

Report to the Merton Clinical Commissioning Group Governing Body

Date of Meeting: 23rd January 20124

Agenda No: 6.4

Attachment: 07

Title of Document: Finance Report – Month 9	Purpose of Report: For agreement
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<p>Executive Summary NHS Merton CCG is reporting achievement of plan after nine months and is forecasting to meet its planned surplus of £2.1m at the end of the financial year.</p> <p>Acute commissioning is forecast to over perform by £6m for the full year; this is being mitigated by contract and contingency reserves.</p> <p>QIPP year to date under achievement of £1m is reported; full year under achievement of £1m is forecast.</p>	
<p>Key sections for particular note (paragraph/page), areas of concern etc: Entire report</p>	
<p>Recommendation(s): The Merton Clinical Commissioning Group Governing Body is requested to agree the Finance Report.</p>	
<p>Committees which have previously discussed/agreed the report: Executive Management Team 15.01.14</p>	
<p>Financial Implications: Reporting to plan as at Month 9.</p>	
<p>Other Implications: (including patient and public involvement/Legal/Governance/ Risk/ Diversity/ Staffing) N/A</p>	
<p>Equality Analysis: N/A</p>	
<p>Information Privacy Issues: N/A</p>	
<p>Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution) N/A</p>	

Finance Report

Month 9 - As at 31st December 2013

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Recommendations

Note risks as per slide 15 and approve finance report.

Nine months to 31st December 2013

- NHS Merton CCG is reporting achievement of plan after nine months and is forecasting to meet its planned surplus of £2.1m at the end of the financial year.
- A non recurrent favourable adjustment of £0.7m has been made to the CCG allocation in Month 9 for specialised commissioning. This is less than the anticipated favourable adjustment forecast last month of £1.4m, the resulting shortfall was requested and approved from the SWL risk pool.
- Acute commissioning is forecast to over perform by £6m for the full year. There has been a slight improvement in St George's NHS Trust's forecast over performance which is now reported at £2.4m, however, performance at Epsom and St Helier NHS Trust has worsened and is reported at £2.3m over spend for the full year. The over performance is being mitigated by contract and contingency reserves.
- Non acute commissioning is forecast to under perform by £0.9m for the full year. This has improved slightly from Month 8 owing to savings of £0.1m forecast on continuing healthcare placements.
- QIPP - A year to date under achievement of £1m (18%) against plan is reported. Full year under achievement of £1m is forecast, which is 14% below target. The full year forecast has improved from last month owing to savings reported on KPI challenges.
- The Better Practice Payment Policy is above target both for the number and value of invoices paid in the month.
- Summary
 - The financial position for the nine months to 31st December is reporting to plan.
 - A request of £1m from the SWL risk pool has been approved by the Finance Review Group.
 - NHS Property Services (NHS PS) have billed for 2013/14 costs based on allocations to CCGs, a proportion of these costs are included within SLAs with providers. We are currently liaising with NHS PS to resolve, as there is an element of double billing where costs have already been passed on to providers, this presents a risk to the CCG of £1.4m.

BALANCED SCORECARD – FINANCE DOMAIN

FINANCIAL PERFORMANCE			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Underlying recurrent surplus	Primary	1.06%
2	Surplus - year to date (YTD) performance	Primary	1%
3	Surplus - full year (FY) forecast	Primary	1%
4	Management of 2% non recurrent funds within agreed processes	Supporting	No
5	QIPP - year to date delivery	Primary	81.7%
6	QIPP - full year forecast	Primary	86.1%
7	Activity trends - year to date	Supporting	
8	Activity trends - full year forecast	Supporting	
9	Running costs	Primary	£4,737k
10	Clear identification of risks against financial delivery and mitigations	Primary	Yes

FINANCIAL MANAGEMENT			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Better Payment Practice Code - % payable within 30 days of receipt - Numbers	Supporting	97%
2	Better Payment Practice Code - % payable within 30 days of receipt - Values	Supporting	100%
3	Cash management - month end cash balance as % of cash drawn	Supporting	2.1%

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 2%	1% - 1.99%	0% - 0.99%	< 0%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Yes			No
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
<= RCA			> RCA
Indicator met in full	Indicator partially met - limited uncovered risk	Indicator partially met - material uncovered risk	Indicator not met

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 95%	>= 85%	>= 80%	< 80%
>= 95%	>= 85%	>= 80%	< 80%
<= 5%	<= 10%	<= 15%	< 15%

- The financial indicators are part of the draft CCG assurance framework used by NHS England.
- The overall financial performance and financial management performance is rated as amber red.
- Management of 2% non recurrent funds has been rag rated red based on recent guidance from NHS England as the funds have been used to offset acute over performance.
- The Better Practice Payment Code (BPPC) continues to stay above target both in terms of volume of invoices and in terms of value of invoices.

INCOME AND EXPENDITURE POSITION

Year to date			December 2013	Forecast		
Budget	Actual	Variance	£000's	Budget	Actual	Variance
154,906	154,906	0	Income	206,541	206,541	0
90,742	95,174	-4,432	Expenditure	120,989	126,949	-5,959
15,409	14,938	471	Acute	20,545	19,918	627
10,092	9,889	203	Mental Health	13,456	13,185	271
8,413	8,165	248	Community	11,217	10,822	395
16,613	16,850	-237	Other non acute	22,151	22,445	-294
2,478	2,516	-38	Prescribing	3,304	3,408	-104
5,197	5,010	187	Primary Care*	6,929	6,732	197
4,402	804	3,598	Corporate and estate	5,869	1,002	4,867
153,346	153,346	0	Reserves	204,461	204,461	0
			Total Expenditure			
1,560	1,560	0	Surplus	2,080	2,080	0

*Out of Hours, Local Enhanced Services, GP Led Health Centre and Collaborative Fees

- YTD and FY surplus is on target
- Acute full year over performance is forecast at £6m – more detail on slides 6 to 10.
- Risks to the position are detailed on slide 15. The main risk is agreeing correct billing with NHS Property Services and year end positions with the major acute trusts.

QIPP

Year to date			December 2013	Forecast (Net)		
Budget	Actual	Variance	£000's	Budget	Actual	Variance
			Schemes			
2,164	2,391	(226)	Transactional	2,885	3,352	(466)
3,395	2,152	1,243	Transformational	4,615	3,107	1,508
-	-	-	Other	-	-	-
5,560	4,543	1,017	Total QIPP	7,500	6,459	1,041
5,560	5,560	-	QIPP Target	7,500	7,500	-
100%	82%	18%	% of Target	100%	86%	14%

Commentary

- The YTD performance is 18% below target owing to projects such as referral management, managing DVT in primary care, anti-coag and Norfolk lodge that have not started. There is also slippage in the prevention of admissions scheme, which started in October.
- The FY performance is 14% below target. This is mostly owing to cessation of the urgent care at home service in October, lower than forecast savings for the effective commissioning initiative and diabetes tier 3 scheme and delayed savings reported for the prevention of admissions scheme.
- There has been an improvement in the full year forecast position owing to savings reports on KPI challenges. FY savings of £1.2m are forecast, £0.7m has been achieved YTD.



ACUTE PERFORMANCE

Commentary

- The acute position as at Month 9 is based on Month 8 actual data extrapolated to Month 9.
- The year to date (YTD) position on acute is an over spend of £4.4m, mostly at St George's Trust, Epsom and St Helier's, Kingston NHS Trust and Queen Mary's Roehampton. St George's is over plan primarily owing to outpatient procedures, non elective, A&E and maternity. Epsom and St Helier's is over plan in non elective emergency and maternity. Kingston NHS Trust is over plan in non elective activity and critical care and Queen Mary's is over plan in elderly rehab.
- The FY position is an over spend of £6m.

Acute Trust	Year to date - £m's			Full year - £'ms		
	Plan	Actual	Variance	Plan	Actual	Variance
St George's (excl QMH)	41.2	43.1	-1.9	55.0	57.3	-2.4
Epsom & St Helier (Acute and Renal Only)	22.6	24.0	-1.4	30.2	32.1	-1.9
Kingston	6.6	7.0	-0.4	8.8	9.3	-0.5

St George's Activity*	Annual Plan	Annual Forecast	% Variance	Epsom and St Helier's Activity*	Annual Plan	Annual Forecast	% Variance	Kingston Hospital Activity*	Annual Plan	Annual Forecast	% Variance
A&E attendances	35	32	-9%	A&E attendances	18	17	-1%	A&E attendances	7	7	-3%
Elective spells	18	17	-6%	Elective spells	6	5	-5%	Elective spells	1	2	16%
Emergency spells	6	10	67%	Emergency Spells	5	6	30%	Emergency Spells	0	0	0%
Outpatient attendances	73	79	9%	Outpatient attendances	69	74	7%	Outpatient attendances	13	15	11%

*In 000's - Excludes day cases and maternity activity

STATEMENT OF CONTRACT POSITION - At Month 8 not Month 9

Provider	Plan Annual	YTD Plan	YTD Actual	YTD Variance	ADJUSTMENTS/CHALLENGES			REVISED POSITION SLAM MONTH			COMPARISON TO LAST SLAM MONTH	
					Adjustments Gum/Dental	Other Challenges	KPIs	YTD Plan	YTD Actual	YTD Variance	Variance Previous YTD extrapolated	Movement from Previous Month
					£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
St George's	54,966	41,224	44,165	2,941	(574)	(133)	(465)	41,224	42,993	1,769	1,875	(106)
Epsom & St Helier (Acute & Renal)	30,191	22,643	24,213	1,570	0	(171)	0	22,643	24,041	1,398	1,126	272
Kingston Hospital	8,778	6,557	7,132	575	0	(100)	(61)	6,557	6,971	415	446	(31)
London Ambulance Service	5,529	4,147	4,147	0	0	0	0	4,147	4,147	0	0	0
Epsom & St Helier (SWLEOC)	4,251	3,189	3,351	163	0	0	0	3,189	3,351	163	179	(16)
Moorfields' Eye	3,184	2,388	2,524	136	0	0	0	2,388	2,524	136	87	49
Croydon University Hospital	1,961	1,471	1,490	19	(53)	(15)	0	1,471	1,421	(50)	(87)	37
Guy's & St Thomas'	1,783	1,337	1,358	21	(63)	0	0	1,337	1,295	(42)	(59)	17
Royal Marsden	1,447	1,085	1,241	156	0	0	0	1,085	1,241	156	195	(39)
Queen Mary's (Roehampton)	1,362	1,022	1,322	300	0	0	0	1,022	1,322	300	253	47
Chelsea & Westminster	843	633	891	259	0	(44)	0	633	847	214	200	15
Imperial College	758	568	629	61	(2)	0	0	568	627	58	21	38
University College London	650	488	592	104	(3)	0	0	488	589	101	61	40
King's College	640	480	766	286	(42)	(0)	0	480	724	244	205	39
Royal Brompton & Harefield	393	295	256	(38)	(2)	0	0	295	254	(40)	(40)	0
Bart's & the London	374	280	216	(64)	(7)	0	0	280	209	(71)	(81)	9
Royal Surrey County	341	256	185	(71)	0	0	0	256	185	(71)	(78)	7
Royal National Orthopaedic	259	194	200	6	0	0	0	194	200	6	(10)	16
Ashford & St Peter's	98	73	67	(6)	0	0	0	73	67	(6)	(6)	(0)
Royal Free	98	73	97	23	0	0	0	73	97	23	19	5
Lewisham	85	64	38	(26)	0	0	0	64	38	(26)	(23)	(3)
North West London	80	60	92	32	0	0	0	60	92	32	43	(10)
West Middlesex	73	55	27	(29)	0	0	0	55	27	(29)	(34)	6
Great Ormond Street	48	36	92	55	0	0	0	36	92	55	54	2
Total	118,194	88,619	95,093	6,474	(747)	(464)	(526)	88,619	93,355	4,736	4,346	390

Commentary

The three highest value contracts will be discussed in further detail on slides 8 -10.

Other Contracts:

SWLEOC – YTD over spend of £0.2m is due to high levels of elective activity.

Royal Marsden – YTD over performance of £0.2m is due to higher than planned levels of day cases.

Queen Mary's – YTD over performance of £0.3m is due to high activity levels in the older people's service. YTD activity of 1,771 against planned activity of 1,240 is reported.

Chelsea & Westminster – YTD over performance of £0.2m is owing to over spends in the unbundled category.

Kings' College - YTD over performance of £0.2m is mainly due to adult critical care and maternity.

ST GEORGE'S NHS TRUST - PERFORMANCE At Month 8 not Month 9

POD	Annual Plan Activity	YTD Plan Activity	YTD Actual Activity	YTD Variance Activity	FYO Actual Activity	FYO Variance Activity	Annual Plan £000s	YTD Plan £000s	YTD Actual £000s	YTD Challenge Actual £000s	YTD Variance £000s	FYO Actual £000s	FYO Challenge Actual £000s	FYO Variance £000s	FY QIPP £000s
Elective	18	14	12	(2)	17	(1)	11,106	8,330	8,500	(310)	(140)	11,333	(413)	(186)	
Emergency	6	4	5	0	10	4	15,324	11,493	11,857	(146)	218	15,810	(195)	291	
Non-Elective	7	5	6	0	8	0	766	575	1,367	(15)	777	1,822	(20)	1,036	1,018
A&E	35	27	24	(2)	32	(3)	3,249	2,437	2,785	137	485	3,714	182	647	979
Out Patient 1st	31	23	26	3	35	4	4,936	3,702	4,278	0	576	5,704	0	768	516
Out Patient Follow Up	36	27	28	1	37	2	3,912	2,934	3,032	(128)	(30)	4,043	(171)	(41)	
Out Patient Procedure	7	5	6	0	7	1	1,309	982	1,049	0	67	1,398	0	89	
Critical Care	3	2	2	0	3	0	3,535	2,651	2,126	0	(526)	2,834	0	(701)	
Direct Access	562	422	577	155	769	207	1,480	1,110	1,172	(65)	(3)	1,563	(87)	(5)	
Drugs & Devices	0	0	0	0	0	0	227	170	486	(30)	286	648	(41)	381	
Maternity Pathway	4	3	3	(0)	4	(0)	6,433	4,825	5,371	(574)	(28)	7,161	(765)	(37)	
Unbundled Diagnostics	6	4	6	1	8	2	837	627	683	(40)	15	910	(53)	20	
GUM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Expenditure	0	0	0	0	0	0	1,852	1,389	1,460	0	72	1,947	0	96	
Other Adjustments				0		0				0			0	0	
TOTAL	714	536	694	158	930	216	54,966	41,224	44,165	(1,172)	1,769	58,887	(1,563)	2,358	2,513

Commentary

- Majority of the Q2 challenges are included in the position and risk rated.
- Non elective is over performing YTD by £0.8m mainly owing to QIPP under achievement. Trauma & Orthopaedic and Clinical Infection Unit are marginally over performing.
- A&E is over performing YTD by £0.5m, partially owing to under achievement of QIPP and partially owing to the A&E under floor payment of £0.1m being factored into the position. This will improve as commissioners have requested that activity is to be charged at national tariff from 1st October 2013 following the end of the contract.
- Outpatient first attendances are over performing YTD by £0.6m owing to QIPP under achievement and specialities like dermatology, accident and emergency and trauma and orthopaedics. Some of the over performance is offset by under performance in outpatient follow ups.
- The recording of maternity pathway has been amended to reflect one off cost of women in last financial year and a prepayment for women who have started the pathway in this financial year.

ST HELIER'S NHS TRUST - PERFORMANCE At Month 8 not Month 9

POD	Annual Plan Activity	YTD Plan Activity	YTD Actual Activity	YTD Variance Activity	FYO Actual Activity	FYO Variance Activity	Annual Plan £000s	YTD Plan £000s	YTD Actual £000s	YTD Challenge Actual £000s	YTD Variance £000s	FYO Actual £000s	FYO Challenge Actual £000s	FYO Variance £000s	FY QIPP £000s
Elective	6	4	4	(0)	5	(0)	5,073	3,805	3,420	(25)	(410)	4,560	(33)	(547)	
Emergency	5	4	5	1	6	1	6,444	4,833	5,504	0	671	7,339	0	895	600
Non-Elective	2	1	1	(1)	1	(1)	902	676	740	0	64	987	0	85	
A&E	18	13	13	(0)	17	(0)	1,801	1,351	1,356	0	5	1,808	0	6	
Out Patient 1st	46	34	37	3	50	4	4,003	3,002	3,386	(90)	294	4,515	(119)	393	
Out Patient Follow Up	18	14	14	0	18	0	1,888	1,416	1,254	0	(162)	1,672	0	(217)	
Out Patient Procedure	5	4	5	0	6	1	861	646	810	0	164	1,080	0	218	
Critical Care	0	0	0	0	1	0	654	491	586	0	96	782	0	128	
Direct Access	762	571	603	31	804	42	3,426	2,569	2,611	16	57	3,481	21	76	
Drugs & Devices	0	0	0	0	0	0	208	156	514	0	358	685	0	477	
Maternity Pathway	2	2	3	1	4	2	2,819	2,114	2,550	0	436	3,401	0	582	
Unbundled Diagnostics	14	10	7	(4)	9	(5)	1,018	764	661	0	(102)	882	0	(136)	
GUM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Expenditure	0	0	0	0	0	0	1,094	820	820	(72)	(72)	1,094	(96)	(96)	
Other Adjustments				0		0				0	0		250	250	
TOTAL	877	658	691	33	921	44	30,191	22,643	24,213	(171)	1,398	32,284	22	2,114	600

Commentary

- Overall YTD variance has worsened from £1m over performance last month to £1.4m in Month 8 owing to a reduction in KPI challenges.
- YTD over performance of £0.7m in emergency is owing to under achievement of QIPP, cost of maternity and reduction in penalty value of KPIs from April to October, which is being challenged.
- Outpatient first appointments is reporting YTD over performance of £0.3m, which is partially offset by under-performance on follow-ups.
- Outpatient procedures have moved from an under spend of £0.3 last month to an over spend of £0.2m.
- Drugs and devices are over spent by £0.4m YTD, which is driven by increase in Cytokine Modulators and drugs affecting the immune response which were not planned for. The charge for Cytokine Modulators of £0.2m has been challenged with the trust.
- Maternity pathway is over performing by £0.4m and is being challenged as deliveries are down compared to last year.

KINGSTON NHS TRUST - PERFORMANCE At Month 8 not Month 9

POD	Annual Plan Activity	YTD Plan Activity	YTD Actual Activity	YTD Variance Activity	FYO Actual Activity	FYO Variance Activity	Annual Plan £000s	YTD Plan £000s	YTD Actual £000s	YTD Challenge Actual £000s	YTD Variance £000s	FYO Actual £000s	FYO Challenge Actual £000s	FYO Variance £000s	FY QIPP £000s
Elective	1	1	1	(0)	2	0	1,128	846	900	0	54	1,205	0	77	22
Emergency	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Non-Elective	1	1	1	(0)	1	(0)	2,213	1,602	1,730	(39)	88	2,383	(53)	117	
A&E	7	5	5	(0)	7	(0)	719	541	538	(1)	(4)	714	(1)	(6)	
Out Patient 1st	9	7	8	1	10	1	1,050	791	838	0	47	1,112	0	62	34
Out Patient Follow Up	4	3	4	0	5	0	457	349	386	(7)	31	507	(9)	41	
Out Patient Procedure	0	0	0	(0)	(0)	(0)	7	5	5	0	(0)	7	0	(0)	
Critical Care	0	0	0	0	0	0	70	48	179	0	131	244	0	174	
Direct Access	3	2	28	26	38	35	33	25	84	(2)	57	112	(3)	75	
Drugs & Devices	0	0	0	0	0	0	232	177	216	(5)	33	283	(7)	44	
Maternity Pathway	1	1	1	(0)	1	(0)	2,472	1,872	1,868	(70)	(74)	2,467	(93)	(98)	
Unbundled Diagnostics	1	1	1	1	2	1	111	85	144	(31)	28	191	(42)	38	
GUM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
All Other Expenditure	0	0	0	0	0	0	286	214	243	(4)	26	320	(5)	29	
Other Adjustments				0		0				0	0		(36)	(36)	
TOTAL	28	21	50	28	66	37	8,778	6,557	7,132	(160)	415	9,544	(249)	518	56

Commentary

- Emergency activity is included within non elective activity in month 8. A break-down has been requested.
- YTD over performance of £0.1m is reported on non elective activity. This is due to emergency activity and is driven by an over spend on general medicine. Drivers for this over spend are immunology, digestive system procedures and nervous system procedures.
- Critical care is over performing by £0.1m.
- Direct access is showing a slight over spend due to diagnostic imaging driven by X-rays.
- Unbundled diagnostics is over performing, this is driven by ultrasound scans.

NON ACUTE PERFORMANCE

Year to date			December 2013	Forecast		
Budget	Actual	Variance	£000's	Budget	Actual	Variance
			Mental Health:			
11,594	11,878	-284	SWL St Georges MHT	15,458	15,838	-380
2,819	2,370	449	Placements	3,759	3,160	599
996	691	305	Other	1,328	920	408
15,409	14,938	471	Total Mental Health	20,545	19,918	627
855	837	18	Learning Disabilities	1,140	1,116	24
			Community:			
9,685	9,639	46	Community Services SLA	12,913	12,849	64
5,005	4,958	47	Continuing Care	6,673	6,560	113
2,960	2,621	339	Other	3,947	3,482	465
17,650	17,217	433	Total Community	23,533	22,891	642
33,914	32,992	922	Total Non Acute	45,218	43,925	1,293

Commentary – Mental Health and Learning Disabilities

- A YTD under spend of £0.3m and a FY over spend of £0.4m is reported on the South West London St George's Mental Health contract. This is owing to the QIPP project relating to Norfolk Lodge not starting this year.
- A YTD under spend of £0.4m and a FY forecast under spend of £0.6m on mental health placements reflects YTD savings realised from an in year QIPP scheme and lower than anticipated levels of activity.
- The 'other' mental health under spend relates to lower costs in some areas such as advocacy services and mental health enquiries.

Commentary – Community Services and Continuing Care

- A minor YTD and FY under spend is reported on the community services SLA this reflects the savings from the diabetes tier 3 QIPP scheme.
- A slight YTD under spend and a FY under spend of £0.1m is forecast on continuing health care placements. The FY position comprises of an under spend of £0.4m on funded nursing care and jointly funded placements offset by a cost pressure of £0.3m on continuing health care placements. Robust reports are now available from the continuing care team and the validity of the data has been checked and confirmed at patient level detail.

Commentary – Other community

- The 'other' community services include end of life care services, home oxygen service, urgent and intermediate care, podiatry, integrated community equipment service, musculoskeletal and children's services.
- £0.2m of the FY under spend of £0.5m relates to a delay in the spend of musculoskeletal services as a review of the pathway has been commissioned this year. The FY forecast spend on the home oxygen service and podiatry is also lower than planned owing to low levels of activity.

PRESCRIBING AND PRIMARY CARE

Year to date			December 2013	Forecast		
Budget	Actual	Variance	£000's	Budget	Actual	Variance
16,613	16,850	-237	Prescribing:			
			Prescribing	22,151	22,445	-294
16,613	16,850	-237	Total Prescribing	22,151	22,445	-294
			Primary Care:			
683	548	135	Local enhanced services	911	770	141
584	731	-148	GP led health centre	778	1,000	-222
338	283	55	111 service	450	377	73
752	883	-130	Out of hours service	1,003	1,177	-174
122	71	51	Other	162	84	78
2,478	2,516	-38	Total Primary Care	3,304	3,408	-104
19,091	19,365	(274)	Total Prescribing & Primary Care	25,455	25,853	(398)

Commentary – Local enhanced services and GP Led

- YTD and FY under performance of £0.1m is reported on enhanced services.
- The FY under spend on local enhanced services is owing to a delay in the spend of low vision services as the Ophthalmology pathway is under review.
- The GP led health centre is forecast to spend over plan by £0.2m for the full year. The funding for this service was incorrectly allocated to NHS England, the over spend arises as the full funding has not been returned to the CCG.

Commentary – Prescribing

- The prescribing position is based on month 7 actual data extrapolated to month 9.
- A YTD over spend of £0.2m and a FY over spend of £0.3m is reported.
- The YTD over performance is primarily owing to QIPP schemes relating to nutrition, dressings and branding that have not started this year.

Commentary – 111, Out of hours and Other

- YTD and FY under performance of £0.1m is reported on the 111 service. This is mostly owing to low levels of activity. The run rate for the under spend will reduce because of the step in provision, that has been procured with effect from 12th November.
- YTD under performance of £0.1m and FY under performance of £0.2m is reported on the out of hours service. This is mostly due to procurement of an emergency step in provision with effect from 12th November following cessation of the contract with the current provider of the service.

STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION AS AT 31st DECEMBER 2013					
	QTR 1	QTR 2	Oct-13	Nov-13	Dec-13
Property, Plant & Equipment	0	0	0	0	0
Accumulated Depreciation	0	0	0	0	0
Net PPE	0	0	0	0	0
Intangible Assets	0	0	0	0	0
Intangible Assets Depreciation	0	0	0	0	0
Net Intangible Assets	0	0	0	0	0
Investment Property	0	0	0	0	0
Non-Current Assets Held for Sale	0	0	0	0	0
Non-Current Financial Assets	0	0	0	0	0
Other Receivables Non-Current	0	0	0	0	0
Total Other Non-Current Assets	0	0	0	0	0
Non-Current Assets	0	0	0	0	0
Cash	1,537,376	352,798	604,474	562,316	311,713
Accounts Receivable	5,161,253	2,206,202	1,797,053	3,140,538	4,063,051
Inventory	0	0	0	0	0
Investments	0	0	0	0	0
Other Current Assets	0	0	0	0	0
Current Assets	6,698,629	2,559,000	2,401,527	3,702,854	4,374,764
TOTAL ASSETS	6,698,629	2,559,000	2,401,527	3,702,854	4,374,764
Accounts Payable	1,386,978	10,744,633	3,298,915	6,829,956	11,405,080
Accrued Liabilities	13,135,376	2,464,676	8,078,993	5,736,695	2,597,129
Short Term Borrowing	0	0	0	0	0
Current Liabilities	14,522,354	13,209,309	11,377,908	12,566,651	14,002,209
Non-Current Payables	0	0	0	0	0
Non-Current Borrowing	0	0	0	0	0
Other Liabilities	0	0	0	0	0
Long Term Liabilities	0	0	0	0	0
General Fund	0	0	0	0	0
Share Capital	0	0	0	0	0
Revaluation Reserve	0	0	0	0	0
Donated Assets Reserve	0	0	0	0	0
Government Grants Reserve	0	0	0	0	0
Other Reserves	0	0	0	0	0
Retained Earnings incl. In Year	(7,823,725)	(10,650,309)	(8,976,381)	(8,863,797)	(9,627,445)
Total Taxpayers Equity	(7,823,725)	(10,650,309)	(8,976,381)	(8,863,797)	(9,627,445)
TOTAL EQUITY + LIABILITIES	6,698,629	2,559,000	2,401,527	3,702,854	4,374,764

Commentary

- The cash position is as per the cash flow statement on slide 14.
- Accounts receivables balance has increased by £1m to £4.1 as at Month 9. £1.8m relates to outstanding debt with London Borough of Merton and £1.6m relates to outstanding debt with NHS England (NHSE), both relate to community services recharges that are being disputed. £2.1m of the overall amount outstanding is less than 30 days overdue.
- Accounts payables balance has increased by £4.6m. This includes £1.3m of invoices that relate to Month 10. £1.7m relates to invoices from NHS PS for Q3 and Q4. And an increase in accounts payable accruals of £1.6m.
- Accrued liabilities have decreased by £3.1m, this is mostly due to a decrease in the accruals owing to reversing out NHS PS invoices.
- Legacy balances is currently being worked on and the latest guidance states that all legacy balances will transfer to NHSE, these will continue to be worked on during this financial year and transferred to CCGs on 1st April 2014.

CASH MANAGEMENT AND BETTER PAYMENT PRACTICE POLICY

CASHFLOW STATEMENT AS AT 31st DECEMBER 2013

	QTR 1	QTR 2	Oct-13	Nov-13	Dec-13	YTD
Net Income	-51,093,725	-102,693,662	-16,162,435	-16,979,504	-17,509,793	-153,345,395
Incr (decr) in depreciation expenses	0	0	0	0	0	0
(Incr) decr in accounts receivable	-5,161,253	-2,206,202	409,149	-1,343,485	-922,513	-4,063,051
Incr (decr) in inventory	0	0	0	0	0	0
Incr (decr) in prepaid expenses	0	0	0	0	0	0
Incr (decr) in other current assets	0	0	0	0	0	0
Incr (decr) in accounts payable	1,386,978	10,744,633	-7,445,719	3,531,042	4,575,124	11,405,080
Incr (decr) in accrued liabilities	13,135,376	2,464,676	5,614,318	-2,342,299	-3,139,566	2,597,129
Incr (decr) in other current liabilities	0	0	0	0	0	0
Operating cash flow	-41,732,624	-91,690,556	-17,584,687	-17,134,246	-16,996,748	-143,406,237
Incr (decr) in PPE	0	0	0	0	0	0
Incr (decr) in other assets	0	0	0	0	0	0
Investing cash flow	0	0	0	0	0	0
Incr (decr) in short term borrowing	0	0	0	0	0	0
Incr (decr) in long term debt	0	0	0	0	0	0
Incr (decr) in other liabilities	0	0	0	0	0	0
Incr (decr) in preferred stock	0	0	0	0	0	0
Incr (decr) in common stock	0	0	0	0	0	0
Incr (decr) in other equity capital	43,270,000	84,370,000	16,000,000	15,250,000	14,850,000	130,470,000
Net Parly Gen Fund-PPA Draw down	0	7,673,353.40	1,836,363.08	1,842,088.25	1,896,144.86	13,247,950
Financing cash flow	43,270,000	92,043,353	17,836,363	17,092,088	16,746,145	143,717,950
Net cash flow	1,537,376.00	352,798	251,676	-42,158	-250,603	311,713
Opening cash balance	0	0	352,798	604,474	562,316	0
Closing cash balance	1,537,376	352,798	604,474	562,316	311,713	311,713

Commentary

- The month end cash balance as at 31st December 2013 is 2.1% of the cash drawn.
- The better payment practice code is above target both in terms of volume of invoices paid and value of invoices paid.

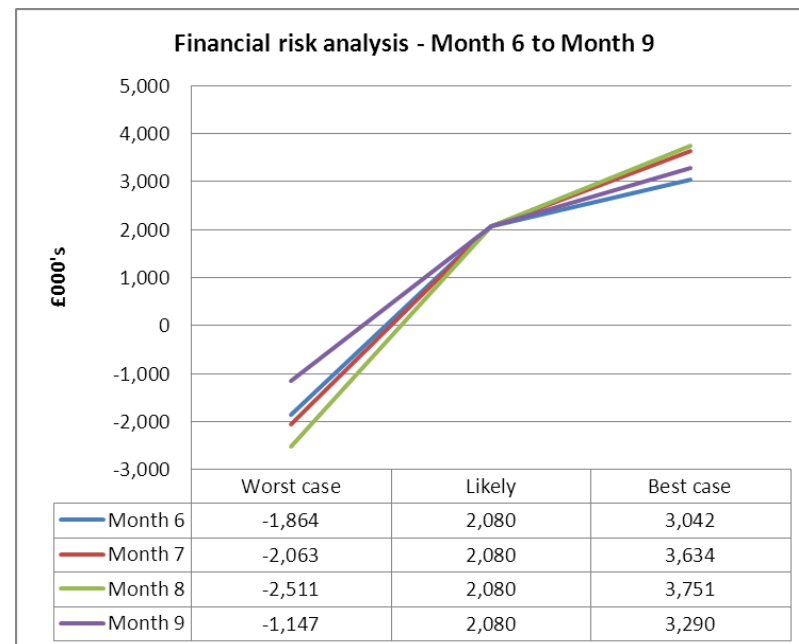
Better Payment Practice Code

Period	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount £000's	Invoice Amount (Passed) £000's	% Amount Passed
Apr-13	49	49	100%	14,583	14,583	100%
May-13	226	188	83%	15,279	15,206	100%
Jun-13	439	304	69%	16,015	15,310	96%
Jul-13	464	415	89%	14,188	13,940	98%
Aug-13	673	533	79%	16,834	16,396	97%
Sep-13	649	583	90%	15,670	15,451	99%
Oct-13	841	800	95%	18,247	16,582	91%
Nov-13	779	752	97%	16,610	18,163	109%
Dec-13	767	746	97%	16,513	16,588	100%
Cumulative %	4887	4370	89.4%	143,939	142,219	98.8%

RISKS AND MITIGATIONS

Financial Risk Analysis: Month 9

	Worst £000's	Likely £000's	Best £000's
Planned Surplus	2,080	2,080	2,080
1 Risks			
2 Acute SLAs	-1,000	-500	-125
3 Other	-2,227	-1,114	-278
4 Total Risks	-3,227	-1,614	-403
5 Mitigations			
6 Non recurrent measures	0	1,613	1,613
7 Total Mitigations	0	1,613	1,613
8 Net risk	-3,227	-1	1,210
9 Risk adjusted performance	-1,147	2,080	3,290



Commentary

- The Acute SLAs worst case risk of £1m relates to winter pressures. The likely scenario assumes 50% probability of the risk occurring.
- The 'other' worst case risk of £2.2m relates to: 1) Prescribing cost pressure - £0.2m 2) NHS Property Services billing - £1.4m 3) NHS Sutton CCG request for funding - £0.6m. The likely scenario assumes a 50% probability of the risk occurring.
- Non recurrent measures to mitigate risk relate to: 1) In year contract under performance 2) Potential rebate following correction of data recording issues.
- The contingency fund (0.5%), SLA reserve, uncommitted funding from the 2% non recurrent fund, our contribution to the SWL risk pool and under spends on non acute budgets are offsetting the acute over performance and the shortfall in the third adjustment for specialised commissioning.

APPENDICES

Appendix number	Description	Slide number
1	Acute Commissioning	17
2	Mental Health	18
3	Other Non Acute	19
4	Primary Care	20
5	Corporate and Estates	21
6	Reserves	22
7	QIPP	23

Acute Commissioning – Appendix 1

Merton CCG - ACUTE COMMISSIONING		Year to Date (December 13)				Full Year Forecast				
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var	
1	ACUTE TRUSTS									
2	ST GEORGE'S HEALTHCARE TRUST	54,966	41,224	43,126	-1,902	-5%	54,966	57,324	-2,358	-4%
3	EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST	34,442	25,831	27,393	-1,562	-6%	34,442	36,774	-2,332	-7%
4	KINGSTON NHS TRUST	8,778	6,583	6,971	-388	-6%	8,778	9,295	-518	-6%
5	LAS - EMERGENCY SERVICE CONTRACT	5,529	4,147	4,147	0	0%	5,529	5,529	0	0%
6	CROYDON UNIVERSITY HOSPITAL NHS TRUST	1,961	1,471	1,421	50	3%	1,961	1,895	66	3%
7	QUEEN MARYS ROEHAMPTON	1,362	1,022	1,322	-300	-29%	1,362	1,763	-401	-29%
8	IMPERIAL COLLEGE NHS TRUST	758	568	627	-58	-10%	758	836	-78	-10%
9	BARTS & THE LONDON NHS TRUST	374	280	209	71	26%	374	278	95	26%
10	THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST	259	194	200	-6	-3%	259	267	-8	-3%
11	THE ROYAL FREE (HAMPSTEAD) NHS TRUST	98	73	97	-23	-32%	98	129	-31	-32%
12	LEWISHAM HOSPITAL NHS TRUST	85	64	38	26	41%	85	50	35	41%
13	NORTH WEST LONDON HOSPITALS TRUST	80	60	92	-32	-54%	80	123	-43	-54%
14	WEST MIDDLESEX NHS TRUST	73	55	27	29	52%	73	35	38	52%
15	FOUNDATION HOSPITAL TRUSTS									
16	MOORFIELDS EYE HOSPITAL	3,184	2,388	2,524	-136	-6%	3,184	3,366	-181	-6%
17	GUYS & ST THOMAS' HOSPITAL TRUST	1,783	1,337	1,295	42	3%	1,783	1,727	56	3%
18	THE ROYAL MARSDEN HOSPITAL TRUST	1,447	1,085	1,241	-156	-14%	1,447	1,655	-208	-14%
19	CHELSEA & WESTMINSTER HLTHCARE TRUST	843	633	847	-214	-34%	843	1,129	-286	-34%
20	UNIVERSITY COLLEGE LONDON HOSPITALS TRUST	650	488	589	-101	-21%	650	785	-134	-21%
21	KINGS HEALTHCARE TRUST	640	480	724	-244	-51%	640	965	-325	-51%
22	THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST	393	295	254	40	14%	393	339	54	14%
23	ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST	341	256	185	71	28%	341	207	134	39%
24	ASHFORD & ST PETERS NHS TRUST	98	73	67	6	8%	98	90	8	8%
25	GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST	48	36	92	-55	-152%	48	122	-74	-152%
26	NON-NHS									
27	BRITISH PREGNANCY ADVISORY SERVICE	172	129	170	180	140%	172	240	-68	-40%
28	MARIE STOPES INTERNATIONAL	47	35	60	79	226%	47	105	-58	-126%
29	GENERAL ACUTE COMMISSIONING	118,412	88,809	93,718	(4,585)	-5%	118,412	125,029	(6,617)	-6%
30	NCA's	2,300	1,725	1,294	431	25%	2,300	1,725	575	25%
31	NON-SLA / ACUTE OTHER	278	208	162	173	83%	278	195	83	30%
32	TOTAL ACUTE COMMISSIONING	120,989	90,742	95,174	(3,981)	-4%	120,989	126,949	(5,959)	-5%

Mental Health – Appendix 2

Merton CCG - NON ACUTE COMMISSIONING		Year to Date (December 13)				Full Year Forecast				
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var	
	Budget (M9)									
1	<u>MENTAL HEALTH COMMISSIONING CONTRACTS</u>									
2	SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST	14,267	10,700	10,951	-250	-2%	14,267	14,601	-334	-2%
3	SURREY BORDERS	20	15	15	0	-2%	20	20	0	0%
4	CNWL MENTAL HEALTH NHS TRUST	78	58	4	55	94%	78	5	73	94%
5	SUSSEX FOUNDATION PARTNERSHIP - TIER 4 DETOX SERVICE	325	244	236	7	3%	325	315	10	3%
6	SOUTH LONDON & MAUDSLEY TRUST - SPECIALIST SERVICES	28	21	21	0	-1%	28	30	-2	-6%
7	SOUTH LONDON & MAUDSLEY TRUST - XBF	71	54	202	-148	-276%	71	267	-195	-273%
8	<u>JOINT AGENCY, VOLUNTARY AND INDEPENDENT SECTOR CONTRACTS</u>									
9	CAMHS DEVELOPMENT FUND	168	126	90	36	28%	168	120	48	29%
10	MERTON VOLUNTARY SECTOR GRANT	130	98	23	75	77%	130	30	100	77%
11	ADVOCACY SERVICES	235	176	34	142	80%	235	46	189	80%
12	DEMENTIA SERVICES (Alzheimer's)	135	101	51	51	50%	135	68	68	50%
13	<u>NAMED PATIENTS AND PLACEMENTS</u>									
14	MENTAL HEALTH PLACEMENTS AND UNCONTRACTED ACTIVITY	3,759	2,819	2,370	449	16%	3,759	3,160	599	16%
15	<u>OTHER MENTAL HEALTHCARE SERVICES</u>									
16	TALKING THERAPIES IAPT	1,191	893	927	-34	-4%	1,191	1,236	-46	-4%
17	MH NSF IMPLEMENTATION COSTS	6	4	4	0	7%	6	6	0	-5%
18	MH ENQUIRIES	132	99	11	88	89%	132	15	117	89%
19	TOTAL MENTAL HEALTH	20,545	15,409	14,938	471	3%	20,545	19,918	627	3%

Other Non Acute – Appendix 3

Merton CCG - NON ACUTE COMMISSIONING		Budget (M9)	Year to Date (December 13)				Full Year Forecast			
			Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
20	MERTON ROAD LD	-100	-75	-170	95	-126%	-100	-169	69	-69%
21	JOINT AGENCY (SECTION 256) AGREEMENTS	0	0	0	0	100%	0	0	0	100%
22	LEARNING DISABILITIES CONTINUING CARE	1,240	930	1,006	-77	-8%	1,240	1,285	-45	-4%
23	TOTAL PLD HEALTHCARE SERVICES	1,140	855	837	18	2%	1,140	1,116	24	2%
24	END OF LIFE - LOCAL ENHANCED SERVICE	60	45	11	34	75%	60	15	45	75%
25	NURSING - MARIE CURIE - CANCER	96	72	65	7	10%	96	91	5	5%
26	PROSPECT	21	16	0	16	100%	21	0	21	100%
27	TRINITY HOSPICE	81	60	53	7	12%	81	71	10	12%
28	ST RAPHAELS	502	377	377	0	0%	502	502	0	0%
29	SOUTH WEST LONDON CANCER NETWORK - SPECIALIST PALLIATIVE CARE	170	128	134	-6	-5%	170	170	0	0%
30	TOTAL END OF LIFE CARE AND HOSPICES	930	698	639	58	8%	930	849	81	9%
31	HOME OXYGEN SERVICE	236	177	158	19	11%	236	216	20	8%
32	TOTAL LONG TERM CONDITIONS	236	177	158	19	11%	236	216	20	8%
33	URGENT CARE	106	79	43	36	45%	106	58	48	45%
34	INTERMEDIATE CARE COMMISSIONING (BEDS)	656	492	492	0	0%	656	656	0	0%
35	TOTAL URGENT AND INTERMEDIATE CARE	761	571	535	36	6%	761	714	47	6%
36	COMMUNITY SERVICES	12,488	9,366	9,319	47	1%	12,488	12,424	64	1%
37	COMMUNITY SERVICES CQUIN RESERVE	425	319	320	-1	0%	425	425	0	0%
38	PODIATRY	125	94	60	34	36%	125	81	44	35%
39	MERTON ICES	255	191	190	1	0%	255	255	0	0%
40	MERTON MUSCULOSKELETAL SERVICE	163	122	0	122	100%	163	0	163	100%
41	TOTAL COMMUNITY SERVICES	13,456	10,092	9,889	203	2%	13,456	13,185	271	2%
42	EPSOM & ST HELIER - PAEDIATRIC AND AUDIOLOGY CONTRACT	674	506	417	89	18%	674	556	118	18%
43	MERTON CHILDREN - SCPS	648	486	523	-37	-8%	648	698	-50	-8%
44	MERTON CHILDREN EQUIPMENT - SCPS	34	26	30	-4	-16%	34	40	-6	-16%
45	MERTON YOUTH OFFENDING TEAM	36	27	33	-6	-21%	36	30	6	18%
46	DESIGNATED DOCTOR FOR CHILD DEATH	49	37	0	37	100%	49	8	41	83%
47	SAFEGUARDING CHILDREN BOARD	35	26	35	-9	-33%	35	35	0	0%
48	TOTAL CHILDREN AND YOUNG PEOPLE	1,477	1,108	1,038	70	6%	1,477	1,367	110	7%
49	MERTON YOUNG PHYSICALLY DISABLED - SCPS	1,478	1,109	1,109	-1	0%	1,478	1,478	0	0%
50	FUNDED NURSING CARE	1,815	1,361	1,107	255	19%	1,815	1,476	339	19%
51	JOINT FUNDED	580	435	344	91	21%	580	458	122	21%
52	INTERIM PLACEMENTS	190	143	143	-1	0%	190	190	0	0%
53	CONTINUING CARE PLACEMENTS - MERTON	2,610	1,958	2,255	-298	-15%	2,610	2,958	-348	-13%
54	TOTAL CONTINUING CARE	6,673	5,005	4,958	47	1%	6,673	6,560	113	2%
55	TOTAL NON ACUTE COMMISSIONING	45,218	33,914	32,992	922	3%	45,218	43,925	1,293	3%

Primary Care – Appendix 4

Merton CCG - PRIMARY CARE		Budget (M9)	Year to Date (December 13)				Full Year Forecast			
			Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
1	GP - STATUTORY MEDICAL FEES	100	75	71	5	6%	100	84	16	16%
2	NES - NEAR PATIENT TESTING	6	5	4	1	24%	6	6	1	14%
3	LES - ATRIAL FIBRILATION	0	0	4	-4	0%	0	5	-5	0%
4	PMS COUNSELLORS	17	12	0	12	100%	17	0	17	100%
5	LES - ANTI COAG	159	120	159	-39	-33%	159	212	-53	-33%
6	DERMATOLOGY	62	46	0	46	100%	62	0	62	100%
7	LES - PHLEBOTOMY	152	114	91	23	20%	152	152	0	0%
8	PMS INTERMEDIATE CARE	32	24	0	24	100%	32	0	32	100%
9	LES - POST OPERATIVE WOUND CARE	0	0	18	-18	0%	0	24	-24	0%
10	GPSI'S COMMISSIONING - MINOR SURGERY	135	101	86	15	15%	135	115	20	15%
11	PMS PHYSIO	16	12	0	12	100%	16	0	16	100%
12	LES - MENORRAGHIA	54	41	86	-46	-112%	54	86	-32	-59%
13	LES - GYNAECOLOGY	74	55	48	7	13%	74	64	10	13%
14	ECG	39	29	0	29	100%	39	0	39	100%
15	OPHTHALMOLOGY (LOW VISION SERVICE)	117	87	3	84	97%	117	4	113	97%
16	LES - UROLOGY	26	19	20	0	-1%	26	31	-5	-20%
17	LES - DIABETES	47	36	18	18	49%	47	47	0	1%
18	LES - ULTRASOUND	36	27	12	15	56%	36	24	12	34%
19	GP LED HEALTH CENTRE - UNREGISTERED APPOINTMENT	778	584	731	-148	-25%	778	1,000	-222	-29%
20	111 CONTRACT	450	338	283	55	16%	450	377	73	16%
21	PMS - OUT OF HOURS	1,003	752	883	-130	-17%	1,003	1,177	-174	-17%
22	TOTAL PRIMARY CARE	3,304	2,478	2,516	-38	-2%	3,304	3,408	-104	5
23	PRESCRIBING									
24	DRUGS BILL CHARGES	488	366	366	0	0%	488	488	0	0%
25	MEDICINES MANAGEMENT SERVICE PROGRAMME	9	7	7	0	-6%	9	9	0	-2%
26	DRUGS COSTS	21,571	16,178	16,419	-241	-1%	21,571	21,871	-300	-1%
27	SCRIPT SWITCH	84	63	58	5	8%	84	77	7	8%
28	TOTAL PRESCRIBING	22,151	16,613	16,850	-237	-1%	22,151	22,445	-294	0
29	TOTAL PRIMARY CARE	25,455	19,091	19,365	(274)	-1%	25,455	25,853	(398)	-2%

Corporate – Appendix 5

Merton CCG - CORPORATE & ESTATE COSTS		Budget (M9)	Year to Date (December 13)				Full Year Forecast				
			Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var	
1	CORPORATE COSTS										
2	CCG STAFF RUNNING COSTS	1,843	1,382	1,149	233	17%	1,843	1,618	225	12%	
3	CCG OTHER RUNNING COSTS	877	657	725	-68	-10%	877	878	-1	0%	
4	CSU RUNNING COSTS	2,241	1,680	1,679	1	0%	2,241	2,241	0	0%	
5	GP IT (SLCSU)	548	411	411	0	0%	548	548	0	0%	
6	CONTINUING CARE TEAM (SLCSU)	326	244	244	0	0%	326	326	0	0%	
8	ISPS (SLCSU)	25	19	19	0	0%	25	25	0	0%	
9	INFECTION CONTROL (SLCSU)	30	22	22	0	0%	30	30	0	-2%	
10	MEDICINES MANAGEMENT TEAM	378	284	217	67	24%	378	308	70	19%	
11	SAFEGUARDING	50	38	58	-21	-56%	50	111	-61	-122%	
12	INTERPRETING SERVICES	30	23	15	8	33%	30	20	10	33%	
13	TOTAL CORPORATE COSTS	6,347	4,760	4,540	220	0	6,347	6,105	242	-1	
14	ESTATE COSTS										
15	PROPERTY RUNNING COSTS	582	437	470	-33	-8%	582	627	-45	-8%	
16	TOTAL ESTATE COSTS	582	437	470	-33	0	582	627	-45	0	
17	TOTAL CORPORATE AND ESTATE COSTS	6,929	5,197	5,010	187	4%	6,929	6,732	197	3%	

Reserves – Appendix 6

Merton CCG - Reserves & Other	Budget (M9)	Year to Date (December 13)				Full Year Forecast			
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
1 RESERVES AND OTHER									
2 CCG SLA RESERVE	3,758	2,818	0	2,818	100%	3,758	0	3,758	100%
3 CONTINGENCY (0.5%)	1,040	780	0	780	100%	1,040	0	1,040	100%
4 NON RECURRENT FUND (2%)	4,160	3,120	804	2,316	74%	4,160	1,002	3,158	76%
5 FUNDS TRANSFERRED TO LA IN ERROR	-637	-478	0	-478	100%	-637	0	-637	100%
5 SPECIALISED COMMISSIONING RESERVE	-2,452	-1,839	0	-1,839	100%	-2,452	0	-2,452	100%
6 TOTAL RESERVES AND OTHER	5,869	4,402	804	3,598	82%	5,869	1,002	4,867	83%

QIPP – Appendix 7

BY QIPP CATEGORY 2	GROSS SAVINGS - £000s					Project Costs - £000s					NET SAVINGS - £000s					NET FOT (RAG RATED)
	Gross Savings Target (£000s)	Planned YTD	Actual YTD	Variance YTD	Gross Savings FOT	Costs Target	Planned YTD	Actual YTD	Variance YTD	Costs FOT	Net Savings Target	Planned YTD	Actual YTD	Variance YTD	Variance FOT	
Mental Health	1,425	1,194	1,359	165	153	125	94	42	(52)	(75)	1,300	1,100	1,317	217	228	G
Acute Sector	745	559	732	174	455	-	-	-	-	-	745	559	732	174	455	G
Primary Care Productivity	50	37	98	61	74	-	-	-	-	-	50	37	98	61	74	G
Community support services	680	531	616	85	85	-	-	-	-	-	680	531	616	85	85	G
Activity shifts	30	23	64	41	34	-	-	-	-	-	30	23	64	41	34	G
Long Term Conditions	1,682	1,071	439	(632)	(508)	94	71	71	-	-	1,588	1,000	369	(632)	(508)	A-R
Urgent Care	1,170	878	541	(337)	(499)	28	15	1	(13)	(22)	1,142	863	539	(324)	(477)	A-R
Planned Care	128	71	-	(71)	(128)	-	-	-	-	-	128	71	-	(71)	(128)	B
Prevention	150	94	-	(94)	(150)	-	-	-	-	8	150	94	-	(94)	(158)	B
Non Clinical Procurement	20	15	15	-	-	-	-	-	-	-	20	15	15	-	-	G
Decommissioning ineffective	50	37	159	122	154	-	-	-	-	-	50	37	159	122	154	G
Referral management	415	311	-	(311)	(415)	115	57	-	(57)	(115)	300	254	-	(254)	(300)	B
Diagnostics	395	283	1	(283)	(392)	38	29	-	(29)	(38)	357	255	1	(254)	(354)	R
Medicines use	714	536	634	98	101	42	32	1	(30)	(41)	672	504	633	129	142	G
Prescribing	288	216	-	(216)	(288)	-	-	-	-	-	288	216	-	(216)	(288)	B
PROGRAMME TOTAL (£000s)	7,942	5,856	4,658	(1,198)	(1,324)	442	297	115	(181)	(283)	7,500	5,560	4,543	(1,017)	(1,041)	