

Governing Body 20th November 2014

**NHS Merton CCG
Finance Report
Month 7 – as at 31st October 2014**



Finance Report – Month 7

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Seven months to 31st October 2014

- For the seven months to 31st October 2014 NHS Merton CCG is reporting a year to date and full year actual performance to plan.
- A non recurrent allocation of £1,137k for winter resilience funding has been received in Month 7.
- Acute commissioning is under performing by £0.4m year to date, forecast to increase to an over spend of £1m by year end. St George's NHS Trust is forecast to over perform by £0.4m, some of this is owing to forecast over performance for outpatients primarily seen in obstetrics caused by a change in case mix and some of the forecast over performance relates to seasonality. A break even position is forecast for Kingston Hospital NHS Foundation trust this has improved from previous month owing to a drop in overall activity and an increase in challenges. Epsom & St Helier NHS trust are reporting under performance of £0.4m primarily in elective activity and critical care.
- A minor over spend of £25k is forecast for non acute commissioning. This has improved from last month owing to further slippage of £0.3m on investment schemes compared to last month.
- Primary care is forecast to over spend by £0.4m, this mostly due to a £0.3m over spend on the Care of Older People local enhanced service and a £0.1m over spend on the Out of Hours service.
- The forecast over spends are being offset by under spends on investments and release of CCG reserves.
- QIPP – Year to date over achievement of £13k and full year over achievement of £60k is forecast.
- Investments - £4m of investments (Better Care Fund, QIPP and Other) have been made this financial year. As at Month 7, slippage of £2.1m is forecast, this is reflected in the financial position.
- The Better Practice Payment Policy is above target for both the number and value of invoices paid in the month.

Recommendation

- Governing Body are requested to approve the Month 7 finance report and note the risks on slide 16.



BALANCED SCORECARD – FINANCE DOMAIN

FINANCIAL PERFORMANCE			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Underlying recurrent surplus	Primary	2.70%
2	Surplus - year to date (YTD) performance	Primary	1%
3	Surplus - full year (FY) forecast	Primary	1%
4	Management of 2% non recurrent funds within agreed processes	Supporting	Yes
5	QIPP - year to date delivery	Primary	100%
6	QIPP - full year forecast	Primary	101%
7	Activity trends - year to date	Supporting	
8	Activity trends - full year forecast	Supporting	
9	Running costs	Primary	£4,992k
10	Clear identification of risks against financial delivery and mitigations	Primary	Yes

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 2.5%	-	0% - 2.5%	< 0%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Yes			No
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
<= RCA			> RCA
Indicator met in full	Indicator partially met - limited uncovered risk	Indicator partially met - material uncovered risk	Indicator not met

FINANCIAL MANAGEMENT			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Better Payment Practice Code - % payable within 30 days of receipt - Numbers	Supporting	95%
2	Better Payment Practice Code - % payable within 30 days of receipt - Values	Supporting	101%
3	Cash management - month end cash balance as % of cash drawn	Supporting	1.54%

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 95%	>= 85%	>= 80%	< 80%
>= 95%	>= 85%	>= 80%	< 80%
<= 5%	<= 10%	<= 15%	< 15%

- The financial indicators are part of the CCG assurance framework used by NHS England.
- The overall financial performance and financial management performance is rated as green.



INCOME AND EXPENDITURE

Year to date			Oct-14	Forecast		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
127,177	127,177	0	Income	217,807	217,807	0
			Expenditure			
73,615	73,192	423	Acute	125,987	126,984	(997)
11,897	11,865	33	Mental Health	20,396	20,409	(13)
9,301	8,878	423	Community	15,945	15,219	726
7,229	7,964	(735)	Other non acute	12,394	13,133	(737)
13,238	13,247	(8)	Prescribing	22,694	22,634	60
2,317	2,589	(272)	Primary Care*	3,972	4,424	(452)
4,513	4,342	171	Corporate and estate	7,737	7,442	295
3,803	3,838	(34)	Reserves	6,520	5,401	1,119
125,915	125,915	-	Total Expenditure	215,645	215,645	-
1,262	1,262	0	Surplus	2,162	2,162	0

- Year to date (YTD) and full year (FY) actuals are on target
- Risks to the position are detailed on slide 16.

*Out of Hours, Local Enhanced Services, GP Led Health Centre and Collaborative Fees



QIPP

Year to date (net)			Oct-14	Forecast (net)		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
2,952	3,124	(172)	Schemes	5,116	5,317	(201)
685	526	159	Transactional	1,442	1,302	140
-	-	-	Transformational	-	-	-
3,637	3,650	(13)	Other	6,558	6,619	(61)
3,637	3,650	(13)	Total QIPP	6,558	6,619	(61)
3,637	3,650	(13)	QIPP Target	6,558	6,619	(61)
100%	100.4%	0%	% of Target	100%	100.9%	-1%

- A YTD over achievement of £13k is reported. This is owing to the acute challenges scheme and mental health contracts which are reporting a YTD over achievement of £0.4m and £0.1m respectively. Some of the YTD over achievements are partially offset by under achievement on planned care schemes, which could not proceed in this financial year due to breach of procurement regulations for the Nelson project.
- A FY over achievement of £61k is reported, this relates to higher than planned savings on the mental health contracts scheme and the in-reach nursing scheme.



STATEMENT OF CONTRACT POSITION – At Month 6 not Month 7

Provider	Plan Annual	YTD Plan	YTD Actual	YTD Variance	ADJUSTMENTS/CHALLENGES			REVISED POSITION SLAM MONTH		
					Plan Adj	Other Challenges	KPIs	YTD Plan	YTD Actual	YTD Variance
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
St George's	56,019	27,890	28,747	(857)	0	(425)	(483)	27,890	27,840	51
Epsom & St Helier (Acute & Renal)	31,746	15,827	15,407	420	46	(83)	195	15,873	15,519	354
Epsom & St Helier (SWLEOC)	4,428	2,214	2,155	59	0	0	0	2,214	2,155	59
Kingston Hospital	9,611	4,717	4,841	(124)	57	(115)	(17)	4,774	4,708	65
London Ambulance Service	5,558	0	0	0	2,779	2,779	0	2,779	2,779	0
Moorfields' Eye	3,328	1,611	1,779	(168)	53	(12)	0	1,664	1,768	(103)
Croydon University Hospital	1,774	886	998	(112)	1	(28)	0	887	970	(83)
Guy's & St Thomas'	1,775	831	861	(29)	56	19	(1)	887	879	9
Royal Marsden	1,697	848	691	157	0	3	0	848	694	154
Queen Mary's (Roehampton)	1,756	878	961	(82)	(0)	(0)	0	878	961	(83)
Chelsea & Westminster	1,101	546	681	(135)	4	(2)	0	550	679	(128)
Imperial College	750	375	419	(45)	0	(3)	0	375	417	(42)
University College London	707	353	262	92	0	(1)	0	353	261	92
King's College	953	466	571	(105)	10	10	0	477	581	(104)
Royal Brompton & Harefield	339	170	197	(28)	0	(5)	0	170	193	(23)
Bart's & the London	274	138	134	4	(1)	0	0	137	134	3
Royal Surrey County	192	2	69	(67)	93	0	0	96	69	26
Royal National Orthopaedic	235	117	67	50	0	0	0	117	67	50
Ashford & St Peter's	0	0	0	0	0	(6)	0	0	(6)	6
Royal Free	106	53	63	(10)	0	(0)	0	53	62	(10)
Lewisham	67	33	50	(17)	1	0	0	34	50	(16)
North West London	122	65	54	10	(4)	(0)	0	61	54	6
West Middlesex	38	18	19	(1)	0	0	0	18	19	(1)
Great Ormond Street	123	60	53	8	1	(4)	0	61	49	12
Total	122,698	58,100	59,079	(979)	3,096	2,128	(306)	61,196	60,901	295

The three highest value contracts will be discussed in further detail on slides 8 - 10.

Moorfield's - YTD over performance of £0.1m is due to an increase in the number of appointments from 12,943 for the same period last year to 13,300 currently.

Royal Marsden – The YTD under spend of £0.2m is in electives (£60k) and critical care (£48k).

Chelsea & Westminster – The YTD over spend of £0.1m is in electives (£50k) and outpatient follow ups (maternity (£49k)).

University College London – YTD under spend of £0.1m is in electives and critical care.

Kings' College - YTD over performance of £0.1m is mainly in critical care (£55k), emergency and elective excess bed days are also over performing. This appears to be driven by clinical haematology and diabetic medicine.



ST GEORGE'S NHS TRUST - Month 6 extrapolated to Month 7

POD	Annual Plan Activity 000s	YTD Plan Activity 000s	YTD Actual Activity 000s	Variance Activity 000s	FYO Actual Activity 000s	FYO Variance Activity 000s	Annual Plan £000	YTD Plan £000s	YTD Actual £000s	YTD Variance £000	FYO Actual £000s	FYO Variance £000	Annual QIPP £000s
Elective	10	5	5	(0)	10	(0)	10,621	6,222	6,115	108	10,482	139	
Emergency	7	4	4	0	8	1	16,401	9,608	9,241	367	15,841	559	
Non-Elective	1	0	1	0	1	0	168	98	330	(232)	566	(398)	420
Maternity Pathway	4	2	2	(0)	4	(0)	6,324	3,705	3,860	(156)	6,618	(294)	
A&E	31	16	16	1	33	1	3,691	2,162	2,101	61	3,602	89	
Out Patient 1st	24	12	12	0	24	0	4,339	2,542	2,585	(42)	4,431	(92)	148
Out Patient Follow Up	45	22	22	0	45	0	4,359	2,554	2,558	(5)	4,386	(27)	173
Out Patient Procedure	12	6	7	1	14	2	1,869	1,095	1,173	(78)	2,011	(141)	
Unbundled Diagnostics	7	4	4	0	8	1	899	527	547	(20)	937	(38)	
Critical Care	3	1	2	0	3	(0)	2,677	1,568	1,222	346	2,096	581	
Direct Access	0	0	0	0	0	0	2,124	1,244	1,278	(34)	2,192	(67)	
Drugs & Devices	0	0	0	0	0	0	710	416	373	43	639	71	
Other	0	0	0	0	0	0	0	0	0	0	740	(740)	
PTS	0	0	0	0	0	0	505	296	296	0	507	(2)	
CQUIN	0	0	0	0	0	0	1,331	780	800	(20)	1,372	(41)	
TOTAL							56,019	32,819	32,480	339	56,419	(400)	741

Commentary

- The YTD under spend is mostly reported on emergency (£0.4m) and critical care (£0.3m) offset partially by over spends on non elective (£0.2m) and maternity (£0.2m). £0.5m of KPIs have been agreed for Q1 but these are not reflected in the SLAM reports as yet (reflected in our reported forecast position). Extrapolated challenges of £0.2m have been risk rated and are reported in the position. Most of the adjustment on the 'other' line relates to adjusting the forecasting to reflect seasonality. The over spend of £0.2m in non electives relates to planned challenges and QIPP reductions from the plan as opposed to an increase in activity. The over spend of £0.2m on maternity is owing to a change in case mix.



ST HELIER'S NHS TRUST - Month 6 extrapolated to Month 7

POD	Annual Plan Activity 000s	YTD Plan Activity 000s	YTD Actual Activity 000s	YTD Variance Activity 000s	FYO Actual Activity 000s	FYO Variance Activity 000s	Annual Plan £000	YTD Plan £000s	YTD Actual £000s	YTD Variance £000	FYO Actual £000s	FYO Variance £000	YTD QIPP £000s
Elective	6	3	3	(0)	6	(1)	5,226	2,943	2,415	527	4,140	1,086	
Emergency	4	2	2	0	4	1	7,303	4,260	4,412	(152)	7,563	(261)	158
Non-Elective	0	0	0	(0)	0	(0)	566	330	317	12	544	21	
Maternity Pathway	3	2	2	0	4	0	3,191	1,862	1,777	85	3,046	146	
A&E	18	9	9	0	19	1	1,767	1,031	1,077	(47)	1,847	(80)	
Out Patient 1st	17	8	9	1	18	1	2,362	1,378	1,430	(52)	2,452	(90)	118
Out Patient Follow Up	40	20	23	3	46	6	3,441	2,007	1,974	33	3,384	57	129
Out Patient Procedure	7	4	4	0	8	0	1,277	745	801	(56)	1,372	(96)	
Unbundled Diagnostics	5	3	3	0	5	0	568	331	313	18	537	31	
Critical Care	1	0	0	(0)	0	(0)	819	478	384	94	657	161	
Direct Access	843	421	397	(24)	794	(48)	3,520	2,053	2,000	53	3,429	91	
Drugs & Devices	0	0	0	0	0	0	260	258	304	(46)	521	(261)	
Other	5	3	3	1	7	2	353	206	263	(57)	759	(406)	
PTS	0	0	0	0	0	0	313	182	182	0	313	(0)	
CQUIN	0	0	0	0	0	0	781	456	456	0	781	0	
TOTAL							31,746	18,519	18,105	413	31,346	400	405

Commentary

- The YTD under performance of £0.4m comprises of: £527k under spend on electives (mainly digestive system), £85k maternity and £94k critical care (three organs supported). The YTD over spend of £0.2m on emergency is mostly seen in respiratory system (£42k) and urinary tract and male reproductive system (£41k). The FY over spend of £0.4m on the 'other' line relates to an adjustment to the FY forecast position as it is not anticipated the under performance trend will continue at the same rate.



KINGSTON NHS TRUST - Month 6 extrapolated to Month 7

POD	Annual Plan Activity 000s	YTD Plan Activity 000s	YTD Actual Activity 000s	YTD Variance Activity 000s	FYO Actual Activity 000s	FYO Variance Activity 000s	Annual Plan £000	YTD Plan £000s	YTD Actual £000s	YTD Variance £000	FYO Actual £000s	FYO Variance £000	YTD QIPP £000s
Elective	1	1	1	0	1	0	1,336	831	691	140	1,125	211	
Emergency	1	1	1	(0)	1	(0)	2,500	1,462	1,198	264	2,054	446	20
Non-Elective	0	0	0	0	0	0	0	0	0	0	0	0	
Maternity Pathway	2	1	1	0	2	0	2,313	1,352	1,408	(56)	2,414	(101)	
A&E	7	3	3	(0)	6	(0)	703	411	407	5	697	6	
Out Patient 1st	7	3	3	(0)	7	(0)	745	435	485	(49)	831	(87)	18
Out Patient Follow Up	10	5	4	(1)	8	(2)	689	403	382	21	654	34	15
Out Patient Procedure	1	1	1	0	2	0	207	121	163	(41)	279	(72)	
Unbundled Diagnostics	1	1	1	0	1	0	56	32	42	(10)	72	(17)	
Critical Care	0	0	0	0	0	0	247	144	194	(50)	333	(86)	
Direct Access	36	18	45	27	90	54	183	107	156	(49)	267	(84)	
Drugs & Devices	1	0	0	0	1	0	307	180	180	(1)	309	(2)	
Other	1	0	0	0	1	0	32	(65)	26	(91)	297	(265)	
PTS	0	0	0	0	0	0	68	40	40	0	68	0	
CQUIN	0	0	0	0	0	0	225	131	121	10	208	16	
TOTAL							9,611	5,586	5,493	93	9,611	0	53

Commentary

- The YTD under performance of £93k is mostly owing to a drop in activity in electives and emergency. Some of the under performance is offset by over performance in maternity and critical care. Direct access over performance is a result of activity shifts from St Helier's to Kingston NHSFT. The FY forecast is break-even, the over performance on the 'other' line shows the adjustment made to the forecast as it is not anticipated the current rate of under performance on electives and emergency will continue at the same rate.



NON ACUTE PERFORMANCE

Year to date			Oct-14	Forecast		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
			Mental Health:			
9,245	9,290	(45)	SWL St Georges MHT	15,848	15,926	(78)
1,960	2,009	(49)	Placements	3,360	3,483	(123)
692	565	127	Other	1,189	1,000	189
11,897	11,864	33	Total Mental Health	20,397	20,409	(12)
761	957	(196)	Learning Disabilities	1,305	1,624	(319)
			Community:			
8,935	8,576	359	Community Services SLA	15,317	14,701	616
4,104	4,479	(375)	Continuing Care	7,036	7,205	(169)
2,730	2833	(103)	Other	4,681	4,822	(141)
15,769	15,888	(119)	Total Community	27,034	26,728	306
28,427	28,709	(282)	Total Non Acute	48,736	48,761	(25)

Community (cont'd)

- The YTD over performance on continuing care is owing to an accrued estimate of block bed charges from Sutton CCG. As most homes have started invoicing on an individual basis it is not as yet clear what the charges will be. Work is also being carried out to validate patients and costs. An exercise is being carried out and a more robust forecast will be available for next month.
- The YTD and FY over spend on 'other' mostly relates to an over spend on children's placements.

Commentary

- The YTD over spend on the main SWL St George's MHT contract is owing to two additional services commissioned in year, namely, the Adult Attention Deficit Hyperactivity Disorder (ADHD) and the Complex Depression and Anxiety Service (CDAS).
- The £0.1m YTD and £0.2m FY under spend reported under 'other' mental health relates to lower than anticipated activity at SLAM and lower than anticipated costs on Mental Health enquiries.
- The YTD over spend of £0.2m and FY over spend of £0.3m for learning disabilities relates to a learning disability patient currently an inpatient in a hospital.
- The YTD and FY under spend on community services is owing to slippage on investment schemes, namely, dementia nurses, rapid response team and step up and step down beds. The slippage has increased from previous month as the rapid response team and STAR team have been funded from the winter resilience funding.



CONTINUING CARE UPDATE ON LEGACY PROVISION

Total number of requests received by the closedown deadlines (30th Sep 2012 and 31 Mar 2013)	80
Number of requests that have been discounted for any reason eg not being PuboC / duplication / already assessed etc	6
Number of requests requiring review (same as line 43)	74

LIVING INDIVIDUALS

Pre Assessment Cases

Number of cases waiting to be checklisted	0
Number of cases dropped out after checklist	0
Number of cases waiting to be fully assessed	1
Miscellaneous cases	0

Post Assessment Cases

Number of fully assessed as not eligible	18
Number of fully assessed as eligible	1
Total living individuals for review	20

DECEASED INDIVIDUALS

Pre Assessment Cases

Number of cases waiting to be checklisted	44
Number of cases dropped out after checklist	0
Number of cases waiting to be fully assessed	10
Miscellaneous cases	0

Post Assessment Cases

Number of fully assessed as not eligible	0
Number of fully assessed as eligible	0
Total deceased individuals for review	54

TOTAL ALL INDIVIDUALS (LIVING & DECEASED CASES)

Pre Assessment Cases

Number of cases waiting to be checklisted	44
Number of cases dropped out after checklist	0
Number of cases waiting to be fully assessed	11
Miscellaneous cases	0

Post Assessment Cases

Number of fully assessed as not eligible	18
Number of fully assessed as eligible	1
Total cases for review (same as line 7)	74

Commentary

- In 2013/14, NHS England accounted for a £2.2m liability related to Merton NHS continuing care healthcare claims for periods of care before the establishment of the CCG.
- The table on the left shows the current status of these claims.
- A sum of £810k has been set aside from the non recurrent fund this year to account for any in year payments towards these claims.
- To date payments of £51k have been made.
- There is some expectation that part of the £810k set aside might be returned in year as payments towards these claims have been lower than anticipated across London.



PRESCRIBING AND PRIMARY CARE BUDGETS

Year to date			Oct-14	Forecast		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
13,238	13,247	(9)	Prescribing:			
			Prescribing	22,694	22,634	60
13,238	13,247	(9)	Total Prescribing	22,694	22,634	60
			Primary Care:			
659	815	(156)	Local enhanced services	1,127	1,388	(261)
601	600	1	GP led health centre	1,030	1,014	16
263	263	-	111 service	450	450	-
747	831	(84)	Out of hours service	1,280	1,424	(144)
49	81	(32)	Other	84	148	(64)
2,319	2,590	(271)	Total Primary Care	3,971	4,424	(453)
15,557	15,837	(280)	Total Prescribing & Primary Care	26,665	27,058	(393)

Commentary

- The £60k full year over spend relates to drugs costs.
- The YTD over spend of £0.2m and FY over spend of £0.3m on local enhanced services relates to the Care of Older People LES, the spend was higher than anticipated.
- The FY over spend of £0.1m reported on Out of Hours is owing to recharges from Sutton CCG for Merton patients attending the Seldoc Out of Hours service.
- The YTD and FY over spend on 'other' primary care relates to statutory medical fees, the over spend arose owing to a number of claims related to the last quarter of 13/14 received in 14/15.



STATEMENT OF FINANCIAL POSITION (SOFP)

STATEMENT OF FINANCIAL POSITION AS AT 31st OCTOBER 2014

		Closing Balance			
		ADJ-14	QTR 1	QTR 2	Oct-14
Non-current Assets	Property, Plant And Equipment	32,122	92,098	89,317	82,930
Non-current Assets Total		32,122	92,098	89,317	82,930
Current Assets	Current Trade And Other Receivables	4,478,187	2,330,770	2,572,511	2,168,647
Current Assets	Cash And Cash Equivalents	173,242	(538,353)	(37,790)	234,873
Current Assets Total		4,651,429	1,792,417	2,534,721	2,403,520
Current Liabilities	Current Trade And Other Payables	(14,931,085)	(14,400,014)	(13,624,011)	(15,296,058)
Current Liabilities	Current Other Liabilities	(51,450)	(1,268,021)	(2,733)	(9,736)
Current Liabilities	Provisions	(47,824)	(47,824)	(47,824)	(47,824)
Current Liabilities Total		(15,030,359)	(15,715,859)	(13,674,568)	(15,353,619)
Non-Current Liabilities:	NC Provisions	(271,005)	(271,005)	(271,005)	(271,005)
Non-Current Liabilities:		(271,005)	(271,005)	(271,005)	(271,005)
Grand Total		(10,617,812)	(14,102,349)	(11,321,535)	(13,138,174)
		Closing Balance			
		ADJ-14	QTR 1	QTR 2	Oct-14
Financed by Taxpayers Equity:	General Fund	10,617,812	14,102,349	11,321,535	13,138,174
Financed by Taxpayers		10,617,812	14,102,349	11,321,535	13,138,174
Grand Total		10,617,812	14,102,349	11,321,535	13,138,174

Commentary

- The £83k for property, plant and equipment is made up of assets under construction.
- Accounts receivables balance has decreased from £2.5m to £2.4m due to a decrease in aged receivables.
- The cash position is as per the cash flow statement on slide 15.
- Current liabilities have increased by £1.7m from £13.7m to £15.4m, this is due to an increase in payables of £5.9m and a decrease in accruals of £4.2m.
- The £48k current provision and £271k non current provision is the £319k continuing care provision created in 2013/14.



CASH MANAGEMENT AND BETTER PAYMENT PRACTICE POLICY

STATEMENT OF CASH FLOWS AS AT 31st OCTOBER 2014

	2015		
	Qtr1	Qtr2	Oct-14
Cash Flow s from Operating Activities:			
Net operating costs for the financial year	(17,977,265)	(17,616,359)	(18,840,918)
Depreciation and amortisation	0	0	0
Interest Paid	(70)	0	0
(Increase) decrease in trade and other receivables	(233,483)	218,239	403,864
Increase (decrease) in trade and other payables	205,027	(2,070,372)	1,679,051
Provisions utilised	0	0	0
Increase (decrease) in provisions	0	0	0
Net Total of Cash Flow s from Operating Activities	(18,005,792)	(19,468,492)	(16,758,003)
Cash Flow s from Investing Activities:			
(Payments) for property, plant and equipment	25,760	(6,800)	6,387
Proceeds from disposal of assets held for sale: property, plant and equipment	(45,898)	0	0
Net Total of Cash Flow s from Investing Activities	(20,139)	(6,800)	6,387
Cash Flow s from Financing Activities:			
Net parliamentary funding received	17,632,044	18,873,741	17,024,280
Net Total of Cash Flow s from Financing Activities	17,632,044	18,873,741	17,024,280
Grand Total	(393,887)	(601,551)	272,664

	2015		
	Jun-14	Sep-14	Oct-14
Cash Movement	(393,887)	(601,551)	272,664
Opening Cash Balance	(144,466)	563,761	(37,790)
Closing Cash Balance	(538,353)	(37,790)	234,873

Better Payment Practice Code						
Period	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount £000's	Invoice Amount (Passed) £000's	% Amount Passed
Apr-14	687	668	97%	17,547	17,529	100%
May-14	639	625	98%	16,136	15,620	97%
Jun-14	658	628	95%	16,923	16,731	99%
Jul-14	1051	1028	98%	19,572	19,201	98%
Aug-14	668	662	99%	17,197	17,017	99%
Sep-14	785	773	98%	18,124	18,078	100%
Oct-14	946	902	95%	16,447	16,616	101%
Cumulative %	5434	5286	97.3%	121,946	120,792	99.1%

Commentary

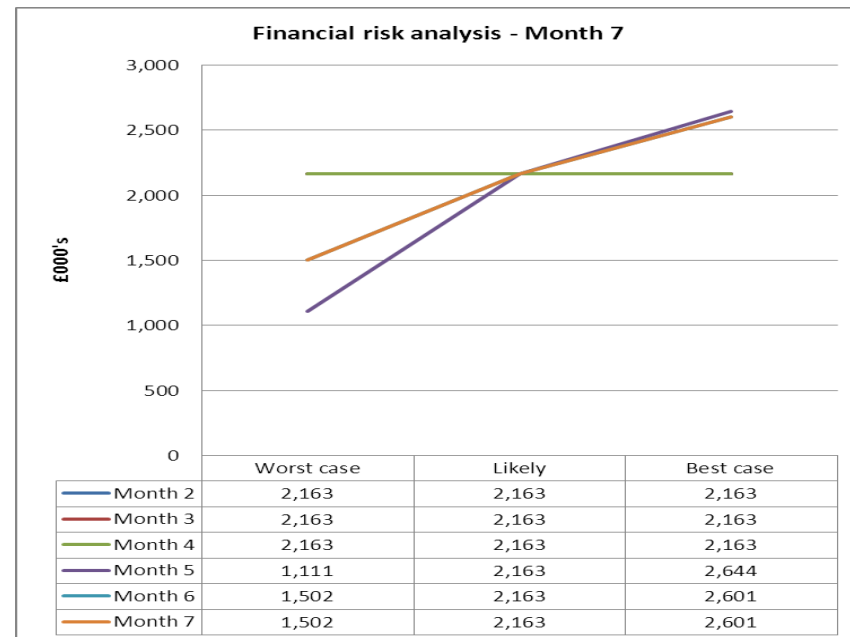
- The cash target has been amended from 5% to 1.75% of the monthly cash draw down. The month end cash balance as at 31st October is 1.54% of the cash drawn.
- The BPPC is above target in terms of volume and value of invoices.



RISKS AND MITIGATIONS

Financial Risk Analysis: Month 7

	Worst £000's	Likely £000's	Best £000's
Planned Surplus	2,163	2,163	2,163
1 Risks			
2 Acute SLAs	-2,000	-1,603	0
3 Other	-372	-224	-74
4 Total Risks	-2,372	-1,826	-74
5 Mitigations			
6 Contingency (0.5%)	1,081	1,081	541
7 Contract reserves	108	108	0
8 Non recurrent measures	636	636	0
9 Total Mitigations	1,825	1,825	541
10 Net risk	-547	-1	466
11 Risk adjusted performance	1,616	2,162	2,629



- Worst case acute risk relates to the risk of potential over performance in acute over and above the position reported and the reserves available.
- Other risk relates to:
 - Nelson Local Care Centre risk related to the potential unoccupied space related to community pharmacy and early completion of the building.
 - Priory Group Specialised budget transfer – owing to only part year information available at the time of the baseline review process last year there is a risk that a further IAT might be necessary. A maximum risk of £75k has been shown above. The matter is currently with the technical group for ratification.
- The 0.5% contingency fund, remaining SLA reserve and other non recurrent measures such as the SWL risk pool will be used to mitigate likely risks.



APPENDICES

Appendix number	Description	Slide number
1	Acute Commissioning	18
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Acute Commissioning – Appendix 1

Merton CCG - ACUTE COMMISSIONING	Budget (M7)	Year to Date (October 14)				Full Year Forecast			
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
ACUTE TRUSTS									
ST GEORGE'S HEALTHCARE TRUST	56,019	32,819	32,479	340	1%	56,019	56,419	-400	-1%
EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST	36,174	21,102	20,619	483	2%	36,174	35,774	400	1%
LAS - EMERGENCY SERVICE CONTRACT	5,558	3,242	3,242	0	0%	5,558	5,558	0	0%
CROYDON UNIVERSITY HOSPITAL NHS TRUST	1,774	1,035	1,132	-97	-9%	1,774	1,940	-166	-9%
QUEEN MARYS ROEHAMPTON	1,756	1,024	1,122	-98	-10%	1,756	1,921	-165	-9%
IMPERIAL COLLEGE NHS TRUST	750	440	486	-46	-10%	750	834	-84	-11%
BARTS & THE LONDON NHS TRUST	274	160	156	4	3%	274	268	6	2%
THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST	235	137	78	59	43%	235	134	101	43%
LEWISHAM HOSPITAL NHS TRUST	67	39	58	-19	-49%	67	100	-33	-49%
NORTH WEST LONDON HOSPITALS TRUST	122	71	63	8	11%	122	109	13	11%
WEST MIDDLESEX NHS TRUST	38	22	22	0	0%	38	38	0	0%
FOUNDATION HOSPITAL TRUSTS									
KINGSTON NHS TRUST	9,611	5,586	5,493	93	2%	9,611	9,611	0	0%
MOORFIELDS EYE HOSPITAL	3,328	1,942	2,062	-120	-6%	3,328	3,535	-207	-6%
GUYS & ST THOMAS' HOSPITAL TRUST	1,775	1,035	1,025	10	1%	1,775	1,773	2	0%
THE ROYAL MARSDEN HOSPITAL TRUST	1,697	990	810	180	18%	1,697	1,547	150	9%
CHELSEA & WESTMINSTER HLTHCARE TRUST	1,101	642	792	-150	-23%	1,101	1,358	-257	-23%
UNIVERSITY COLLEGE LONDON HOSPITALS TRUST	707	412	305	107	26%	707	522	185	26%
KINGS HEALTHCARE TRUST	953	556	677	-121	-22%	953	1,148	-195	-20%
THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST	339	198	225	-27	-14%	339	385	-46	-14%
ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST	191	112	81	31	28%	191	139	52	27%
THE ROYAL FREE (HAMPSTEAD) NHS TRUST	105	61	73	-12	-20%	105	125	-20	-19%
ASHFORD & ST PETERS NHS TRUST	0	0	0	0	0%	0	0	0	0%
GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST	123	72	57	15	21%	123	98	25	20%
GENERAL ACUTE COMMISSIONING	122,697	71,697	71,057	640	1%	122,697	123,336	(639)	-1%
NCAs									
NCA	1,815	1,059	1,236	-177	-17%	1,815	2,119	-304	-17%
NCAs	1,815	1,059	1,236	(177)	-17%	1,815	2,119	(304)	-17%
NON-SLA & OTHER									
ESH - LASERCARE CONTRACT (SK!)/ DEXA (ST ANTHONY'S)/IN HEALTH (NHSE)/DERMA	212	124	145	-21	-17%	212	238	-26	-12%
CHRONIC FATIGUE SYNDROME / LIQUID BASED CYTOLOGY / PATH FORMS (ESH)	116	67	68	-1	-1%	116	116	0	0%
WINTER PRESSURES	1,137	663	681	-18	-3%	1,137	1,167	-30	-3%
DRUGS - IFR	9	5	5	0	0%	9	9	0	0%
NON-SLA / ACUTE OTHER	1,474	859	899	(40)	-5%	1,474	1,530	(56)	-4%
TOTAL ACUTE COMMISSIONING	125,986	73,615	73,192	423	1%	125,986	126,985	(999)	-1%

Mental Health & PLD – Appendix 2

Merton CCG - NON ACUTE COMMISSIONING		Year to Date (October 14)				Full Year Forecast			
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
	Budget (M7)								
MENTAL HEALTH COMMISSIONING CONTRACTS									
SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST	14,561	8,494	8,499	-5	0%	14,561	14,570	-9	0%
SUSSEX FOUNDATION PARTNERSHIP - TIER 4 DETOX SERVICE	322	188	188	0	0%	322	322	0	0%
SOUTH LONDON & MAUDSLEY	302	176	140	36	20%	302	215	87	29%
MENTAL HEALTH CONTRACTS OTHER	40	23	51	-28	-122%	40	92	-52	-130%
JOINT AGENCY, VOLUNTARY AND INDEPENDENT SECTOR CONTRACTS									
CAMHS DEVELOPMENT FUND	120	70	51	19	27%	120	140	-20	-17%
MERTON VOLUNTARY SECTOR / CARERS SUPPORT	83	48	36	12	25%	83	83	0	0%
ADVOCACY SERVICES	13	8	20	-12	-150%	13	13	0	0%
DEMENTIA SERVICES (Alzheimer's)	171	99	45	54	55%	171	77	94	55%
NAMED PATIENTS AND PLACEMENTS									
MENTAL HEALTH PLACEMENTS AND UNCONTRACTED ACTIVITY	3,360	1,960	2,009	-49	-3%	3,360	3,483	-123	-4%
OTHER MENTAL HEALTHCARE SERVICES									
TALKING THERAPIES IAPT & CDAS	1,287	751	791	-40	-5%	1,287	1,356	-69	-5%
MH ENQUIRIES/NSF IMPLEMENTATION COSTS	138	80	34	46	58%	138	58	80	58%
TOTAL MENTAL HEALTH	20,397	11,897	11,864	33	0%	20,397	20,409	-12	0%
MERTON ROAD LD									
MERTON ROAD LD	0	0	0	0	0%	0	0	0	0%
LEARNING DISABILITIES NCA (CNWL)	0	0	169	-169	0%	0	274	-274	0%
LEARNING DISABILITIES CONTINUING CARE	1,305	761	788	-27	-4%	1,305	1,350	-45	-3%
TOTAL PLD HEALTHCARE SERVICES	1,305	761	957	-196	-26%	1,305	1,624	-319	-24%

Other Non Acute – Appendix 2a

END OF LIFE - LOCAL ENHANCED SERVICE	42	24	15	9	38%	42	25	17	40%
NURSING - MARIE CURIE - CANCER	91	53	53	0	0%	91	91	0	0%
BEREAVEMENT SERVICE	86	50	22	28	56%	86	38	48	56%
HOSPICES	643	375	383	-8	-2%	643	657	-14	-2%
SWL CANCER NETWORK AND ESH CANCER NURSE	170	99	109	-10	-10%	170	187	-17	-10%
TOTAL END OF LIFE CARE AND HOSPICES	1,032	601	582	19	3%	1,032	998	34	3%
HOME OXYGEN SERVICE	216	126	126	0	0%	216	216	0	0%
CARDIOLOGY	58	34	18	16	47%	58	31	27	47%
TOTAL LONG TERM CONDITIONS	274	160	144	16	10%	274	247	27	10%
URGENT CARE	46	27	27	0	0%	46	46	0	0%
GPSI'S COMMISSIONING - MINOR SURGERY	115	67	47	20	30%	115	80	35	30%
OPHTHALMOLOGY (LOW VISION SERVICE)	19	11	6	5	45%	19	10	9	47%
BRITISH PREGNANCY ADVISORY SERVICE	191	112	94	18	16%	191	170	21	11%
MARIE STOPES INTERNATIONAL	75	44	59	-15	-34%	75	102	-27	-36%
HEALTH COACHING	0	0	41	-41	0%	0	71	-71	0%
INTERMEDIATE CARE COMMISSIONING (BEDS)	656	382	383	-1	0%	656	656	0	0%
DIABETES EYE SCREENING PROGRAMME	34	20	20	0	0%	34	34	0	0%
BETTER CARE FUND	206	120	90	30	25%	206	155	51	25%
TOTAL URGENT AND INTERMEDIATE CARE	1,342	783	767	16	2%	1,342	1,324	18	1%
COMMUNITY SERVICES	15,317	8,935	8,576	359	4%	15,317	14,701	616	4%
PODIATRY	81	47	48	-1	-2%	81	81	0	0%
MERTON ICES	247	144	144	0	0%	247	247	0	0%
MERTON MUSCULOSKELETAL SERVICE	300	175	111	64	37%	300	190	110	37%
TOTAL COMMUNITY SERVICES	15,945	9,301	8,879	422	5%	15,945	15,219	726	5%
EPSOM & ST HELIER - PAEDIATRIC AND AUDIOLOGY AND DESIGNATED	575	336	359	-23	-7%	575	615	-40	-7%
CHILD DEATH DOCTOR CONTRACT	765	446	619	-173	-39%	765	1,018	-253	-33%
MERTON CHILDREN - SCPS	0	0	0	0	0%	0	0	0	0%
CHC CHILDREN PERSONAL HEALTH BUDGETS	30	18	39	-21	-117%	30	67	-37	-123%
MERTON YOUTH OFFENDING TEAM	35	20	20	0	0%	35	35	0	0%
SAFEGUARDING CHILDREN BOARD	35	20	20	0	0%	35	35	0	0%
TOTAL CHILDREN AND YOUNG PEOPLE	1,405	820	1,037	-217	-26%	1,405	1,735	-330	-23%
FUNDED NURSING CARE	1,500	875	875	0	0%	1,500	1,101	399	27%
JOINT FUNDED	465	271	271	0	0%	465	390	75	16%
CONTINUING CARE PLACEMENTS - MERTON	5,071	2,958	3,333	-375	-13%	5,071	5,714	-643	-13%
TOTAL CONTINUING CARE	7,036	4,104	4,479	-375	-9%	7,036	7,205	-169	-2%
TOTAL NON ACUTE COMMISSIONING	48,736	28,427	28,709	(282)	-1%	48,736	48,761	(25)	0%

Primary Care & Prescribing – Appendix 4

Merton CCG - PRIMARY CARE	Budget (M7)	Year to Date (October 14)				Full Year Forecast			
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
LOCAL ENHANCED SERVICES									
NES - NEAR PATIENT TESTING	6	4	4	0	0%	6	0	6	100%
LES - ATRIAL FIBRILATION	5	3	3	0	0%	5	5	0	0%
LES - ANTI COAG	212	124	124	0	0%	212	212	0	0%
LES - PHLEBOTOMY	152	89	89	0	0%	152	152	0	0%
LES - POST OPERATIVE WOUND CARE	24	14	14	0	0%	24	24	0	0%
LES - MENORRAGHIA	86	50	50	0	0%	86	86	0	0%
LES - GYNAECOLOGY	64	37	37	0	0%	64	64	0	0%
LES - UROLOGY	31	18	18	0	0%	31	31	0	0%
LES - DIABETES	47	28	28	0	0%	47	47	0	0%
LES - CARE OF OLDER PEOPLE	500	292	448	-156	-53%	500	767	-267	-53%
OTHER PRIMARY CARE									
GP - STATUTORY MEDICAL FEES	84	49	81	-32	-65%	84	148	-64	-76%
WILSON WALK IN CENTRE (UNREGISTERED PATIENTS)	1,030	601	600	1	0%	1,030	1,014	16	2%
OOH AND 111									
111 CONTRACT	450	263	263	0	0%	450	450	0	0%
PMS - OUT OF HOURS	1,280	747	831	-84	-11%	1,280	1,424	-144	-11%
TOTAL PRIMARY CARE	3,972	2,319	2,590	-271	-12%	3,971	4,424	-453	0
PRESCRIBING									
DRUGS BILL CHARGES	650	379	379	0	0%	650	650	0	0%
DRUGS COSTS	21,962	12,811	12,811	0	0%	21,962	21,888	74	0%
SCRIPT SWITCH	82	48	56	-8	-17%	82	96	-14	-17%
TOTAL PRESCRIBING	22,694	13,238	13,246	-8	0%	22,694	22,634	60	0
TOTAL PRIMARY CARE	26,666	15,557	15,836	(279)	-2%	26,665	27,058	(393)	-1%

Corporate and Estates – Appendix 5

Merton CCG - CORPORATE & ESTATE COSTS	Budget (M7)	Year to Date (October 14)				Full Year Forecast			
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
CORPORATE COSTS									
CCG RUNNING COSTS	1,875	1,094	1094	0	0%	2,722	2,722	0	0%
CSU RUNNING COSTS	2,270	1,324	1,324	0	0%	2,270	2,270	0	0%
GP IT (SLCSU)	550	321	321	0	0%	550	550	0	0%
CONTINUING CARE TEAM (SLCSU)	326	190	190	0	0%	326	326	0	0%
ISPS (SLCSU)	25	15	15	0	0%	25	25	0	0%
INFECTION CONTROL (SLCSU)	30	17	17	0	0%	30	30	0	-2%
MEDICINES MANAGEMENT TEAM	304	177	177	0	0%	304	295	9	3%
SAFEGUARDING	76	44	45	-1	-2%	76	76	0	0%
INTERPRETING SERVICES	20	12	12	0	0%	20	20	0	0%
CLINICAL LEADS/TRANSFORMATIONAL SERVICE MANAGERS	713	416	416	0	0%	713	713	0	0%
NELSON LOCAL CARE CENTRE	0	0	49	-49	0%	0	91	-91	0%
DEPRECIATION	0	0	0	0	0%	0	0	0	0%
LEVIES/PPI/PRC TRAINING	75	44	71	-27	-61%	75	121	-46	-61%
TOTAL CORPORATE COSTS	6,263	3,654	3,731	-77	-1	7,110	7,239	-129	-1
ESTATE COSTS									
PROPERTY RUNNING COSTS	627	366	118	248	68%	627	203	424	68%
TOTAL ESTATE COSTS	627	366	118	248	1	627	203	424	1
TOTAL CORPORATE AND ESTATE COSTS	6,890	4,020	3,849	171	4%	7,737	7,442	295	4%

Reserves – Appendix 6

Merton CCG - Reserves & Other	Budget (M7)	Year to Date (October 14)				Full Year Forecast			
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
RESERVES AND OTHER									
CCG SLA RESERVE	1,643	959	993	-34	-4%	1,643	524	1,119	68%
CONTINGENCY (0.5%)	1,081	631	631	0	0%	1,081	1,081	0	0%
NON RECURRENT FUND (1.5%)	3,138	1,830	1,830	0	0%	3,138	3,138	0	0%
NETA RESERVE	658	384	384	0	0%	658	658	0	0%
TOTAL RESERVES	6,520	3,804	3,838	(34)	0%	6,520	5,401	1,119	17%

QIPP DASHBOARD – Appendix 7

ID	Transformational and transactional	QIPP CATEGORY 1	PROJ. DESCRIPTION	Total Scheme Value	Investment to deliver Project	Net QIPP	GROSS QIPP SAVINGS			PROJECT COSTS			NET QIPP SAVINGS			QIPP IN MONTH			Movement in Month (£000s)	Full Year Forecast (£000s)	NET FOT (RAG RATED) (£000s)
							Planned YTD (£000s)	Actual YTD (£000s)	Variance YTD (£000s)	Planned YTD (£000s)	Actual YTD (£000s)	Variance YTD (£000s)	Planned YTD (£000s)	Actual YTD (£000s)	Variance YTD (£000s)	Planned September 14 (£000s)	Actual September 14 (£000s)	Variance YTD (£000s)			
1	Transformational	Urgent Care	Expansion of CPAT	300	-	300	150	150	-	-	-	-	150	150	-	30	30	-	-	300	G
2	Transformational	Urgent Care	Review and Development of Intermediate Care Beds	62	-	62	-	-	-	-	-	-	-	-	-	-	-	-	-	62	G
3	Transformational	Urgent Care	Inreach nursing	18	-	18	9	46	(37)	-	-	-	9	46	(37)	2	8	(6)	37	55	G
4	Transformational	Urgent Care	Development of HARI	120	-	120	10	-	10	-	-	-	10	-	10	-	-	-	(10)	110	A
4	Transformational	Urgent Care	Care delivery by Locality based MDT	120	-	120	58	58	-	-	-	-	58	58	-	10	10	-	-	120	G
5	Transformational	Planned Care	MSK - deliver on appropriate pathway	260	137	123	130	-	130	69	-	69	62	-	62	12	-	12	(71)	110	A
6	Transformational	Planned Care	Cardiology - new models of care	130	58	72	58	-	58	26	-	26	32	-	32	8	-	8	-	-	B
7	Transformational	Planned Care	Respiratory - Reduce attendances at Hospital	40	-	40	23	-	23	-	-	-	23	-	23	3	-	3	(40)	-	B
8	Transformational	Planned care	Dermatology - Review & Redesign Dermatology	161	114	47	72	-	72	51	-	51	21	-	21	5	-	5	-	-	B
9	Transformational	Planned care	DESP Surveillance Clinic	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10	10	G
10	Transformational	Planned Care	Diabetes- Tier 3	86	-	86	26	5	21	-	-	-	26	5	21	7	-	7	(16)	46	R
	Transformational	Planned care	Health Coaching	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(61)	-	G
11	Transformational	Prescribing	Care Homes Pharmacy	75	60	15	25	-	25	35	-	35	(10)	-	(10)	5	-	5	17	47	G
12	Transformational	Prescribing	Prescribing Workstreams & Clinical Interventions	400	1	399	294	273	21	1	-	1	293	273	20	29	43	(14)	(21)	379	A
12	Transformational	Prescribing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	G
13	Transformational	Prescribing	Nutrition	30	49	(19)	5	7	(2)	28	12	16	(23)	(5)	(18)	(4)	(5)	0	18	4	B
14	Transformational	Prescribing	MMT Care Homes	60	-	60	35	-	35	-	-	-	35	-	35	20	-	20	-	60	G
15	Transactional	Mental Health	Mental Health Contracts	347	0	347	202	307	(105)	-	-	-	202	307	(105)	29	44	(15)	-	523	G
16	Transactional	Placements	Mental Health Placement Review	400	0	400	200	160	40	-	-	-	200	160	40	100	38	62	25	425	G
17	Transactional	Placements	Continuing Care	173	0	173	101	86	15	-	-	-	101	86	15	14	14	0	-	173	G
18	Transactional	Acute portfolio	Acute Challenges	1,406	0	1,406	821	1,176	(355)	-	-	-	821	1,176	(355)	117	589	(472)	-	1,406	G
19	Transactional	Acute portfolio	Curtailing Growth	2,790	0	2,790	1,628	1,395	233	-	-	-	1,628	1,395	233	232	232	-	-	2,790	G
			PROGRAMME TOTAL (£000s)	6,977	419	6,558	3,846	3,663	183	209	12	197	3,637	3,650	(13)	620	1,003	(384)	(112)	6,619	

INVESTMENT DASHBOARD – Appendix 8

	INVESTMENT CATEGORY	PROJ. DESCRIPTION	Year to date (YTD)				Full Year (FY)			NET FOT (RAG RATED) (£000s)
			Total Investment (£000s)	Planned YTD (£000s)	Actual YTD (£000s)	Variance YTD (£000s)	Planned (£000s)	FOT (£000s)	Variance (£000s)	
1	BCF	Integrated locality teams (tfrd to reserves)	-	-	-	-	-	-	-	B
2	BCF	Integrated Complex Older Patients Pathway (ICOPP)	104	61	40	20	104	94	10	A-G
3	BCF	Dementia nurses	300	175	-	175	300	38	262	R
4	BCF	Expert Patient Programme	96	56	24	32	96	96	-	G
5	BCF	Telehealth	96	56	-	56	96	-	96	B
6	BCF	Rapid Response Team at ESH and STAR team at STG's	200	117	-	117	200	-	200	B
7	BCF	Community Preventions Admissions Team (CPAT) - Nursing homes (tfrd to reserves)	-	-	-	-	-	-	-	B
8	BCF	Prevention of admission (step up beds)	245	143	-	143	245	82	163	R
9	BCF	Step down beds	245	143	-	143	245	82	163	R
10	BCF	In reach into St George's - 72 hr intensive rehabilitation	150	88	88	-	150	150	-	G
11	BCF	Increased night nurses to support carers	66	38	-	38	66	33	33	A-R
12	BCF	Interface Geriatricians	109	63	-	63	109	54	55	R
13	BCF	OPARS	50	29	-	29	50	50	-	G
		Reserves	381	222	-	222	381	-	381	B
14		Total	2,041	1,190	151	1,039	2,041	679	1,362	R
15										B
16	QIPP	Funding for cardiology QIPP plan	58	34	-	34	58	-	58	B
17	QIPP	MSK	137	80	-	80	137	-	137	B
18	QIPP	Dermatology	114	67	-	67	114	-	114	B
19	QIPP	Care homes pharmacy	60	35	-	35	60	25	35	R
20	QIPP	Prescribing workstreams and clinical interventions	1	1	-	1	1	1	1	A-R
21	QIPP	Nutrition	49	29	12	16	49	33	16	A-R
22		Total	419	245	12	232	419	59	360	R
23										B
24	Other	Dementia screening	103	60	-	60	103	0	103	R
25	Other	Additional resource in Liaison Psychiatry	50	29	-	29	50	50	-	G
26	Other	Bereavement services for bereaved parents	26	15	-	15	26	13	13	A-R
27	Other	Bereavement services	60	35	-	35	60	25	35	R
28	Other	IVF	800	467	-	467	800	311	489	R
29	Other	Cardiology - Rehab	0	-	-	-	0	31	(31)	G
30	Other	LES - Care of Older People	500	-	310	(310)	500	767	(267)	G
30		Total	1,539	606	310	297	1,539	1,197	342	A-R
	PROGRAMME TOTAL (£000s)		3,999	2,041	473	1,568	3,999	1,935	2,064	