

Report to the Merton Clinical Commissioning Group Governing Body

Date of Meeting: 18th July 2013

Agenda No: 6.1

ATTACHMENT 03

Title of Document: Merton CCG Financial Position – Month 03	Purpose of Report: To Receive and Note
Report Author: Faiza Waheed	Lead Director: Cynthia Cardozo
Contact details: Faiza.waheed@nhs.net	
<p>Executive Summary:</p> <p>The 2013/14 financial plan for Merton CCG is to achieve a surplus of £2.1m. For the three months to 30th June 2013, Merton CCG is reporting that it will achieve the planned surplus for the year.</p> <p>Acute over performance of £1.7m is reported, however, it is important to note this is based on two months activity data and hence too early to indicate trends. Currently, being mitigated by reserves.</p> <p>Full year QIPP forecast delivery is 99% to plan as at Month 3.</p>	
Key sections for particular note (paragraph/page), areas of concern etc: Entire report	
<p>Recommendation(s):</p> <p>The Merton Clinical Commissioning Group Governing Body is requested to receive and note the Merton CCG Financial Position – Month 03 Report</p>	
Committees which have previously discussed/agreed the report: Executive Management Team (10.07.13) and Finance Committee (16.07.13)	
Financial Implications: Forecast to plan	
Other Implications: (including patient and public involvement/Legal/Governance/Risk/ Diversity/ Staffing) None	
Equality Analysis: None	
Information Privacy Issues: None	
Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution)	

Finance Report

Month 3 - As at 30th June 2013

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Recommendations

Note risks as per slide 9 and approve finance report.

EXECUTIVE SUMMARY

FINANCIAL PERFORMANCE			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Underlying recurrent surplus	Primary	tbc
2	Surplus - year to date performance	Primary	1%
3	Surplus - full year forecast	Primary	1%
4	Management of 2% non recurrent funds within agreed processes	Supporting	Yes
5	QIPP - year to date delivery	Primary	91%
6	QIPP - full year forecast	Primary	99%
7	Activity trends - year to date	Supporting	98%
8	Activity trends - full year forecast	Supporting	99%
9	Running costs	Primary	£,4960k
10	Clear identification of risks against financial delivery and mitigations	Primary	Yes

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
> = 2%	1% - 1.99%	0% - 0.99%	< 0%
> = 1%	> = 0.8%	> = 0.5%	< 0.1%
> = 1%	> = 0.8%	> = 0.5%	< 0.1%
Yes			No
> = 95% of plan	> = 80% of plan	> = 50% of plan	< 50% of plan
> = 95% of plan	> = 80% of plan	> = 50% of plan	< 50% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
< = RCA			> RCA
Indicator met in full	Indicator partially met - limited uncovered risk	Indicator partially met - material uncovered risk	Indicator not met

FINANCIAL MANAGEMENT			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Better Payment Practice Code - % payable within 30 days of receipt - Numbers	Supporting	75%
2	Better Payment Practice Code - % payable within 30 days of receipt - Values	Supporting	98%
3	Cash management - month end cash balance as % of cash drawn	Supporting	12.8%

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
> = 95%	> = 85%	> = 80%	< 80%
> = 95%	> = 85%	> = 80%	< 80%
< = 5%	< = 10%	< = 15%	< 15%

Commentary

- The financial indicators are part of the CCG assurance framework used by NHS England
- The overall performance is rated as green
- Number of invoices paid within 30 days of receipt is significantly below target (75%), however in terms of value 98% of invoices are paid within 30 days, implying that the smaller value invoices are being delayed. Reasons for this are unknown at present and will be investigated so an action plan can be drawn up.

INCOME AND EXPENDITURE POSITION

Year to date			June 2013	Forecast		
Budget	Actual	Variance	£000's	Budget	Actual	Variance
52,124	52,124	0	Income	208,497	208,497	0
			Expenditure			
30,566	30,554	11	Acute	122,263	123,930	-1,668
5,136	5,135	1	Mental Health	20,545	20,585	-40
3,364	3,364	0	Community	13,456	13,456	0
2,955	2,947	8	Other non acute	11,820	11,820	0
5,538	5,534	4	Prescribing	22,151	22,151	0
631	863	-231	Primary Care*	2,526	2,563	-37
1,732	1,751	-18	Corporate and estate	6,929	6,929	0
1,682	1,456	226	Reserves	6,727	4,983	1,744
51,604	51,605	0	Total Expenditure	206,417	206,418	0
520	520	0	Surplus	2,080	2,080	0

*Out of Hours, Local Enhanced Services, GP Led Health Centre and Collaborative Fees

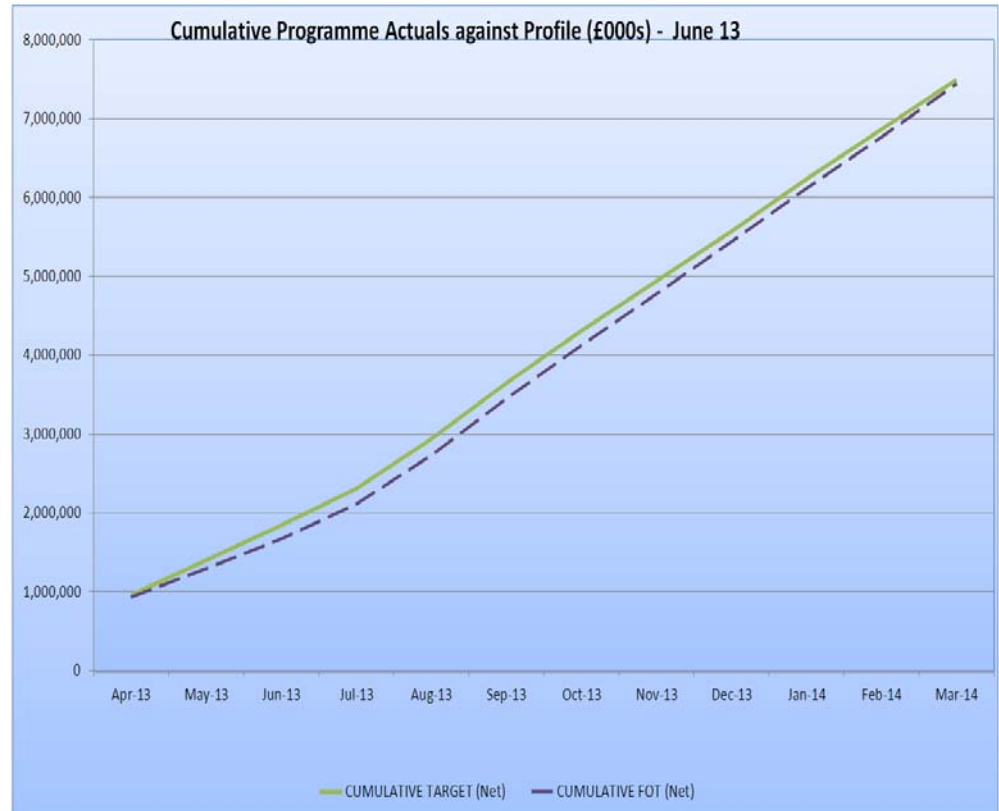
Commentary

- Surplus and QIPP are both on target
- Acute full year over performance is forecast at £1.7m – more detail on slide 5
- Given the significant commissioning changes that have taken place this year, the reported expenditure variances are not robust enough to identify trends to-date. However, work is on-going to understand the variances.
- The ledger shows a year to date surplus of £0.5m, however, the national team and NHS England have said it would be more prudent to show break-even and hence the report has been adjusted to reflect this.

Year to date			June 2013	Forecast (net)		
Budget	Actual	Variance	£000's	Budget	Actual	Variance
			Schemes			
721	904	(183)	Transactional	2,885	3,653	(768)
1,119	773	347	Transformational	4,610	3,789	821
-	-	-	Other	-	-	-
1,841	1,677	163	Total QIPP	7,495	7,441	54
1,841	1,841	-	QIPP Target	7,495	7,495	-
100%	91%	9%	% of Target	100%	99%	1%

Commentary

- The YTD performance is 91% of the YTD plan.
- The FY delivery is 99% of plan. This has improved significantly from last month owing to forecast over achievement on the acute challenges and KPIs QIPP scheme and the Prescribing QIPP scheme.



ACUTE PERFORMANCE

Commentary

- The acute position as at Month 3 is based on Month 2 SLAM data extrapolated to Month 3.
- The year to date (YTD) position is an over spend of £0.5m excluding NCAs (non-contract activity), mostly at St George's Healthcare Trust, Kingston NHS Trust and Moorfields Eye Hospital. St George's is over plan in elective spells and outpatients. Kingston is over plan in maternity and Moorfields is over plan in day cases and outpatients.
- The full year (FY) is £1.7m over spend primarily at St George's Healthcare Trust, Kingston NHS Trust and Moorfields Eye Hospital.

Acute Trust	Year to date - £m's			Full year - £m's		
	Plan	Actual	Variance	Plan	Actual	Variance
St George's	13.7	13.9	-0.2	54.9	55.5	-0.6
Epsom & St Helier	8.9	8.8	0.1	35.6	35.0	0.7
Kingston	2.2	2.3	-0.1	8.8	9.6	-0.9

St George's Activity*	Annual Plan	Annual Forecast	% Variance	Epsom and St Helier's Activity*	Annual Plan	Annual Forecast	% Variance	Kingston Hospital Activity*	Annual Plan	Annual Forecast	% Variance
A&E attendances	21,149	18,150	-14%	A&E attendances	17,548	17,814	2%	A&E attendances	6,174	6,189	0%
Elective spells	6,637	6,810	3%	Elective spells	5,424	4,962	-9%	Elective spells	861	1,038	21%
Emergency spells	5,853	6,114	4%	Outpatient attendances	33,866	34,608	2%	Outpatient attendances	8,303	10,022	1%

*Data source: Month 2 SLAM report, PbR only.

NON ACUTE PERFORMANCE

Year to date			June 2013	Forecast		
Budget	Actual	Variance	£000's	Budget	Actual	Variance
			Mental Health:			
3,865	3,862	2	SWL St Georges MHT	15,458	15,458	0
806	806	0	Placements	3,225	3,225	0
466	467	-2	Other	1,863	1,903	-40
5,136	5,135	1	Total Mental Health	20,545	20,585	-40
436	436	0	Learning Disabilities	1,743	1,743	0
			Community:			
3,228	3,228	0	Community Services SLA	12,913	12,913	0
1,668	1,668	1	Continuing Care	6,673	6,673	0
987	980	7	Other	3,946	3,946	0
5,883	5,876	7	Total Community	23,533	23,533	0
11,455	11,447	8	Total Non Acute	45,821	45,861	-40

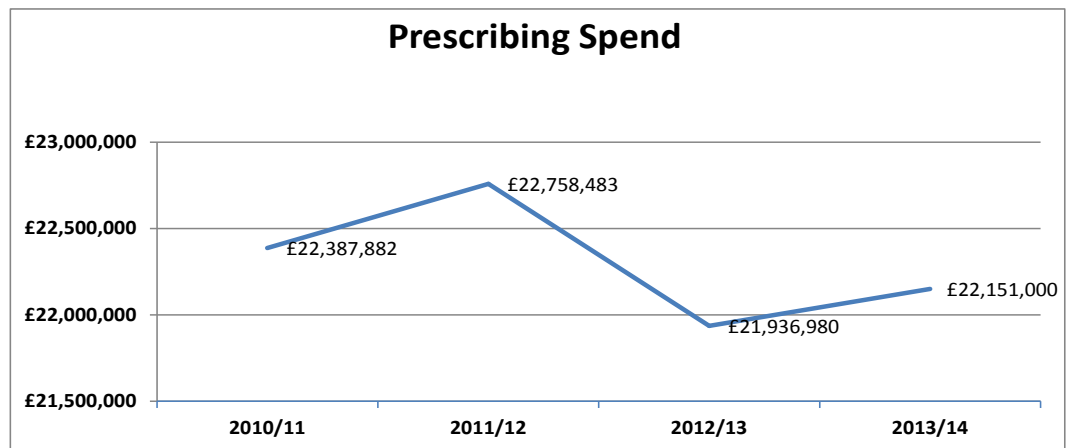
Commentary

- A minor YTD under performance of £8k is reported.
- The FY over performance of £40k relates to a £100k over spend on South London and Maudsley cross boundary flows offset by an under spend of £60k on mental health enquiries.

Commentary

- Graph on the right shows the prescribing spend trend for Merton from 2010/11 to the forecast for 2013/14.
- The spend in 2012/13 was lower compared to other years owing to Category M savings.

Prescribing Spend



STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION			
MONTH	Apr-13	May-13	Jun-13
PPE	0	0	0
Accumulated Depreciation	0	0	0
Net PPE	0	0	0
Intangible Assets	0	0	0
Intangible Assets Depreciation	0	0	0
Net Intangible Assets	0	0	0
Investment Property	0	0	0
Non-Current Assets Held for Sale	0	0	0
Non-Current Financial Assets	0	0	0
Other Receivables Non-Current	0	0	0
Total Other Non-Current Assets	0	0	0
Non-Current Assets	0	0	0
Cash	1,951,398	2,333,275	1,537,376
Accounts Receivable	745,062	2,594,735	5,161,253
Inventory	0	0	0
Investments	0	0	0
Other Current Assets	0	0	0
Current Assets	2,696,460	4,928,009	6,698,629
TOTAL ASSETS	2,696,460	4,928,009	6,698,629
Accounts Payable	11,546,867	7,890,678	14,522,354
Accrued Liabilities	0	0	0
Short Term Borrowing	0	0	0
Current Liabilities	11,546,867	7,890,678	14,522,354
Non-Current Payables	0	0	0
Non-Current Borrowing	0	0	0
Other Liabilities	0	0	0
Long Term Liabilities	0	0	0
General Fund	0	0	0
Share Capital	0	0	0
Revaluation Reserve	0	0	0
Donated Assets Reserve	0	0	0
Government Grants Reserve	0	0	0
Other Reserves	0	0	0
Retained Earnings incl. In Year	(8,850,407)	(2,962,668)	(7,823,725)
Total Taxpayers Equity	(8,850,407)	(2,962,668)	(7,823,725)
TOTAL EQUITY + LIABILITIES	2,696,460	4,928,009	6,698,629

Commentary

- The cash position is as per the cash flow statement on slide 8.
- There are no fixed assets or capital as at 30th June 2013, the opening balances will be uploaded following release from the Department of Health.

CASH MANAGEMENT AND BETTER PAYMENT PRACTICE POLICY

CASH FLOW STATEMENT				
	Apr-13	May-13	Jun-13	YTD
Net Income	(24,485,407.00)	(9,747,261.00)	(16,861,057.00)	-51,093,725
Incr (decr) in depreciation expenses				0
Incr (decr) in accounts receivable	(745,062.00)	(1,849,672.48)	(2,566,518.34)	-5,161,253
Incr (decr) in inventory				0
Incr (decr) in prepaid expenses				0
Incr (decr) in other current assets				0
Incr (decr) in accounts payable	34,815.50	(383.95)		34,432
Incr (decr) in accrued liabilities				0
Incr (decr) in other current liabilities	11,512,051.10	(3,655,804.80)	6,631,676.22	14,487,923
Operating cash flow	(13,683,602.40)	(15,253,122.23)	(12,795,899.12)	(41,732,623.75)
Incr (decr) in PPE				0
Incr (decr) in other assets				0
Investing cash flow	0.00	0.00	0.00	0.00
Incr (decr) in short term borrowing				0
Incr (decr) in long term debt				0
Incr (decr) in other liabilities				0
Incr (decr) in preferred stock				0
Incr (decr) in common stock				0
Incr (decr) in other equity capital	15,635,000.00	15,635,000.00	12,000,000.00	43,270,000
Financing cash flow	15,635,000.00	15,635,000.00	12,000,000.00	43,270,000
Net cash flow	1,951,397.60	381,877.77	(795,899.12)	1,537,376
Opening cash balance	0	1,951,398	2,333,275	0
Closing cash balance	1,951,398	2,333,275	1,537,376	1,537,376

Commentary

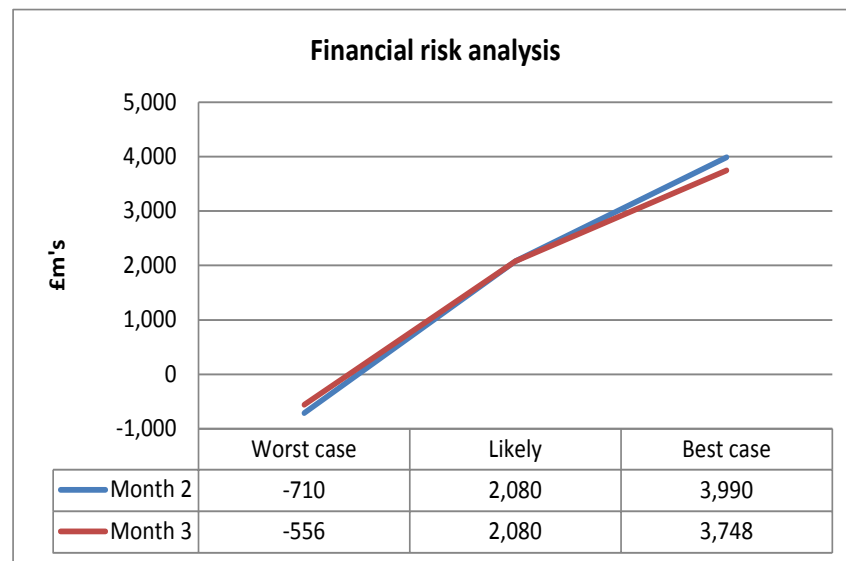
- The month end cash balance as at 30th June 2013 is 12.8% of the cash drawn, this will be high for the first few months and will then settle down.
- The better payment practice code is currently below target in relation to the volume of invoices received, which we aim to improve in the next few months.

Better Payment Practice Code						
Period	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount £000's	Invoice Amount (Passed) £000's	% Amount Passed
Apr-13	49	49	100%	14,583	14,583	100%
May-13	226	186	82%	15,279	15,185	99%
Jun-13	439	304	69%	16,016	15,310	96%
Cumulative %	714	539	75%	45,878	45,078	98%

RISKS AND MITIGATIONS

Financial Risk Analysis: Month 3

	Worst £000's	Likely £000's	Best £000's
Planned Surplus	2,080	2,080	2,080
Risks			
Acute SLAs	-1,441	0	1,668
Mental Health SLAs	-100	-76	0
QIPP under delivery	-970	-500	0
Other	-2,895	0	0
Total Risks	-5,406	-576	1,668
Mitigations			
Contingency (0.5%)	1,040	576	0
Reserves	420	0	0
Non recurrent measures	1,310	0	0
Total Mitigations	2,770	576	0
Net risk	-2,636	0	1,668
Risk adjusted performance	-556	2,080	3,748



Commentary

- The worst case acute over performance is estimated at 2.6%
- The 'other' risk relates to: 1) funding transferred in error to NHS England regarding unregistered appointments at the GP Led Health Centre 2) funding transferred in error to the local authority 3) NHS Property Services allocation which is pending national agreement
- Non recurrent measures to mitigate risk relate to funds not committed from the 2% non recurrent reserve
- Risk relating to Specialised Commissioning has not been quantified and might result in further funding being transferred subject to national reconciliation

APPENDICES

Appendix number	Description	Slide number
1	Acute Commissioning	11
2	Mental Health	12
3	Other Non Acute	13
4	Primary Care	14
5	Corporate and reserves	15
6	QIPP	16

Acute Commissioning – Appendix 1

	Merton CCG - ACUTE COMMISSIONING	DH uploaded budget	Changes	Budget (M3)	Year to Date (June 13)				Full Year Forecast								
					Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var					
1	ACUTE TRUSTS																
2	ST GEORGE'S HEALTHCARE TRUST	55,202	-297	54,905	13,726	13,877	-151	-1%	54,905	55,505	-601	-1%					
3	EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST	35,626	0	35,626	8,906	8,810	96	1%	35,626	34,957	669	2%					
4	KINGSTON NHS TRUST	8,773	0	8,773	2,193	2,316	-123	-6%	8,773	9,628	-855	-10%					
5	LAS - EMERGENCY SERVICE CONTRACT	5,529	0	5,529	1,382	1,382	0	0%	5,529	5,529	0	0%					
6	CROYDON UNIVERSITY HOSPITAL NHS TRUST	1,961	0	1,961	490	564	-74	-15%	1,961	2,229	-268	-14%					
7	QUEEN MARYS ROEHAMPTON	1,349	0	1,349	337	337	0	0%	1,349	1,349	0	0%					
8	IMPERIAL COLLEGE NHS TRUST	809	-51	758	189	189	0	0%	758	1,026	-268	-35%					
9	BARTS & THE LONDON NHS TRUST	374	0	374	93	51	42	45%	374	214	159	43%					
10	THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST	259	0	259	65	65	0	0%	259	259	0	0%					
11	THE ROYAL FREE (HAMPSTEAD) NHS TRUST	98	0	98	24	39	-15	-60%	98	161	-63	-65%					
12	LEWISHAM HOSPITAL NHS TRUST	98	0	98	24	6	18	75%	98	24	73	75%					
13	NORTH WEST LONDON HOSPITALS TRUST	96	-16	80	20	25	-5	-26%	80	130	-50	-62%					
14	WEST MIDDLESEX NHS TRUST	56	0	56	14	8	6	40%	56	32	24	43%					
15	FOUNDATION HOSPITAL TRUSTS																
16	MOORFIELDS EYE HOSPITAL	3,184	0	3,184	796	901	-105	-13%	3,184	3,477	-293	-9%					
17	GUYS & ST THOMAS' HOSPITAL TRUST	1,785	0	1,785	446	496	-49	-11%	1,785	1,783	2	0%					
18	THE ROYAL MARSDEN HOSPITAL TRUST	1,504	0	1,504	376	399	-23	-6%	1,504	1,597	-93	-6%					
19	CHELSEA & WESTMINSTER HLTHCARE TRUST	843	0	843	211	211	0	0%	843	843	0	0%					
20	UNIVERSITY COLLEGE LONDON HOSPITALS TRUST	616	34	650	163	163	0	0%	650	645	5	1%					
21	KINGS HEALTHCARE TRUST	640	0	640	160	233	-72	-45%	640	930	-290	-45%					
22	THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST	388	5	393	98	82	16	16%	393	328	65	16%					
23	ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST	341	0	341	85	41	45	53%	341	165	177	52%					
24	ASHFORD & ST PETERS NHS TRUST	98	0	98	25	25	0	0%	98	98	0	0%					
25	GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST	48	0	48	12	27	-15	-127%	48	109	-61	-126%					
26	NON-NHS																
27	BRITISH PREGNANCY ADVISORY SERVICE	172	0	172	43	75	-32	-75%	172	172	0	0%					
28	MARIE STOPES INTERNATIONAL	47	0	47	12	16	-5	-41%	47	47	0	0%					
29	GENERAL ACUTE COMMISSIONING	119,896	(325)	119,571	29,893	30,339	(447)	-1%	119,571	121,239	(1,668)	-1%					
30	NCA & OVERSEAS VISITORS																
31	NCA	1,942	0	1,942	485	126	359	74%	1,942	1,942	0	0%					
32	NON-NHS NON-CONTRACTED ACTIVITY	358	0	358	90	90	0	-1%	358	358	0	0%					
33	CHARGE EXEMPT OVERSEAS VISITORS	319	0	319	80	0	80	100%	319	319	0	0%					
34	NCA / OVERSEA VISITORS	2,619	-	2,619	655	216	439	67%	2,619	2,619	-	0%					
35	NON-SLA & OTHER																
36	ESH - LASERCARE CONTRACT	50	0	50	13	12	0	1%	50	50	0	0%					
37	AUDIOLOGY (ESH)	63	0	63	16	16	0	-1%	63	63	0	0%					
38	CFS	228	0	228	57	57	0	0%	228	228	0	0%					
39	DRUGS	707	0	707	177	158	19	11%	707	707	0	0%					
40	QIPP OUTSIDE OF CONTRACT	-975	0	-975	-244	-244	0	0%	-975	-975	0	0%					
41	NON-SLA / ACUTE OTHER	73	-	73	18	(1)	19	105%	73	73	-	0%					
42	TOTAL ACUTE COMMISSIONING	122,588	(325)	122,263	30,566	30,554	11	0%	122,263	123,930	(1,668)	-1%					

Mental Health – Appendix 2

	Merton CCG - NON ACUTE COMMISSIONING	DH uploaded budget	Changes	Budget (M3)	Year to Date (June 13)				Full Year Forecast				
					Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var	
1	<u>MENTAL HEALTH COMMISSIONING CONTRACTS</u>												
2	SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST	14,267	0	14,267	3,567	3,564	3	0%	14,267	14,267	0	0%	
3	SURREY BORDERS	20	0	20	5	5	0	-8%	20	20	0	0%	
4	CNWL MENTAL HEALTH NHS TRUST	78	0	78	19	0	19	100%	78	78	0	0%	
5	SUSSEX FOUNDATION PARTNERSHIP - TIER 4 DETOX SERVICE	325	0	325	81	74	7	9%	325	325	0	0%	
6	SOUTH LONDON & MAUDSLEY TRUST - SPECIALIST SERVICES	28	0	28	7	0	7	100%	28	28	0	0%	
7	SOUTH LONDON & MAUDSLEY TRUST - XBF, TOOTING BEC	71	0	71	18	59	-41	-230%	71	171	-100	-139%	
8	<u>JOINT AGENCY, VOLUNTARY AND INDEPENDENT SECTOR CONTRACTS</u>												
9	CAMHS DEVELOPMENT FUND	168	0	168	42	51	-9	-22%	168	168	0	0%	
10	OLDER PEOPLE MIND - DEMENTIA	30	0	30	7	7	0	6%	30	30	0	0%	
11	FANON COMMUNITY DEVELOPMENT WORKERS	56	0	56	14	14	0	1%	56	56	0	0%	
12	IMAGINE	42	0	42	11	11	0	-4%	42	42	0	0%	
13	CAMHS TIER 4 EATING DISORDERS	278	-278	0	0	0	0	0%	0	0	0	0%	
14	KINGSTON KALEIDOSCOPE - DRUG DEPENDANCY SERVICE	25	0	25	6	6	0	6%	25	25	0	0%	
15	MERTON VOLUNTARY SECTOR GRANT	130	0	130	33	32	1	3%	130	130	0	0%	
16	RE-THINK	111	0	111	28	28	0	-1%	111	111	0	0%	
17	HEXAGON NURSING HOME	348	0	348	87	86	1	1%	348	348	0	0%	
18	CARE UK CUMBERLAND	186	0	186	47	47	0	0%	186	186	0	0%	
19	DEMENTIA SERVICES	106	0	106	26	28	-1	-5%	106	106	0	0%	
20	<u>NAMED PATIENTS AND PLACEMENTS</u>												
21	FORENSIC NAMED PATIENTS	1,025	0	1,025	256	256	0	0%	1,025	1,025	0	0%	
22	SPECIALIST MH CONTRACTUAL PLACEMENTS	1,912	0	1,912	478	478	0	0%	1,912	1,912	0	0%	
23	TIER 4 DETOX SERVICES SPOT PLACEMENTS	288	0	288	72	72	0	0%	288	288	0	0%	
24	<u>OTHER MENTAL HEALTHCARE SERVICES</u>												
25	TALKING THERAPIES IAPT	1,191	0	1,191	298	298	0	0%	1,191	1,191	0	0%	
26	MH NSF IMPLEMENTATION COSTS	6	0	6	1	0	1	100%	6	6	0	0%	
27	MH ENQUIRIES	132	0	132	33	20	13	40%	132	72	60	45%	
28	TOTAL MENTAL HEALTH	20,824	(278)	20,545	5,136	5,135	1	0%	20,545	20,585	(40)	0%	

Other Non Acute – Appendix 3

	Merton CCG - NON ACUTE COMMISSIONING	DH uploaded budget	Changes	Budget (M3)	Year to Date (June 13)				Full Year Forecast			
					Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
29	MERTON ROAD LD	-100	0	-100	-25	-25	0	0%	-100	-100	0	0%
30	JOINT AGENCY (SECTION 75) AGREEMENTS VIA LB SUTTON	603	0	603	151	151	0	0%	603	603	0	0%
31	SPECIAL CONTRACTUAL PLACEMENTS	1,240	0	1,240	310	310	0	0%	1,240	1,240	0	0%
32	TOTAL PLD HEALTHCARE SERVICES	1,743	0	1,743	436	436	0	0%	1,743	1,743	0	0%
33	END OF LIFE - LOCAL ENHANCED SERVICE	60	0	60	15	18	-3	-17%	60	60	0	0%
34	NURSING - MARIE CURIE - CANCER	96	0	96	24	24	0	0%	96	96	0	0%
35	PROSPECT	21	0	21	5	5	0	6%	21	21	0	0%
36	TRINITY HOSPICE	81	0	81	20	20	0	1%	81	81	0	0%
37	ST RAPHAELS	502	0	502	126	126	0	0%	502	502	0	0%
38	SOUTH WEST LONDON CANCER NETWORK - SPECIALIST PALLIATIVE CARE	170	0	170	43	42	0	1%	170	170	0	0%
39	TOTAL END OF LIFE CARE AND HOSPICES	930	0	930	233	235	-2	-1%	930	930	0	0%
40	HOME OXYGEN SERVICE	236	0	236	59	58	0	1%	236	236	0	0%
41	TOTAL LONG TERM CONDITIONS	236	0	236	59	58	0	1%	236	236	0	0%
42	URGENT CARE	106	0	106	26	26	0	1%	106	106	0	0%
43	INTERMEDIATE CARE COMMISSIONING (BEDS)	656	0	656	164	164	0	0%	656	656	0	0%
44	REABLEMENT FUNDS	943	0	0	0	0	0	0%	0	0	0	0%
	TOTAL URGENT AND INTERMEDIATE CARE	1,704	0	761	190	190	0	0%	761	761	0	0%
45	COMMUNITY SERVICES	12,590	0	12,488	3,122	3,122	0	0%	12,488	12,488	0	0%
46	COMMUNITY SERVICES CQUIN RESERVE	425	0	425	106	106	0	0%	425	425	0	0%
47	PODIATRY	125	0	125	31	31	0	1%	125	125	0	0%
48	MERTON ICES	255	0	255	64	64	0	0%	255	255	0	0%
49	MERTON MUSCULOSKELETAL SERVICE	163	0	163	41	41	0	-1%	163	163	0	0%
50	TOTAL COMMUNITY SERVICES	13,558	0	13,456	3,364	3,364	0	0%	13,456	13,456	0	0%
51	EPSOM & ST HELIER - PAEDIATRIC CONTRACT	570	0	570	143	143	0	0%	570	570	0	0%
52	EPSOM & ST HELIER - AUDIOLOGY CONTRACT	104	0	104	26	26	0	0%	104	104	0	0%
53	MERTON CHILDREN - SCPS	648	0	648	162	162	0	0%	648	648	0	0%
54	MERTON CHILDREN EQUIPMENT - SCPS	34	0	34	9	9	0	-4%	34	34	0	0%
55	MERTON YOUTH OFFENDING TEAM	36	0	36	9	0	9	100%	36	36	0	0%
56	CHILD PROTECTION	49	0	49	12	12	0	2%	49	49	0	0%
57	LOCAL SAFEGUARDING CHILDRENS BOARD	35	0	35	9	9	0	-3%	35	35	0	0%
58	TOTAL CHILDREN AND YOUNG PEOPLE	1,477	0	1,477	369	361	8	2%	1,477	1,477	0	0%
59	MERTON YOUNG PHYSICALLY DISABLED - SCPS	1,478	0	1,478	370	370	-1	0%	1,478	1,478	0	0%
60	FUNDED NURSING CARE	1,815	0	1,815	454	454	0	0%	1,815	1,815	0	0%
61	JOINT FUNDED	580	0	580	145	145	0	0%	580	580	0	0%
62	INTERIM PLACEMENTS	190	0	190	48	47	1	1%	190	190	0	0%
63	CONTINUING CARE PLACEMENTS - MERTON	2,610	0	2,610	653	652	1	0%	2,610	2,610	0	0%
64	TOTAL CONTINUING CARE	6,673	0	6,673	1,668	1,668	1	0%	6,673	6,673	0	0%
65	TOTAL NON ACUTE COMMISSIONING (including Mental Health)	47,144	(278)	45,821	11,455	11,447	8	0%	45,821	45,861	(40)	0%

Primary Care – Appendix 4

	Merton CCG - PRIMARY CARE	DH uploaded budget	Changes	Budget (M3)	Year to Date (June 13)				Full Year Forecast			
					Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
1	GP - STATUTORY MEDICAL FEES	100	0	100	25	25	0	0%	100	100	0	0%
2	NES - NEAR PATIENT TESTING	6	0	6	2	1	0	25%	6	5	1	22%
3	LES - ATRIAL FIBRILATION	0	0	0	0	1	-1	0%	0	6	-6	0%
4	LES - PMS COUNSELLORS	17	0	17	4	4	0	0%	17	17	0	0%
5	LES - ANTI COAG	159	0	159	40	40	0	0%	159	159	0	0%
7	DERMATOLOGY	62	0	62	15	19	-4	-25%	62	62	0	0%
8	LES - PHLEBOTOMY	152	0	152	38	38	0	1%	152	152	0	0%
9	LES - PMS INTERMEDIATE CARE	32	0	32	8	8	0	-5%	32	32	0	0%
10	LES - POST OPERATIVE WOUND CARE	0	0	0	0	6	-6	0%	0	22	-22	0%
11	LES - GPSI'S COMMISSIONING	135	0	135	34	34	0	0%	135	135	0	0%
12	LES - PMS PHYSIO SUTTON	16	0	16	4	4	0	0%	16	16	0	0%
13	LES - MENORRAGHIA	54	0	54	14	5	9	66%	54	64	-10	-18%
14	LES - GYNAECOLOGY	74	0	74	18	17	1	7%	74	64	10	13%
15	LES - ECG	39	0	39	10	0	10	100%	39	39	0	0%
16	LES - OPHTHALMOLOGY	117	0	117	29	29	0	-1%	117	117	0	0%
17	LES - UROLOGY	26	0	26	6	7	0	-1%	26	36	-10	-40%
18	LES - DIABETES	47	0	47	12	12	0	0%	47	47	0	0%
19	LES - ULTRASOUND	36	0	36	9	8	1	11%	36	36	0	0%
18	GP LED HEALTH CENTRE - UNREGISTERED APPOINTMENTS		0	0	0	249	-249	0%	0	0	0	0%
20	111 CONTRACT	450	0	450	113	113	0	0%	450	450	0	0%
21	PMS - OUT OF HOURS	1,003	0	1,003	251	244	7	3%	1,003	1,003	0	0%
22	TOTAL PRIMARY CARE	2,526	0	2,526	631	863	-231	-37%	2,526	2,563	-37	0
23	PRESCRIBING											
24	DRUGS BILL CHARGES	488	0	488	122	122	0	0%	488	488	0	0%
25	MEDICINES MANAGEMENT SERVICE PROGRAMME	9	0	9	2	0	2	100%	9	9	0	0%
26	DRUGS COSTS	21,571	0	21,571	5,393	5,393	0	0%	21,571	21,571	0	0%
27	SCRIPT SWITCH	84	0	84	21	19	2	8%	84	84	0	0%
28	TOTAL PRESCRIBING	22,151	0	22,151	5,538	5,534	4	0%	22,151	22,151	0	0
29	TOTAL PRIMARY CARE	24,677	-	24,677	6,169	6,396	(227)	-4%	24,677	24,714	(37)	0%

Corporate and Reserves – Appendix 5

Merton CCG - CORPORATE & ESTATE COSTS	DH uploaded budget	Changes	Budget (M3)	Year to Date (June 13)				Full Year Forecast					
				Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var		
1 CORPORATE COSTS													
2 CCG STAFF RUNNING COSTS	1,843	0	1,843	461	523	-62	-13%	1,843	1,843	0	0%		
3 CCG OTHER RUNNING COSTS	848	-1	847	212	107	104	49%	847	847	0	0%		
4 CSU RUNNING COSTS	2,271	0	2,271	568	637	-69	-12%	2,271	2,271	0	0%		
5 GP IT (SLCSU)	548	0	548	137	137	0	0%	548	548	0	0%		
6 CONTINUING CARE TEAM (SLCSU)	326	0	326	81	81	0	0%	326	326	0	0%		
8 ISPS (SLCSU)	25	0	25	6	0	6	100%	25	25	0	0%		
9 INFECTION CONTROL (SLCSU)	30	0	30	7	7	0	5%	30	30	0	0%		
10 MEDICINES MANAGEMENT TEAM	378	0	378	95	94	0	1%	378	378	0	0%		
11 SAFEGUARDING	50	0	50	13	0	13	100%	50	50	0	0%		
12 INTERPRETING SERVICES	30	0	30	8	7	0	0%	30	30	0	0%		
13 TOTAL CORPORATE COSTS	6,348	-1	6,347	1,587	1,594	-7	2	6,347	6,347	0	0		
14 ESTATE COSTS													
15 PROPERTY RUNNING COSTS	582	0	582	146	157	-11	-8%	582	582	0	0%		
16 TOTAL ESTATE COSTS	582	0	582	146	157	-11	0	582	582	0	0		
17 TOTAL CORPORATE AND ESTATE COSTS	6,930	(1)	6,929	1,732	1,751	(18)	-1%	6,929	6,929	-	0%		
18 TOTAL RESERVES AND OTHER	6,124	604	6,727	1,682	1,456	226	13%	6,727	4,983	1,744	26%		

QIPP – Appendix 6

ID	Transformational and transactional	PROJ. DESCRIPTION	START	GROSS SAVINGS	PROJECT COSTS		NET SAVINGS		NET FOT (RAG RATED)
				Gross Savings Target	Costs Target	Costs FOT	Net Savings Target	FOT	
1	Transactional & Transformational	Mental Health	Apr-13 - Oct 13	955,000	-	90,000	955,000	865,000	G
2	Transactional	KPIs, automated challenges and other challenges	Apr-13	745,000	-	-	745,000	1,500,000	G
3	Transactional	Community Services	Apr-13	675,024	-	-	675,024	675,024	G
4	Transformational	Diabetes Tier 3	Sep-13	157,000	-	-	157,000	139,000	A
4	Transformational	Urgent Care Centre - St George's	Apr-13	350,000	-	-	350,000	350,000	G
5	Transformational	Urgent Care Centre - St Helier	Sep-13	201,000	-	-	201,000	150,750	A
6	Transformational	Acute Alcohol based Teams	Apr-13	470,000	125,000	100,000	345,000	309,000	G
7	Transformational	UCAH Nursing Home Service	Apr-13	619,000	28,000	28,000	591,000	526,685	G
8	Transformational	GP Referral Management	Oct-13	415,000	115,000	58,000	300,000	204,000	A
9	Transformational	Prevention of Admissions	Aug-13	1,525,000	94,000	94,000	1,431,000	1,431,000	G
10	Transformational	Ophthalmology - Glaucoma	Aug-13	35,000	-	-	35,000	10,000	A
11	Transformational	Ophthalmology - IOP	Oct-13	34,000	-	-	34,000	17,000	A
12	Transformational	Ophthalmology - Cataract	Oct-13	98,000	-	-	98,000	49,000	A
13	Transformational	Managing DVT in Primary Care	-	226,000	38,000	-	188,000	-	B
14	Transformational	Anti Coag	-	100,000	-	-	100,000	-	B
15	Transformational	IV antibiotics	Aug-13	150,000	-	-	150,000	112,500	A
16	Transactional	Effective Commissioning Initiatives	Apr-13	50,000	-	-	50,000	50,000	G
17	Transformational	Minor surgery in Primary Care	-	50,000	-	-	50,000	-	B
18	Transactional	Medicines management in Care Homes	Aug-13	50,000	-	15,000	50,000	50,000	G
19	Transactional	Price standardisation for TOP	Sep-13	30,000	-	-	30,000	22,500	A
20	Transactional	Trim point	Sep-13	30,000	-	-	30,000	30,000	G
21	Transactional	Agency cost reduction	Oct-13	20,000	-	-	20,000	10,000	R
22	Transactional	Prescribing workstreams	Apr-13	664,000	42,000	42,000	622,000	850,000	G
23	Transactional	Nutrition/Dressings/Branding	Aug-13	288,000	-	15,000	288,000	90,000	R
				7,937,024	442,000	442,000	7,495,024	7,441,459	
								99%	