year-end underspend of £779k.
- Forecast underspends are principally in the Learning Difficulties budget on Continuing Care (£523k) and Continuing Care placements (£1,721k).
- The forecast underspend in Primary Care is £1,073k which is principally due to underspends in Prescribing (£579k) and Primary Care Other (PMS Practice Transformational Support) budget (£238k).
- There has been a favourable movement of £71k in the FOT on the Primary Care Delegated budget (from an overspend of £42k to an underspend of £29k). As in Wandsworth, the movement is mainly due to the CCG not having to make indemnity insurance payments to GP practices and to a reduction in the premises FOT following detailed analysis.
- The other significant underspend forecast in the Primary Care and Prescribing budgets is in the Out of Hours Services where the budget is reporting a forecast outturn underspend of £238k.



## **6. Running Costs and Corporate**

## 6.2 Running Costs and Corporate - Merton

February 2018

Merton CCG - RUNNING COSTS AND CORPORATE	Full Year Budget £000's	Budget to Date £000's	Actual to Date £000's	Variance to Date £000's	Forecast Actual £000's	Forecast Variance £000's	% Var £000's
<b>Running Costs</b>							
CEO/BOARD OFFICE	547	502	493	9	538	9	2%
CHAIR AND OTHER BOARD MEMBERS	118	108	108	0	118	0	0%
FINANCE	235	215	168	47	183	52	28%
COMMISSIONING	358	328	302	26	329	29	9%
CORPOARE COSTS & SERVICES	2,564	2,350	2,248	102	2,453	111	5%
PERFORMANCE	193	177	226	-49	246	-53	-22%
ADMINISTRATION & BUSINESS SUPPORT	120	110	121	-11	132	-12	-9%
ESTATES AND FACILITIES	226	207	207	-0	226	-0	0%
CLINICAL SUPPORT	68	63	94	-31	103	-35	-34%
PATIENT AND PUBLIC INVOLVEMENT	6	5	5	0	6	0	1%
QUALITY ASSURANCE	16	15	89	-74	97	-81	-84%
<b>Total Running Costs</b>	<b>4,451</b>	<b>4,080</b>	<b>4,061</b>	<b>18</b>	<b>4,431</b>	<b>20</b>	<b>0%</b>
<b>Programme Costs</b>							
MEDICINES MANAGEMENT	725	664	580	84	632	92	15%
CONTINUING CARE TEAM	584	535	545	-10	594	-10	-2%
SAFEGUARDING	47	43	90	-47	98	-51	-52%
INTERPRTING SERVICES	9	8	5	3	9	0	0%
CLINICAL LEADS	521	477	601	-124	656	-135	-21%
TRANSFORMATIONAL SERVICE MANAGERS	1,773	1,625	2,133	-508	2,327	-554	-24%
PPI / CSU Comms / LEVIES	176	161	157	4	170	6	4%
CSU CHARGES	807	740	698	42	766	42	5%
<b>Total Programme Costs</b>	<b>4,642</b>	<b>4,255</b>	<b>4,809</b>	<b>-555</b>	<b>5,252</b>	<b>-610</b>	<b>-12%</b>
<b>Property Costs Programme</b>							
OTHER CSU SLA PROGRAMME CHARGES	2,728	2,501	2,795	-294	3,050	-322	-11%
OTHER CSU SLA PROGRAMME CHARGES	213	195	482	-287	525	-312	-59%
DEPRECIATION	200	183	183	0	200	0	0%
<b>Total Property Costs Programme</b>	<b>3,141</b>	<b>2,879</b>	<b>3,460</b>	<b>-581</b>	<b>3,775</b>	<b>-634</b>	<b>-17%</b>
<b>TOTAL CORPORATE</b>	<b>12,234</b>	<b>11,214</b>	<b>12,330</b>	<b>-1,117</b>	<b>13,458</b>	<b>-1,224</b>	<b>-9%</b>

We are on plan to hit or exceed our running cost target.



## 7. QIPP

# 7.1 QIPP Plan and Progress

## Programme Summary

PROGRAMME	2017/18 Plan	2017/18 FOT	Variance	YTD-Plan	YTD - ACTUAL	Variance
CHC	£919	£1,755	£836	£842	£1,470	£628
Childrens	£30	£0	£-30	£25	£0	£-25
Corporate, Finance and Contracts	£530	£565	£35	£486	£490	£4
Meds Management	£1,090	£3,250	£2,160	£999	£3,040	£2,041
Mental health	£350	£240	£-110	£321	£210	£-111
Primary Care	£0	£1,120	£1,120	£0	£1,000	£1,000
Acute	£1,923	£3,713	£1,540	£1,671	£3,000	£1,329
Community	£80	£600	£520	£73	£480	£407
Removed Schemes	£6,321	£0	£-6,321	£5,650	£0	£-5,650
<b>Grand Total</b>	<b>£11,243</b>	<b>£11,243</b>	<b>£0</b>	<b>£10,067</b>	<b>£9,690</b>	<b>£-377</b>



## 8. Financial Statements



## 9.2 Statement of Financial Position - Merton

February 2018

Merton CCG - STATEMENT OF FINANCIAL POSITION				
	Mar-17	Dec-17	Jan-18	Feb-18
	£000's	£000's	£000's	£000's
Property, Plant And Equipment	671	525	508	491
<b>Non-current Assets Total</b>	<b>671</b>	<b>525</b>	<b>508</b>	<b>491</b>
Cash And Cash Equivalents	17	(765)	(728)	(281)
Current Trade And Other Receivables	4,959	2,662	3,349	3,877
<b>Current Assets Total</b>	<b>4,976</b>	<b>1,897</b>	<b>2,621</b>	<b>3,597</b>
Current Other Liabilities	(2,706)	(588)	(524)	(433)
Current Trade And Other Payables	(18,456)	(22,594)	(22,484)	(22,693)
<b>Current Liabilities Total</b>	<b>(21,162)</b>	<b>(23,182)</b>	<b>(23,008)</b>	<b>(23,125)</b>
<b>Grand Total</b>	<b>(15,515)</b>	<b>(20,760)</b>	<b>(19,878)</b>	<b>(19,037)</b>
General Fund	15,515	20,760	19,878	19,037
Financed by Taxpayers Equity: Total	15,515	20,760	19,878	19,037
<b>Grand Total</b>	<b>15,515</b>	<b>20,760</b>	<b>19,878</b>	<b>19,037</b>

This balance sheet snapshot reflects payments to be made on 1<sup>st</sup> March (in month 12). Therefore cash position above is not correct. Real cash position is breakeven as per Cash Drawdown slide



# 9.4 Statement of Cash Flows - Merton

February 2018

Merton CCG - STATEMENT OF CASH FLOWS					
	Qtr 1	Qtr 2	Qtr 3	Jan-18	Jan-18
	£000's	£000's	£000's	£000's	£000's
(Increase) decrease in trade and other receivables	1,855	583	(142)	(687)	(528)
Depreciation and amortisation	50	50	50	17	17
Increase (decrease) in trade and other payables	(454)	4,629	(2,155)	(174)	118
Net operating costs for the financial year	(69,376)	(70,128)	(70,322)	(24,459)	(23,622)
<b>1. Cash Flows from Operating Activities: Total</b>	<b>(67,926)</b>	<b>(64,866)</b>	<b>(72,568)</b>	<b>(25,303)</b>	<b>(24,016)</b>
(Payments) for property, plant and equipment	0	(3)	(1)	0	0
<b>2. Cash Flows from Investing Activities Total</b>	<b>0</b>	<b>(3)</b>	<b>(1)</b>	<b>0</b>	<b>0</b>
Net parliamentary funding received	67,879	64,155	72,549	25,340	24,464
<b>3. Cash Flows from Financing Activities Total</b>	<b>67,879</b>	<b>64,155</b>	<b>72,549</b>	<b>25,340</b>	<b>24,464</b>
<b>Grand Total</b>	<b>(47)</b>	<b>(714)</b>	<b>(20)</b>	<b>36</b>	<b>448</b>
Net parliamentary funding received	(47)	(714)	(20)	36	448
Net parliamentary funding received	17	(30)	(2,029)	(765)	(728)
<b>Grand Total</b>	<b>(30)</b>	<b>(744)</b>	<b>(2,050)</b>	<b>(728)</b>	<b>(281)</b>



## 9.6 Cash Drawdown to Month 11 - Merton

February 2018

Merton CCG - CASH DRAWDOWNS	Monthly Drawdown	Cumulative Drawdown	Proportion of Annual Cash Resource Limit	Cash Balance	KPI
	£000's	£000's	%	£000's	%
Apr-17	20,150	20,150	7.78%	£20	0.11%
May-17	21,600	41,750	16.12%	£20	0.11%
Jun-17	20,500	62,250	24.04%	£155	0.81%
Jul-17	19,850	82,100	31.70%	£106	0.56%
Aug-17	19,350	101,450	39.17%	£165	0.88%
Sep-17	19,000	120,450	46.51%	£167	0.88%
Oct-17	19,650	140,100	54.10%	£25	0.13%
Nov-17	24,850	164,950	63.69%	£129	0.66%
Dec-17	22,100	187,050	72.23%	£8	0.05%
Jan-18	23,320	210,370	81.23%	<b>-£240</b>	-1.24%
Feb-18	22,550	232,920	89.94%	£35	0.18%
Mar-18	25,446	258,366	99.77%	£0	0.00%
Annual Total	258,366				

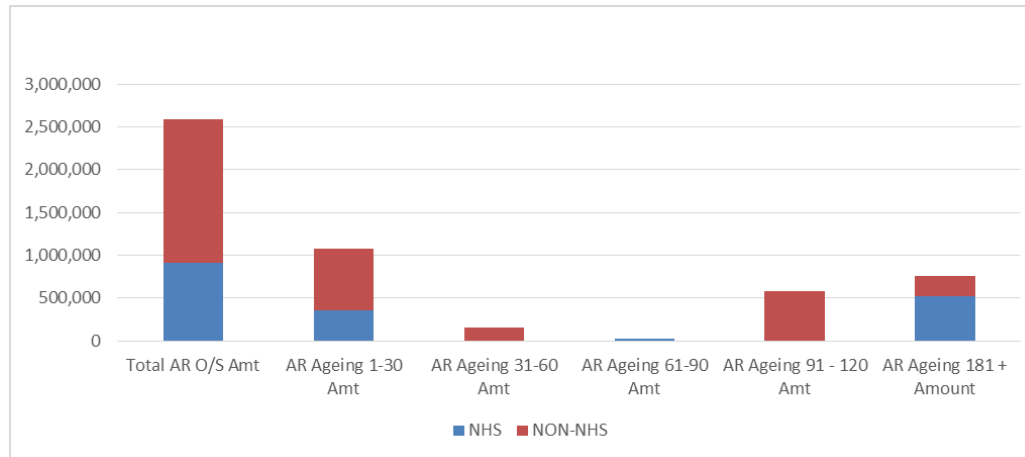
We have met the cash target each month.



# 9.8 Analysis of Aged Debt Month 11 - Merton

February 2018

Merton CCG - AGED DEBT	Total AR O/S Amt	AR Ageing 1-30 Amt	AR Ageing 31-60 Amt	AR Ageing 61-90 Amt	AR Ageing 91 - 120 Amt	AR Ageing 121- 180 Amount	AR Ageing 181 + Amount
	£	£	£	£	£	£	£
NHS	905,503	356,024	0	25,927	0	0	523,553
NON-NHS	1,682,720	716,509	154,490	0	577,061	0	234,660
Grand Total	2,588,223	1,072,533	154,490	25,927	577,061	0	758,212



£1m of the overall balance is less than 30 days and not overdue.  
 £285k of the overall balance has been received to date in March.



# 9.10 Better Payment Practice Code (BPPC) - Merton

February 2018

Merton CCG - BETTER PAYMENT PRACTICE CODE			
<b>NUMBERS FOR THE MONTH</b>			
Total number of invoices paid in the month			
Number of invoices paid within target			
Numbers % for the month			
<b>VALUES FOR THE MONTH (£000s)</b>			
Total value of invoices paid in the month			
Value of invoices paid within target			
Value % for the month			
<b>CUMULATIVE NUMBERS TO THE MONTH</b>			
Total number of invoices paid YTD			
Number of invoices paid within target			
Numbers % Cumulative			
<b>CUMULATIVE VALUES TO THE MTH (£000s)</b>			
Total value of invoices paid YTD			
Value of invoices paid within target			
Value % Cumulative			

Feb-18		
NHS	NON-NHS	TOTAL
292	849	1,141
279	804	1,083
95.5%	94.70%	94.92%
16,172	6,443	22,615
15,953	6,333	22,286
98.65%	98.29%	98.55%
2,499	9,294	11,793
2,416	8,906	11,322
96.68%	95.83%	96.01%
171,479	64,477	235,956
170,378	60,749	231,127
99.36%	94.22%	97.95%

The target is 95%. Merton CCG did not achieve the target in relation to non-NHS suppliers in Month 11 .



## 9. Appendix 1 - RRL

# 10.2 Appendix 2 – Month 11 Revenue Resource Limit - Merton

## February 2018

Merton CCG - REVENUE RESOURCE LIMIT - 2017/18	Total Recurring Budget	Total Non Recurring Budget	Total Budget	In Year Recurrent Changes	In Year Non Recurrent Changes	Total Revised Resource
	£000's	£000's	£000's	£000's	£000's	£000's
16/17 RESOURCE LIMIT	237,592	0	237,592			237,592
GROWTH @ 2.41%	5,717	0	5,717			5,717
<b>REVISED INITIAL RESOURCE LIMIT</b>	<b>243,309</b>	<b>0</b>	<b>243,309</b>	<b>0</b>	<b>0</b>	<b>243,309</b>
RUNNING COST ALLOCATION	4,421	0	4,421			4,421
<b>OPENING RECURRENT RESOURCE LIMIT</b>	<b>247,730</b>	<b>0</b>	<b>247,730</b>	<b>0</b>	<b>0</b>	<b>247,730</b>
PRIMARY CARE ALLOCATION	28,595		28,595			28,595
CHEMOTHERAPY DELIVERY	-54		-54			-54
EPSOM & ST HELIER CYTOKINE	829		829			829
IDENTIFICATION RULES CHANGES		175	175			175
HRG4+ CHANGES		1,608	1,608			1,608
FOETAL MEDICINE				590		590
EPSOM & ST HELIER CYTOKINE				25		25
LIAISON AND DIVERSIONS - CYP					99	99
TRAINING CARE NAVIGATORS AND MEDICAL ASSISTANTS					39	39
NHS WIFI					91	91
MARKET RENTS					1,473	1,473
MARKET RENTS - RUNNING COSTS					28	28
PARAMEDIC REBANDING					132	132
TUBERCULOSIS					26	26
HEALTH AND SOCIAL CARE NETWORK - N3 ACCESS					53	53
HEALTH AND SOCIAL CARE NETWORK - N3 ACCESS - RUNNING COSTS					2	2
GPV extended access 17/18					661	661
Additional months IR Changes - agreed by J Stalker Booth contribution to london Levies 17/18					-8	-8
Charge Exempt Overseas Visitor (CEOV) Adjustment -					-396	-396
Quality Premium 16/17 stage one payment - All QP measures except					352	352
GP WIFI - rounding correctn to M3 Allocation					66	66
					-1	-1
HLP 17/18 expenditure					597	597
TCP housing strategy					10	10
<b>LATEST REVENUE RESOURCE LIMIT</b>	<b>277,100</b>	<b>1,783</b>	<b>278,883</b>	<b>615</b>	<b>3,224</b>	<b>282,722</b>
PRIOR YEAR SYSTEM RISK RESERVE		2,055	2,055			2,055
PRIOR YEAR SURPLUS			0		47	47
<b>REVENUE RESOURCE LIMIT AS PER LEDGER</b>	<b>277,100</b>	<b>3,838</b>	<b>280,938</b>	<b>615</b>	<b>3,271</b>	<b>284,824</b>

The changes at Month 11 are within the blue border.

