

**REPORT TO MERTON CLINICAL COMMISSIONING GROUP
GOVERNING BODY**

Date of Meeting: 24th September 2015

Agenda No: 6.6

Attachment: 10

Title of Document: Finance Report – Month 5	Purpose of Report: For Agreement
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<p>Executive Summary:</p> <p>NHS Merton CCG is reporting achievement of plan for the five months to 31st August 2015.</p> <p>A full year forecast over spend of £2.7m is reported on acute commissioning. The over performance is mostly seen at St George’s and Kingston Hospitals NHS Foundation Trusts.</p> <p>A full year under spend of £1.5m is forecast on non acute commissioning. Prescribing is reporting a full year over spend of £0.5m.</p> <p>The forecast over spends are offset by slippage on investments and utilisation of the contingency fund.</p>	
<p>Key sections for particular note (paragraph/page), areas of concern etc:</p> <p>Entire report</p>	
<p>Recommendation(s):</p> <p>To approve the finance report</p>	
<p>Committees which have previously discussed/agreed the report: Finance Committee (17.09.15)</p>	
<p>Financial Implications: As per finance report, year to date and full year surplus is reported to plan.</p>	
<p>Implications for CCG Governing Body: Financial indicators are part of the CCG assurance framework used by NHS England – For Month 5 the financial performance is rated as amber green.</p>	
<p>How has the Patient voice been considered in development of this paper: N/A</p>	

Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing) None
Equality Assessment: N/A
Information Privacy Issues: N/A
Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution) N/A

Finance Committee 17th September 2015

**NHS Merton CCG
2015-16 Finance Report
Month 5 – as at 31st August 2015**



Finance Report – Month 5

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Five months to 31st August 2015

- For the five months to 31st August 2015 NHS Merton CCG is reporting a year to date and full year surplus performance to target.
- Acute commissioning is reporting a year to date over spend of £1.9m and a full year forecast over spend of £2.7m. St George's University Hospitals NHS Foundation Trust is reporting a year to date over spend of £1.1m and full year over spend of £2.8m primarily in critical care and outpatients. A year to date over spend of £0.4m and full year over spend of £0.9m is reported at Kingston Hospital NHS Foundation Trust mainly in electives, emergency and maternity activity.
- Non acute commissioning is reporting a full year forecast under spend of £1.5m. This is mostly owing to a delay in the roll out of some Better Care Fund Schemes.
- Prescribing is reporting a full year forecast over spend of £0.5m owing to higher prescribing rates and an increase in the price of some items.
- Running costs are forecast to break-even.
- The forecast over spends are being offset by under spends on investments, utilisation of the 0.5% contingency fund and an assumption that critical care and outpatient activity will not continue to increase at the same rate. The activity from St George's University Hospitals NHS FT is also expected to transfer to the Nelson Health Centre to offset the minimum income guarantee.
- QIPP – A year to date over performance of £0.2m and a full year achievement of target is forecast.
- The Better Practice Payment Policy is above target for both the number and value of invoices paid in the month.

Recommendation

- Governing Body are requested to approve the Month 5 Finance Report.



BALANCED SCORECARD – FINANCE DOMAIN

FINANCIAL PERFORMANCE			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Underlying recurrent surplus	Primary	1.06%
2	Surplus - year to date (YTD) performance	Primary	1.0%
3	Surplus - full year (FY) forecast	Primary	1.0%
4	Management of 1% non recurrent funds within agreed processes	Supporting	Yes
5	QIPP - year to date delivery	Primary	115%
6	QIPP - full year forecast	Primary	100%
7	Activity trends - year to date	Supporting	
8	Activity trends - full year forecast	Supporting	
9	Running costs	Primary	£4,544k
10	Clear identification of risks against financial delivery and mitigations	Primary	Yes

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 2.5%	-	0% - 2.5%	< 0%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Yes			No
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
<= RCA			> RCA
Indicator met in full	Indicator partially met - limited uncovered risk	Indicator partially met - material uncovered risk	Indicator not met

Commentary

- The financial indicators are part of the CCG assurance framework used by NHS England.
- The overall financial performance and financial management performance is rated as amber green.

FINANCIAL MANAGEMENT			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Better Payment Practice Code - % payable within 30 days of receipt - Numbers (cumulative)	Supporting	96%
2	Better Payment Practice Code - % payable within 30 days of receipt - Values (cumulative)	Supporting	98%
3	Cash management - month end cash balance as % of cash drawn	Supporting	0.48%

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 95%	>= 85%	>= 80%	< 80%
>= 95%	>= 85%	>= 80%	< 80%
<= 5%	<= 10%	<= 15%	< 15%



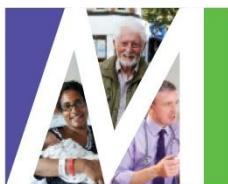
INCOME AND EXPENDITURE

	Year to date			Aug-15	Forecast		
	Budget	Actual	Variance	In £000's	Budget	Actual	Variance
1	99,064	99,064	0	Income	236,926	236,926	0
2				Expenditure			
3	53,192	55,065	(1,873)	Acute	127,973	130,662	(2,689)
4	9,417	9,228	188	Mental Health	22,600	22,148	452
5	8,761	8,310	451	Community	21,026	19,945	1,081
6	9,177	9,183	(6)	Other non acute	22,026	22,064	(38)
7	9,583	9,796	(213)	Prescribing	23,000	23,509	(509)
8	2,141	1,991	149	Primary Care*	5,138	4,780	358
9	3,642	3,574	68	Corporate and estate	8,740	8,577	162
10	2,165	930	1,236	Reserves	4,057	2,874	1,183
	98,078	98,078	0	Total Expenditure	234,560	234,560	0
11	986	985	0	Surplus	2,366	2,366	0

*Out of Hours, Local Enhanced Services, GP Led Health Centre and Collaborative Fees

Commentary

- Year to date (YTD) and full year (FY) surplus is on target.
- The resource limit has increased by £0.1m in Month 5 for an initial non recurrent allocation for eating disorders and planning in 15/16.
- In view of the deteriorating financial position, a detailed paper with an action plan has been presented to Finance Committee on the 17th September.
- The in year forecast surplus position and underlying position are reported on slides 6 and 7.
- Contracts not agreed as yet: Royal Free and University College London.
- Risks to the position are detailed on slide 17.



IN YEAR POSITION – NHS ENGLAND DASHBOARD – MONTH 5

To form basis of headline I&E reporting	In-year allocation:		YTD
	15/16 Core Allocation	234.26	97.95
	Allocation of prior years surplus for drawdown	0.30	0.13
	Total share of NHSE mandate for 2015/16	234.56	98.07
	Expenditure:		
	Forecast Expenditure	234.56	98.08
	Forecast under/(over)-spend against in year allocation	(0.00)	(0.00)

Memorandum information to be included as foot notes	In-year performance:	
	Performance against 15/16 core allocation	(0.30)
	Made up of:	
	Planned use of prior year surpluses (agreed drawdown)	(0.30)
	Other in year under/(over)-spend against resource limit	(0.00)
	Memorandum: cumulative (historic) surplus/(deficit)	
	Total share of NHSE mandate for 2015/16	234.56
	Return of remaining prior year surplus/(deficit)	2.37
	Total allocation plus historic surplus/deficit	236.93
	Forecast Surplus / (deficit) against total allocation	2.37
Target additional surplus required to meet business rules	0.00	

Commentary

- The table shows the allocation split between the in year allocation and draw down of historical surplus to show the in year forecast surplus.
- This is a presentational change in monthly financial reporting introduced by NHS England in Month 3.
- The variance reported on the in year performance is caused by return of the non recurrent legacy continuing healthcare provision (£0.5m) partially offset by the slightly higher surplus this year (£0.2m).



UNDERLYING POSITION – NHS ENGLAND DASHBOARD – MONTH 5

£'000s	CCG 2015/16 Submitted Plan	Actioned In-year changes	CCG 2015/16 Annual Budget at M05	In-year over and under performance	(B) Other	Please explain '(B) Other'	2015/16 Forecast at M05 (agrees to ISFE)	Remove non rec allocations - note 1	Remove non rec spend - note 2	2015/16 outturn exit rate (underlying recurrent position)
		(+/-)		(+/-)	(+/-)			(+/-)	(-)	
Resource										
Programme allocation	232,047	335	232,382				232,382	(3,342)		229,040
Running cost allocation	4,544		4,544				4,544			4,544
Total resource	236,591	335	236,926	0	0		236,926	(3,342)	0	233,584
Spend										
Programme (exc. Headroom)	225,886	335	226,221	1,183			227,404	(567)	(262)	226,575
1.0% headroom	2,612		2,612				2,612		(2,612)	0
Contingency	1,183		1,183		(1,183)	Used to support position	0			0
Admin	4,544		4,544				4,544			4,544
Total spend	234,225	335	234,560	1,183	(1,183)		234,560	(567)	(2,874)	231,119
Surplus / (deficit)	2,366	0	2,366	(1,183)	1,183		2,366	(2,775)	2,874	2,465
%	1.00%		1.00%				1.00%			1.06%

Commentary

- The table above starts with the reported full year plan and forecast outturn figures for the month to give the reported surplus position. It then adjusts for non recurrent allocations and non recurrent spend to establish the underlying recurrent position. As at Month 5, Merton CCG's underlying recurrent surplus position is 1.06%.

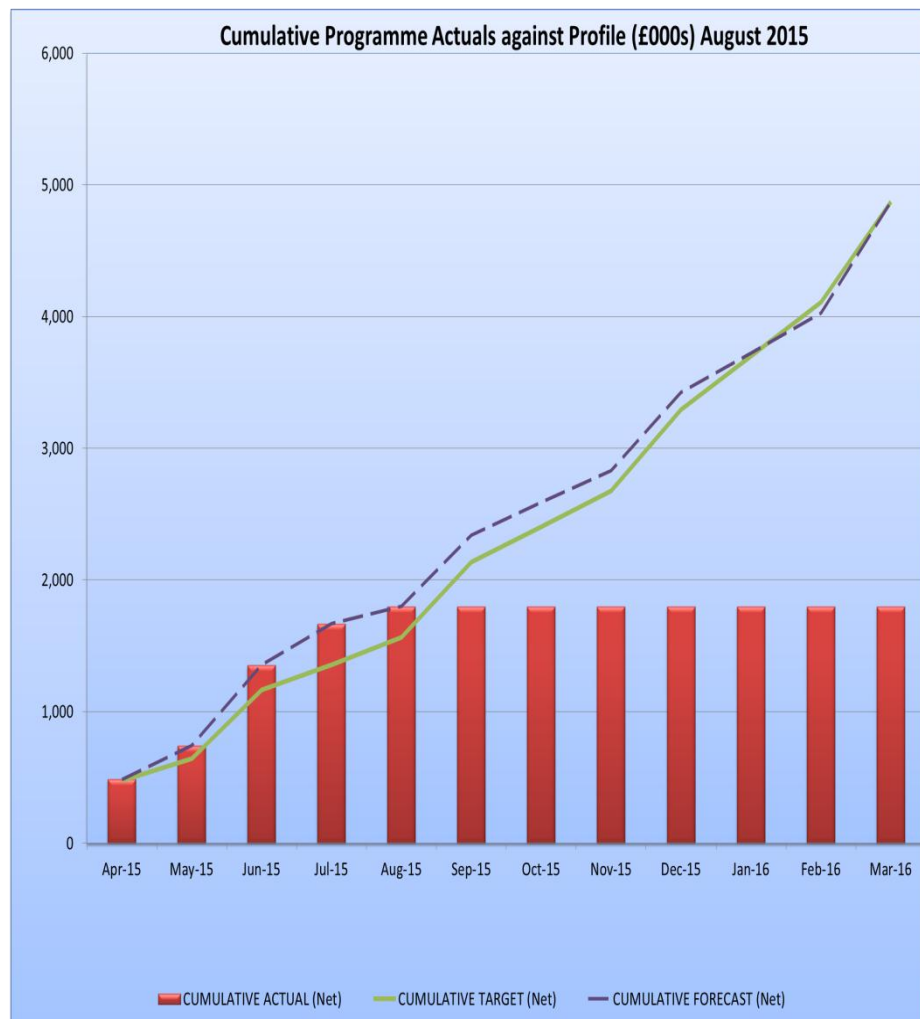


QIPP

Year to date (net)			Aug-15	Forecast (net)			
Budget	Actual	Variance	In £000's	Budget	Actual	Variance	
			Schemes				
1	903	1,121	(218)	Transactional	2,294	2,440	(146)
2	659	675	(16)	Transformational	2,577	2,430	147
3	1,562	1,796	(234)	Total QIPP	4,871	4,870	1
4	1,562	1,796	(234)	QIPP Target	4,871	4,870	1
5	100%	115.0%	-15%	% of Target	100%	100.0%	0%

Commentary

- YTD QIPP over performance of £0.2m is owing to over achievement on the mental health placements scheme, musculoskeletal transactional savings and better care fund savings. The savings on the mental health placements will taper off towards the end of the year.
- The FY forecast is break-even. Under achievement of £0.3m is forecast on the prescribing work stream owing to staff being on leave and delays in recruitment. Under achievement of £0.3m is forecast on the outpatient navigation scheme owing to a number of risks identified with the delivery of the planned care programme. The under achievement has been offset to some extent by the Musculoskeletal scheme with forecast savings of £0.3m. Currently, a gap of £0.3m has been identified in achieving the QIPP target. A workshop has taken place to come up with a mitigation plan and a follow up work shop will be held before the end of September.



STATEMENT OF CONTRACT POSITION – At Month 4 not Month 5

Provider	Plan Annual	YTD Plan	YTD Actual	YTD Variance	ADJUSTMENTS/CHALLENGES			REVISED POSITION SLAM MONTH		
					Plan Adj	Other Challenges	KPIs	YTD Plan	YTD Actual	YTD Variance
					£000's	£000's	£000's	£000's	£000's	£000's
St George's	56,617	18,845	20,230	(1,385)	0	(238)	(189)	18,845	19,803	(958)
Epsom & St Helier (Acute & Renal)	31,177	10,848	10,754	94	0	10	(88)	10,848	10,676	172
Epsom & St Helier (SWLEOC)	4,310	1,437	1,346	91	0	0	0	1,437	1,346	91
Kingston Hospital	9,599	3,328	3,582	(253)	0	(66)	(18)	3,328	3,497	(169)
London Ambulance Service	6,176	2,059	2,059	0	0	0	0	2,059	2,059	0
Moorfields' Eye	3,859	1,286	1,317	(31)	0	(12)	0	1,286	1,305	(18)
Croydon Health Services	1,960	681	611	70	(7)	(1)	(2)	674	609	65
Guy's & St Thomas'	1,856	619	747	(129)	0	(129)	0	619	619	(0)
Royal Marsden	1,387	462	669	(206)	0	0	0	462	669	(206)
Queen Mary's (Roehampton)	1,908	638	539	100	0	41	(6)	638	574	64
Chelsea & Westminster	1,396	467	408	59	0	(0)	0	467	408	60
Imperial College	870	294	290	4	(0)	(1)	0	294	289	5
University College London	567	0	197	(197)	177	(0)	0	177	197	(19)
King's College	1,208	403	304	99	(0)	99	0	403	403	0
Royal Brompton & Harefield	380	127	127	(1)	0	0	0	127	127	(1)
Bart's & the London	267	85	94	(8)	0	(1)	0	85	92	(7)
Royal Surrey County	120	40	39	1	0	0	0	40	39	1
Royal National Orthopaedic	132	44	83	(39)	0	0	0	44	83	(39)
Ashford & St Peter's	0	0	0	0	0	0	0	0	0	0
Royal Free	127	44	35	8	0	0	0	44	35	8
Lewisham Hospital Trust	118	38	21	18	1	19	0	39	39	0
North West London	122	40	38	2	0	(0)	0	40	38	2
West Middlesex	48	16	19	(4)	0	(3)	0	16	17	(1)
Great Ormond Street	113	38	28	9	0	0	0	38	28	9
Total	124,318	41,839	43,538	(1,698)	170	(284)	(302)	42,010	42,952	(942)

Commentary

The three highest value contracts will be discussed in further detail on slides 10 - 12.

- Croydon Health Services – YTD under spend of £65k is driven by emergency, elective and critical care.
- Royal Marsden – YTD over performance of £0.2m is mostly owing to critical care (£148k) and elective (£61k). Critical care over spend was owing to a long stay patient discharged in Month 3. In electives, over performance is being seen in breast procedures and disorders and digestive system procedures and disorders.
- Queen Mary's – YTD under spend of £64k is owing to rehab services.
- Chelsea & Westminster – YTD under spend of £60k is seen in elective activity (maternity, T&O and day cases).
- Royal National Orthopaedic – YTD over spend of £39k is driven by emergency and elective activity.



St George's University Hospitals NHS Foundation Trust - Month 4 extrapolated to Month 5

POD	Annual Plan Activity 000s	YTD Plan Activity 000s	YTD Actual Activity 000s	YTD Variance Activity 000s	FYO Actual Activity 000s	FYO Variance Activity 000s	Annual Plan £000	YTD Plan £000s	YTD Actual £000s	YTD Variance £000	FYO Actual £000s	FYO Variance £000
Elective	10	4	4	0	11	1	11,272	4,720	4,547	173	10,913	359
Emergency	10	3	3	(0)	9	(0)	18,004	7,551	7,502	49	18,004	0
Non-Elective	0	0	0	0	0	0	82	34	154	(120)	369	(288)
Maternity Pathway	4	1	1	(0)	3	(0)	6,792	2,792	2,691	101	6,459	333
A&E	34	11	12	0	35	1	4,193	1,753	1,747	6	4,193	(0)
Out Patient 1st	20	7	8	1	24	4	3,705	1,503	1,850	(347)	4,440	(735)
Out Patient Follow Up	40	14	15	2	46	5	3,856	1,560	1,799	(239)	4,317	(461)
Out Patient Procedure	15	5	6	1	17	2	1,944	786	1,059	(273)	2,543	(598)
Unbundled Diagnostics	8	3	3	1	10	2	1,028	428	503	(75)	1,208	(181)
Critical Care	3	1	1	0	4	1	2,312	717	1,274	(558)	3,058	(747)
Direct Access	32	11	9	(1)	28	(3)	2,216	917	1,140	(223)	2,736	(519)
Drugs & Devices	0	0	0	0	0	0	707	286	404	(118)	970	(263)
Other	0	0	0	0	0	0	0	203	(129)	487	(309)	309
PTS	0	0	0	0	0	0	507	211	212	(1)	509	(2)
CQUIN	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL							56,617	23,461	24,754	(1,137)	59,410	(2,793)

Commentary

- A block arrangement has been agreed for A&E and Emergency with the trust.
- A YTD over spend of £1.1m is reported primarily seen in critical care (£0.6m) in specialities like ITU and CIT and outpatients (£0.9m) in the majority of specialities in particular trauma and orthopaedics, cardiology, dermatology, rheumatology and gastroenterology. The over spend is slightly offset by an under spend on electives (£0.2m) driven by breast surgery, trauma and orthopaedics and clinical haematology. It is anticipated that further under performance will be seen in outpatient activity as more activity is shifted to the Nelson Health Centre in the latter part of the year. The FY forecast is an over spend of £2.8m.



Epsom and St Helier University Hospitals NHS Trust - Month 4 extrapolated to Month 5

POD	Annual Plan Activity 000s	YTD Plan Activity 000s	YTD Actual Activity 000s	YTD Variance Activity 000s	FYO Actual Activity 000s	FYO Variance Activity 000s	Annual Plan £000	YTD Plan £000s	YTD Actual £000s	YTD Variance £000	FYO Actual £000s	FYO Variance £000
Elective	6	2	2	0	6	1	4,780	1,992	2,135	(143)	5,124	(344)
Emergency	4	1	1	(0)	4	(0)	7,258	3,024	2,744	281	6,585	673
Non-Elective	0	0	0	0	0	0	466	194	315	(121)	756	(290)
Maternity Pathway	3	1	1	0	3	0	3,275	1,365	1,372	(8)	3,293	(18)
A&E	18	6	6	0	19	0	1,976	824	770	54	1,847	130
Out Patient 1st	16	5	6	1	18	2	2,593	1,080	1,066	15	2,558	35
Out Patient Follow Up	41	14	16	3	49	8	3,849	1,604	1,319	284	3,167	683
Out Patient Procedure	10	3	3	0	10	0	1,698	707	723	(16)	1,736	(38)
Unbundled Diagnostics	6	2	2	(0)	5	(0)	625	260	246	15	590	35
Critical Care	0	0	0	0	1	0	551	230	474	(244)	676	(124)
Direct Access	834	278	220	(57)	661	(172)	3,938	1,641	1,336	305	3,206	732
Drugs & Devices	0	0	0	0	0	0	564	235	250	(15)	600	(36)
Other	0	0	0	0	0	0	(1,488)	(620)	141	(761)	339	(1,828)
PTS	0	0	0	0	0	0	308	128	128	0	308	(0)
CQUIN	0	0	0	0	0	0	785	327	327	0	785	0
TOTAL							31,177	12,991	13,345	(354)	31,568	(390)

Commentary

- The signed contract value is £1.2m higher than the annual plan above as agreement could not be reached with the trust to reduce the plan at the start of the contract for activity shift to the Nelson Health Centre.
- A YTD over spend of £0.4m and a FY forecast over spend of £0.4m is reported on the main Epsom and St Helier (ESH) contract. The YTD over spend is mainly reported on critical care (£0.2m), elective (£0.1m) and non elective (£0.1m). The non elective over performance is mainly seen in general surgery (nervous system procedures and disorders). The over performance is partially offset by under performance in outpatient follow ups (£0.3m) reported across all specialities and emergency (£0.3m). It is anticipated that further under performance will be seen in outpatient activity to offset the difference between the signed contract value and plan. The adjustment on the other line relates to the Nelson Health Centre activity shift.



Kingston Hospital NHS Foundation Trust - Month 4 extrapolated to Month 5

POD	Annual Plan Activity 000s	YTD Plan Activity 000s	YTD Actual Activity 000s	YTD Variance Activity 000s	FYO Actual Activity 000s	FYO Variance Activity 000s	Annual Plan £000	YTD Plan £000s	YTD Actual £000s	YTD Variance £000	FYO Actual £000s	FYO Variance £000
Elective	1	0	0	0	1	0	1,303	547	646	(98)	1,549	(246)
Emergency	1	0	0	0	1	0	2,023	843	950	(107)	2,279	(256)
Non-Elective	0	0	0	0	0	0	0	0	0	0	0	0
Maternity Pathway	2	1	1	0	3	0	2,549	1,047	1,156	(108)	2,773	(224)
A&E	6	2	2	(0)	6	(0)	727	306	261	45	626	100
Out Patient 1st	6	2	2	0	7	1	930	391	422	(31)	1,013	(82)
Out Patient Follow Up	9	3	3	0	9	0	793	333	338	(5)	812	(18)
Out Patient Procedure	1	0	0	(0)	1	(0)	228	96	111	(15)	266	(39)
Unbundled Diagnostics	1	0	0	0	1	0	96	40	52	(12)	125	(29)
Critical Care	0	0	0	(0)	0	(0)	431	179	17	163	40	391
Direct Access	93	31	32	1	97	5	324	136	129	7	310	13
Drugs & Devices	1	0	0	(0)	1	(0)	378	159	138	21	332	46
Other	0	0	0	0	1	0	(456)	(193)	39	(231)	93	(548)
PTS	0	0	0	0	0	0	67	28	28	0	67	0
CQUIN	0	0	0	0	0	0	207	86	86	(0)	207	0
TOTAL							9,599	3,999	4,372	(373)	10,492	(893)

Commentary

- The signed contract value is £0.4m higher than the annual plan above as agreement could not be reached with the trust to reduce the plan at the start of the contract for activity shift to the Nelson Health Centre.
- YTD over performance of £0.4m is mainly reported on elective (£0.1m), emergency (£0.1m) and maternity (£0.1m). This is partially offset by an under spend on critical care of £0.2m. The over performance has been raised with the trust through challenge letters as a trust wide issue. Analysis is being carried out on the trust's case mix to ascertain whether the trust is charging more for the same/less activity. Currently, no shift of activity to the Nelson Health Centre is being seen in the relevant PODs. A FY forecast over spend of £0.9m is reported. The adjustment on the other line relates to the Nelson Health Centre activity shift.



NON ACUTE PERFORMANCE

Year to date			Aug-15	Forecast		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
			Mental Health:			
1	6,857	6,568	289 SWL St Georges MHT	16,457	15,763	694
2	1,486	1,464	22 Placements	3,567	3,514	53
3	1,073	1,196	(123) Other	2,576	2,871	(295)
4	9,417	9,228	188 Total Mental Health	22,600	22,148	452
5	731	743	(13) Learning Disabilities	1,753	1,783	(30)
			Community:			
6	7,060	6,694	365 Community Services SLA	16,943	16,067	876
7	3,314	3,699	(385) Continuing Care	7,953	8,888	(935)
8	1,250	1,253	(3) Nelson Health Centre	3,000	3,006	(6)
9	5,584	5,105	480 Other	13,403	12,265	1,137
10	17,208	16,750	457 Total Community	41,298	40,226	1,072
11	27,355	26,722	633 Total Non Acute	65,652	64,158	1,494

Commentary

- A YTD under spend of £0.6m and FY forecast under spend of £1.5m is reported on non acute services.
- A YTD under spend of £0.2m and FY forecast underspend of £0.5m is reported on mental health services. The under spend is owing to slippage on investments.
- A YTD under spend of £0.4m and FY forecast under spend of £0.9m is reported on community services. This is mainly owing to slippage on Better Care Fund (BCF) schemes such as interface geriatricians and dementia nurses where there has been a delay in recruitment.
- The annual plan for the Nelson Health Centre reflects the minimum income guarantee agreement of £3m. The signed contract value is £4.6m. The YTD under spend before accruals as at Month 4 is £0.3m.
- The YTD under spend of £0.5m and FY forecast under spend of £1.1m on 'other' mostly relates slippage on BCF schemes such as intermediate care beds and weight management services where there has been a delay in the procurement of the service.



PRESCRIBING AND PRIMARY CARE BUDGETS

Year to date			Aug-15	Forecast			
Budget	Actual	Variance	In £000's	Budget	Actual	Variance	
1	9,583	9,796	(213)	Prescribing:			
2	9,583	9,796	(213)	Prescribing	23,000	23,509	(509)
				Total Prescribing	23,000	23,509	(509)
3	716	709	7	Primary Care:			
4	444	324	120	Local enhanced services	1,717	1,702	15
5	326	303	23	GP led health centre	1,065	777	288
6	593	593	(0)	111 service	782	727	55
7	63	62	0	Out of hours service	1,424	1,424	-
8	2,141	1,991	149	Other	150	150	0
				Total Primary Care	5,138	4,780	358
9	11,724	11,788	(63)	Total Prescribing & Primary Care	28,138	28,289	(151)

Commentary

- A YTD over spend of £63k and full year forecast over spend of £0.2m is reported on prescribing and primary care services.
- The YTD (£0.2m) and FY (£0.5m) over spend on prescribing is owing to an increase in prescribing rates. The majority of the growth has been seen in drugs for the management of diabetes and new anticoagulants. Drug price fluctuation is also being seen across a number of commonly used drugs such as Metformin.
- The YTD (£0.1m) and FY (£0.3m) under spend on the GP Led Health Centre is owing to recharge to other CCGs for attendances at the walk in centre.



STATEMENT OF FINANCIAL POSITION

STATEMENT OF FINANCIAL POSITION AS AT 31st AUGUST 2015

		Closing Balance			
		ADJ-15	Qtr 1	Jul-15	Aug-15
Non-current Assets	Property, Plant And Equipment	802,777	918,983	899,507	974,617
Non-current Assets		802,777	918,983	899,507	974,617
Current Assets	Current Trade And Other				
	Receivables	3,892,694	1,811,476	2,244,213	2,798,821
Current Assets	Cash And Cash Equivalents	75,784	(911,483)	(692,873)	(150,466)
Current Assets Total		3,968,478	899,993	1,551,340	2,648,355
Current Liabilities	Current Trade And Other				
	Payables	(15,314,819)	(17,495,041)	(16,336,431)	(16,808,774)
Current Liabilities	Current Other Liabilities	(149,130)	(56,216)	(142,626)	(110,705)
Current Liabilities Total		(15,463,949)	(17,551,258)	(16,479,057)	(16,919,479)
Grand Total		(10,692,694)	(15,732,282)	(14,028,211)	(13,296,508)
		Closing Balance			
		ADJ-15	Qtr 1	42,186	42,217
Financed by Taxpayers	General Fund				
Equity:		10,692,694	15,732,282	14,028,211	13,296,508
Financed by Taxpayers Equity:					
Total		10,692,694	15,732,282	14,028,211	13,296,508
Grand Total		10,692,694	15,732,282	14,028,211	13,296,508

Commentary

- The cash position is as per the cash flow statement on slide 16.
- The property, plant and equipment balance of £975k mainly relates to IT equipment at the Nelson Health Centre.
- Current assets (current trade and other) have increased by £1m compared to last month. This movement is mostly due to an increase in aged receivables.
- Current liabilities have increased by £0.4m compared to last month. This comprises a decrease in payables of £0.8m and an increase in accruals of £0.3m.



CASH MANAGEMENT AND BETTER PAYMENT PRACTICE POLICY

STATEMENT OF CASH FLOWS AS AT 31st AUGUST 2015

	Qtr 1	Jul-15	Aug-15	Total
Cash Flow s from Operating Activities:				
Net operating costs for the financial year	(59,222,267)	(19,450,032)	(19,405,913)	(98,078,213)
Depreciation and amortisation	0	12,795	15,976	28,772
Interest Paid	0	0	0	0
(Increase) decrease in trade and other receivables	2,081,218	(432,736)	(554,609)	1,093,873
Increase (decrease) in trade and other payables	2,087,308	(1,072,201)	440,422	1,455,530
Provisions utilised	0	0	0	0
Increase (decrease) in provisions	0	0	0	0
Net Total of Cash Flow s from Operating Activities	(55,053,741)	(20,942,174)	(19,504,123)	(95,500,038)
Cash Flow s from Investing Activities:				
(Payments) for property, plant and equipment	(87,413)	(658,096)	(91,086)	(836,595)
Proceeds from disposal of assets held for sale: property, plant and equipment	0	0	0	0
Net Total of Cash Flow s from Investing Activities	(87,413)	(658,096)	(91,086)	(836,595)
Cash Flow s from Financing Activities:				
Net parliamentary funding received	54,182,680	21,154,103	20,137,616	95,474,399
Net Total of Cash Flow s from Financing Activities	54,182,680	21,154,103	20,137,616	95,474,399
Grand Total	(958,475)	(446,167)	542,407	(862,234)
2,015				
	Qtr 1	Jul-15	Aug-15	
Cash Movement	(958,475)	218,610	542,407	
Opening Cash Balance	75,784	(911,483)	(692,873)	
Closing Cash Balance	(882,691)	(692,873)	(150,466)	

Better Payment Practice Code

Period	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount £000's	Invoice Amount (Passed) £000's	% Amount Passed
Apr-15	849	827	97%	17,744	17,563	99%
May-15	704	671	95%	17,058	16,956	99%
Jun-15	866	837	97%	17,261	16,657	97%
Jul-15	1106	1061	96%	20,221	19,614	97%
Aug-15	702	674	96%	19,878	19,732	99%
Cumulative %	4227	4070	96.3%	92,162	90,522	98.2%

Commentary

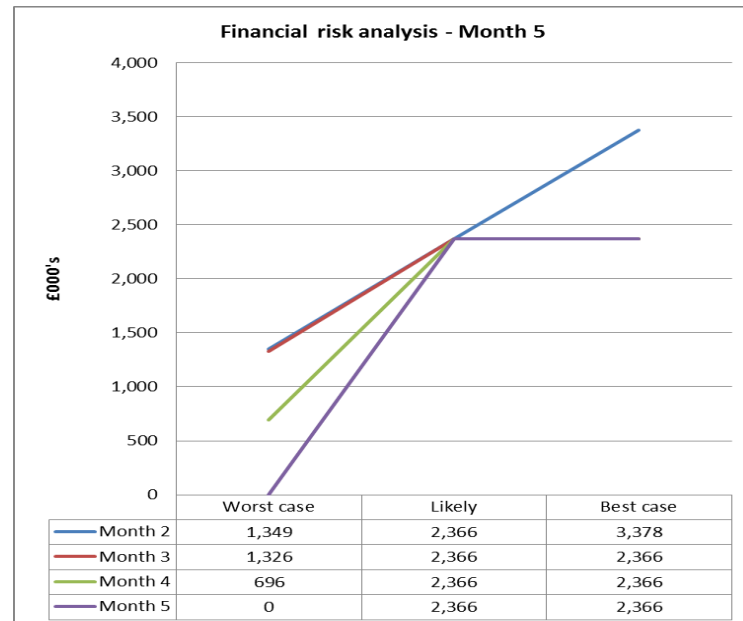
- The cash target is achieved when the month end cash balance is less than 1.25% of the cash drawdown value. The month end cash balance as at 31st August 2015 was 0.48% of the cash drawn.
- The BPPC is above target in terms of volume and value of invoices for NHS invoices, however, for non NHS invoices the CCG is below target in terms of value of invoices.



RISKS AND MITIGATIONS

Financial Risk Analysis: Month 5

	Worst £000's	Likely £000's	Best £000's
1 Planned Surplus	2,366	2,366	2,366
2 Risks			
3 Acute SLAs	-1,000	-600	0
4 Mental Health SLAs	-300	-250	0
5 Continuing Care SLAs	-500	-300	0
6 QIPP under delivery	-300	0	0
7 Prescribing	-400	-100	0
8 Other	-100	0	0
9 Total Risks	-2,600	-1,250	0
10 Mitigations			
11 Contingency (0.5%)	0	0	0
12 Delay/Reduce Investment Plans	234	1,250	0
13 Non recurrent measures	0	0	0
14 Total Mitigations	234	1,250	0
15 Net risk	-2,366	0	0
16 Risk adjusted performance	0	2,366	2,366



Commentary

- Acute SLAs risk relates to an increase in outpatient activity at all providers and the impact of winter on non elective activity at Epsom and St Helier and Kingston Hospital NHS Trusts
- Mental health SLAs risk primarily relates to a placement which is being investigated
- Continuing care risk relates to higher than forecast spend on continuing care as the reports received from South East Commissioning Support Unit are not robust
- Trend analysis shows that the prescribing over spend could be higher than currently forecast
- A detailed report on how risks will be mitigated has been taken to finance committee



APPENDICES

Appendix number	Description	Slide number
1	Acute Commissioning	19
2	Mental Health & Learning Difficulties	20
3	Other Non Acute	21
4	Primary Care & Prescribing	22
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Acute Commissioning – Appendix 1

	Merton CCG - ACUTE COMMISSIONING			Year To Date			Full Year Forecast Outturn			FOT Movement from last month		14-15 Full Year Outturn
				Budget	Actual	Variance	Budget	Forecast	Variance	Last Month Variance	Movement	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's		
	FOUNDATION TRUSTS											
1	ST GEORGE'S HEALTHCARE TRUST	23,617	24,754	(1,137)	56,617	59,411	(2,793)	(2,853)	60	56,825		
2	KINGSTON NHS TRUST	4,000	4,372	(372)	9,599	10,492	(893)	(956)	63	9,692		
3	MOORFIELDS EYE HOSPITAL	1,608	1,631	(23)	3,859	3,914	(55)	103	(158)	3,546		
4	QUEEN MARYS ROEHAMPTON	638	718	(80)	1,908	1,722	186	90	96	2,001		
5	GUY'S & ST THOMAS' HOSPITAL TRUST	773	773	0	1,856	1,856	0	0	0	1,879		
6	CHELSEA & WESTMINSTER HLTHCARE TRUST	581	510	71	1,395	1,224	171	236	(64)	1,414		
7	THE ROYAL MARSDEN HOSPITAL TRUST	578	836	(258)	1,387	1,787	(400)	(200)	(200)	1,350		
8	KINGS HEALTHCARE TRUST	503	503	(0)	1,208	1,208	(0)	(0)	0	1,119		
9	UNIVERSITY COLLEGE LONDON HOSPITALS TRUST	236	246	(9)	567	590	(23)	14	(36)	549		
10	THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST	158	159	(1)	380	382	(2)	(23)	21	369		
11	ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST	50	49	1	120	117	3	(7)	11	134		
12	THE ROYAL FREE (HAMPSTEAD) NHS TRUST	53	44	9	127	105	22	27	(5)	120		
13	GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST	47	35	12	113	85	28	45	(16)	80		
	ACUTE TRUSTS											
14	EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE	12,990	13,345	(355)	31,177	31,568	(391)	(301)	(90)	31,674		
15	LAS - EMERGENCY SERVICE CONTRACT	2,573	2,573	(0)	6,176	6,176	0	0	0	5,578		
16	EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC	1,796	1,682	114	4,310	4,037	273	442	(169)	4,310		
17	CROYDON UNIVERSITY HOSPITAL NHS TRUST	817	761	56	1,960	1,882	78	104	(26)	1,836		
18	IMPERIAL COLLEGE NHS TRUST	362	361	2	870	789	81	185	(105)	860		
19	BARTS & THE LONDON NHS TRUST	111	115	(4)	267	276	(10)	9	(19)	261		
20	THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST	55	104	(49)	132	250	(118)	(125)	6	187		
21	LEWISHAM HOSPITAL NHS TRUST	49	49	(0)	118	118	0	0	0	99		
22	LONDON NORTH WEST HOSPITALS TRUST	51	47	4	122	113	9	29	(21)	93		
23	WEST MIDDLESEX NHS TRUST	20	21	(1)	48	50	(2)	0	(2)	30		
	OTHER											
24	ASPEN HEALTHCARE	102	102	0	244	244	0	0	0	0		
25	GENERAL ACUTE COMMISSIONING	51,771	53,791	(2,021)	124,562	128,397	(3,836)	(3,182)	(654)	124,006		
26	NON CONTRACT ACTIVITY	949	893	56	2,278	2,144	134	(17)	151	2,418		
	NON-SLA & OTHER											
27	LASERCARE CONTRACT (SK!)/ DEXA (SPIRE)/TECHNOMED	41	40	1	100	100	(0)	(0)	0	111		
28	ESH - CHRONIC FATIGUE SYNDROME / LIQUID BASED CYTOLOGY	39	39	0	94	94	0	0	0	95		
29	SYSTEMS RESILIENCE	299	208	91	717	500	217	(57)	274	1,202		
30	AQP IVF	79	79	0	189	189	0	0	0	0		
31	INDIVIDUAL FUNDING REQUESTS	14	14	0	34	34	0	0	0	43		
32	SLOWDOWN IN ACUTE OP & ELEC AT SGH/KHT CHALLENGES	(0)	(0)	(0)	0	(796)	796	0	796	0		
33	TOTAL NON-SLA & OTHER	472	380	92	1,133	121	1,013	(57)	1,070	1,451		
34	TOTAL ACUTE COMMISSIONING	53,192	55,065	(1,873)	127,973	130,662	(2,689)	(3,256)	567	127,874		

Mental Health and learning difficulties – Appendix 2

Merton CCG - NON ACUTE COMMISSIONING		Year To Date			Full Year Forecast Outturn			FOT Movement from last month		14-15 Full Year Outturn £000's
		Budget	Actual	Variance	Budget	Forecast	Variance	Last Month Variance	Movement	
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
MENTAL HEALTH CONTRACTS										
1	SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST	6,857	6,568	289	16,457	15,763	694	776	(82)	14,532
2	SUSSEX FOUNDATION PARTNERSHIP - TIER 4 DETOX SERVICE	134	131	2	321	315	6	0	6	315
3	SOUTH LONDON & MAUDSLEY	118	158	(41)	282	380	(98)	0	(98)	240
4	SABP & MH NCAS	34	50	(16)	82	120	(38)	(0)	(38)	221
JOINT AGENCY, VOLUNTARY & INDEPENDENT SECTOR CONTRACTS										
5	CAMHS DEVELOPMENT FUND/YOUTH OFFENDING TEAM	108	108	(0)	260	260	0	0	0	159
6	MERTON VOLUNTARY SECTOR / CARERS SUPPORT	35	35	(0)	83	83	(0)	0	(0)	91
7	ADVOCACY SERVICES	5	5	0	12	11	1	1	0	10
8	DEMENTIA SERVICES (Alzheimer's)	34	34	(0)	82	82	0	0	0	73
NAMED PATIENTS & PLACEMENTS										
9	MENTAL HEALTH PLACEMENTS AND UNCONTRACTED ACTIVITY	1,486	1,464	22	3,567	3,514	53	(140)	193	3,541
OTHER MENTAL HEALTH SERVICES										
10	IAPT	585	654	(69)	1,404	1,570	(166)	(166)	0	1,393
11	MENTAL HEALTH RESILIENCE	0	0	0	0	0	0	0	0	120
12	MH ENQUIRIES/NSF IMPLEMENTATION COSTS	21	21	0	50	50	0	17	(17)	0
13	TOTAL MENTAL HEALTH	9,417	9,228	188	22,600	22,148	452	488	(36)	20,696
14	LEARNING DISABILITIES	120	132	(12)	287	317	(30)	110	(140)	287
15	LEARNING DISABILITIES CONTINUING CARE	611	611	(0)	1,466	1,466	0	0	0	1,435
16	TOTAL LEARNING DIFFICULTIES	731	743	(13)	1,753	1,783	(30)	110	(140)	1,721

Other Non Acute – Appendix 2a

	Merton CCG - NON ACUTE COMMISSIONING			Year To Date			Full Year Forecast Outturn			FOT Movement from last month		14-15 Full Year Outturn £000's
	Budget	Actual	Variance	Budget	Forecast	Variance	Last Month Variance	Movement	£000's	£000's		
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's				
17	END OF LIFE - LOCAL ENHANCED SERVICE	8	12	(4)	19	28	(9)	(19)	10	22		
18	NURSING - MARIE CURIE - CANCER	42	42	(0)	100	100	0	0	0	104		
19	BEREAVEMENT SERVICES	42	38	4	101	91	10	10	0	2		
20	HOSPICES	222	222	(0)	532	532	0	0	0	652		
21	SWL CANCER NETWORK AND ESH CANCER NURSE	75	75	(0)	181	181	0	19	(19)	199		
22	TOTAL END OF LIFE CARE AND HOSPICES	389	389	0	933	932	1	10	(9)	979		
23	HOME OXYGEN SERVICE	89	89	(0)	214	214	0	0	0	212		
24	CARDIOLOGY	26	26	(0)	63	63	0	0	0	2		
25	TOTAL LONG TERM CONDITIONS	115	115	(0)	277	277	0	0	0	214		
26	URGENT CARE	13	13	0	30	30	0	0	0	22		
27	GPSI'S COMMISSIONING - MINOR SURGERY	33	34	(1)	80	80	0	0	0	70		
28	OPHTHALMOLOGY (LOW VISION SERVICE)	5	5	0	12	12	0	0	0	8		
29	BPAS	71	71	(1)	170	170	0	0	0	151		
30	MARIE STOPES INTERNATIONAL	48	48	(0)	116	116	0	0	0	115		
31	HEALTH COACHING	48	36	13	116	86	30	0	30	55		
32	INTERMEDIATE CARE COMMISSIONING (BEDS)	273	273	(0)	656	656	0	0	0	686		
33	DESP SURVEYANCE SERVICE	26	27	(1)	62	64	(2)	0	(2)	16		
34	BETTER CARE FUND	3,133	2,730	403	7,520	6,570	950	1,078	(128)	160		
35	TOTAL URGENT AND INTERMEDIATE CARE	3,651	3,237	414	8,762	7,784	978	1,078	(100)	1,283		
36	COMMUNITY SERVICES	7,060	6,694	365	16,943	16,067	876	877	(1)	14,354		
37	NELSON HEALTH CENTRE	1,250	1,253	(3)	3,000	3,006	(6)	(5)	(1)	0		
38	PODIATRY	34	52	(18)	81	125	(44)	0	(44)	81		
39	MERTON ICES	165	103	63	397	247	150	0	150	247		
40	MERTON MUSCULOSKELETAL SERVICE	252	208	44	605	500	105	105	0	67		
41	TOTAL COMMUNITY SERVICES	8,761	8,310	451	21,026	19,945	1,081	977	104	14,748		
42	PAEDIATRIC, AUDIOLOGY AND DESIGNATED CHILD DEATH DOCTOR CONTRACT	244	244	(0)	586	586	0	0	0	612		
43	MERTON CHILDREN - SCPS	690	713	(22)	1,657	1,710	(53)	(53)	0	1,633		
44	SLAM CAMHS AND AD HOC	29	29	0	69	69	0	0	0	63		
45	SAFEGUARDING CHILDREN BOARD	15	15	(0)	35	35	0	0	0	32		
46	TOTAL CHILDREN SERVICES	978	1,000	(22)	2,348	2,400	(53)	(53)	0	2,340		
47	FUNDED NURSING CARE	502	524	(22)	1,205	1,258	(53)	(53)	0	1,238		
48	PERSONAL HEALTH BUDGETS	0	0	0	0	0	0	0	0	0		
49	JOINT FUNDED	183	183	0	440	439	0	0	0	395		
50	CONTINUING CARE PLACEMENTS - MERTON	2,628	2,992	(363)	6,308	7,190	(883)	(883)	0	5,879		
51	TOTAL ADULT CONTINUING CARE	3,314	3,699	(385)	7,953	8,888	(935)	(935)	0	7,513		
52	TOTAL NON ACUTE COMMISSIONING	27,355	26,722	633	65,652	64,158	1,494	1,675	(181)	49,495		

Primary Care & Prescribing – Appendix 4

Merton CCG - PRIMARY CARE & PRESCRIBING	Year To Date			Full Year Forecast Outturn			FOT Movement from last month		14-15 Full Year Outturn
	Budget	Actual	Variance	Budget	Forecast	Variance	Last Month Variance	Movement	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
1 PRESCRIBING	9,281	9,487	(206)	22,274	22,767	(493)	(104)	(389)	22,384
2 SCRIPTSWITCH	43	43	(1)	102	102	0	0	0	96
3 CENTRAL DRUGS	260	266	(6)	624	639	(16)	(8)	(8)	617
4 TOTAL PRESCRIBING	9,583	9,796	(213)	23,000	23,509	(509)	(112)	(397)	23,097
5 LES - NEAR PATIENT TESTING	3	3	(0)	7	5	2	0	2	7
6 LES - ATRIAL FIBRILATION	2	2	0	5	4	1	0	1	4
7 LES - ANTI COAG	92	83	9	221	200	21	0	21	227
8 LES - PHLEBOTOMY	63	51	13	152	122	30	0	30	151
9 LES - POST OPERATIVE WOUND CARE	10	8	2	24	20	4	0	4	19
10 LES - MENORRHAGIA	36	52	(17)	86	126	(40)	0	(40)	122
11 LES - GYNAECOLOGY	31	30	1	73	72	1	0	1	73
12 LES - UROLOGY	16	12	5	39	28	11	0	11	39
13 LES - DIABETES	9	11	(2)	21	26	(5)	0	(5)	16
14 LES - CARE OF OLDER PEOPLE	454	454	0	1,089	1,089	0	0	0	765
LES - OTHER	(0)	3	(3)	(0)	10	(10)	0	(10)	0
15 LOCAL ENHANCED SERVICES	716	709	7	1,717	1,702	15	0	15	1,424
16 111 CONTRACT	326	303	23	782	727	55	55	0	441
17 PMS - OUT OF HOURS	593	593	(0)	1,424	1,424	0	0	0	1,416
18 TOTAL OUT OF HOURS	919	896	23	2,206	2,151	55	55	0	1,857
19 GP - STATUTORY MEDICAL FEES	63	62	0	150	150	0	2	(2)	140
20 QUALITY PREMIUM PROGRAM	0	0	0	0	0	0	0	0	52
21 WILSON WALK IN CENTRE (UNREGISTERED PATIENTS)	444	324	120	1,065	777	288	300	(12)	781
22 TOTAL PRIMARY CARE OTHER	506	386	120	1,215	927	288	302	(14)	973
23 TOTAL PRIMARY CARE & PRESCRIBING	11,724	11,788	(63)	28,138	28,289	(151)	245	(396)	27,352

Corporate and Estates – Appendix 5

Merton CCG - CORPORATE & ESTATES	Year To Date			Full Year Forecast Outturn			FOT Movement from last month		14-15 Full Year Outturn £000's
	Budget	Actual	Variance	Budget	Forecast	Variance	Last Month Variance	Movement	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
1 TOTAL RUNNING COSTS	1,893	1,893	(0)	4,544	4,544	(0)	(0)	0	4,909
2 GP IT (SLCSU)	233	233	(0)	559	559	0	0	0	501
3 CONTINUING CARE TEAM (SLCSU)	151	136	16	363	326	37	0	37	326
4 ISPS (SLCSU)	8	8	(0)	19	19	0	(0)	0	26
5 RECLASSIFICATION OF RUNNING COSTS TO PROG COSTS	103	95	8	248	228	20	8	12	483
6 INFECTION CONTROL (SLCSU)	10	10	(0)	24	24	0	0	0	30
7 TOTAL CSU CHARGES	505	481	24	1,213	1,155	57	8	49	1,365
8 MEDICINES MANAGEMENT	241	208	33	578	499	79	80	(1)	335
9 SAFEGUARDING	41	84	(43)	98	201	(104)	(97)	(6)	204
10 INTERPRETING SERVICES	8	8	(0)	20	20	0	0	0	12
11 CLINICAL LEADS	112	140	(28)	335	336	(1)	0	(1)	0
12 TRANSFORMATIONAL SERVICE MANAGERS	463	475	(12)	1,044	1,140	(96)	(79)	(17)	798
13 DEPRECIATION	67	54	13	160	129	31	45	(14)	0
14 LEVIES/PPI/PRC TRAINING	142	142	(0)	340	340	0	0	(0)	135
15 TOTAL OTHER CORPORATE COSTS	1,073	1,110	(38)	2,575	2,665	(90)	(51)	(39)	1,992
16 PROPERTY COSTS	170	89	82	408	213	195	196	(0)	222
17 TOTAL CORPORATE & ESTATE COSTS	3,642	3,574	68	8,740	8,577	162	153	10	8,488

Reserves – Appendix 6

Merton CCG - Reserves & Other	Year To Date			Full Year Forecast Outturn			FOT Movement from last month		14-15 Full Year Outturn £000's
	Budget	Actual	Variance	Budget	Forecast	Variance	Last Month Variance	Movement	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
1 CCG SLA RESERVE	0	(0)	0	0	0	0	0	0	(565)
2 CONTINGENCY (0.5%)	493	0	493	1,183	0	1,183	1,183	0	195
3 NON RECURRENT FUND (1%)	1,563	820	743	2,612	2,612	0	0	0	1,688
4 OTHER NON RECURRENT FUND	109	110	(1)	262	262	0	0	0	465
5 NETA RESERVE	(0)	0	(0)	0	0	0	0	0	507
6 TOTAL RESERVES	2,165	930	1,236	4,057	2,874	1,183	1,183	0	2,290

QIPP – Appendix 7

ID	Transformational & Transactional	PROJECT	YTD GROSS QIPP SAVINGS			YTD PROJECT COSTS			YTD NET QIPP SAVINGS			NET QIPP IN MONTH			FULL YEAR	FULL YEAR NET QIPP SAVINGS			Net Position Rag Rated
			Planned £000's	Actual £000's	Variance £000's	Planned £000's	Actual £000's	Variance £000's	Planned £000's	Actual £000's	Variance £000's	Planned £000's	Actual £000's	Variance £000's	Forecast movement in month	Planned £000's	Forecast £000's	Variance £000's	
1	Transformational	Better Care Fund	143	253	-110	0	0	0	143	253	-110	58	115	-57	0	729	729	0	G
2	Transformational	Inpatient redesign	0	0	0	0	0	0	0	0	0	0	0	0	0	175	175	0	G
3	Transformational	Diabetes Eye Screening Program	33	25	9	24	25	-1	10	0	9	2	6	-5	0	23	10	13	R
4	Transformational	Nelson Health Centre	129	46	83	0	0	0	129	46	83	26	-57	83	-71	309	238	71	A
5	Transformational	MSK	0	14	-14	0	0	0	0	14	-14	0	0	0	0	0	163	-163	G
6	Transformational	Outpatient Navigation	0	0	0	0	0	0	0	0	0	0	0	0	0	419	165	254	R
7	Transformational	Care homes pharmacy	0	0	0	0	0	0	0	0	0	0	0	0	0	59	59	0	G
8	Transformational	Nutrition	47	69	-22	0	0	0	47	69	-22	7	16	-9	11	68	79	-11	G
9	Transformational	Prescribing	288	313	-25	0	0	0	288	313	-25	58	11	47	-4	690	396	294	R
10	Transformational	Medicines waste campaign	83	0	83	40	19	21	44	-19	63	9	0	9	8	105	116	-12	G
11		Unidentified QIPP	0	0	0	0	0	0	0	0	0	0	0	0	56	0	301	-301	G
12	Transactional	Acute challenges	352	352	0	0	0	0	352	352	0	0	0	0	0	1,409	1,409	0	G
13	Transactional	Mental Health demographic growth	312	312	0	0	0	0	312	312	0	0	0	0	0	312	312	0	G
14	Transactional	Mental Health placements	52	166	-114	0	0	0	52	166	-114	10	0	10	0	125	166	-41	G
15	Transactional	MSK	0	105	-105	0	0	0	0	105	-105	0	0	0	0	0	105	-105	G
16	Transactional	Running costs	187	186	1	0	0	0	187	186	1	37	37	0	0	448	448	0	G
		TOTAL	1,626	1,840	-214	64	44	20	1,562	1,797	-234	207	128	79	0	4,871	4,870	0	G

Investments – Appendix 8

	INVESTMENT CATEGORY	PROJ. DESCRIPTION	Lead	Full Year (FY)				NET FOT (RAG RATED) (£000s)
				Total Investment (£000s)	Planned (£000s)	Position (£000s)	Variance (£000s)	
1	BCF	4 x new nursing posts For 3 integrated locality teams	A Bunka	230	230	134	96	A-R
2	BCF	Interface Geriatricians / Clinical input	A Bunka	200	200	52	148	R
3	BCF	Dementia nurses	A Bunka	300	300	160	140	A-R
4	BCF	Expert Patient Programme	A Bunka	96	96	96	(0)	G
5	BCF	Telehealth	A Bunka	96	96	-	96	B
6	BCF	New OPARS Older People's Assessment & Rehab Service	A Bunka	150	150	156	(6)	G
7	BCF	CPAT Community Prevention of Admission Team 2 - input into Nursing Homes	A Bunka	266	266	159	107	A-R
8	BCF	Rapid Response Team at ESH and STAR Team at SGH	A Bunka	200	200	133	67	A-R
9	BCF	Prevention of Admission (Step up) beds	A Bunka	295	295	195	100	A-R
10	BCF	Step Down Beds	A Bunka	295	295	195	100	A-R
11	BCF	In reach into St George's – 72hr Intensive Rehabilitation (with SMCS)	A Bunka	150	150	150	-	G
12	BCF	Increased Night nurses to support carers	A Bunka	66	66	49	16	A-R
13	BCF	Integrated complex older people's pathway (ICOPP)	A Bunka	104	104	59	45	A-R
14	BCF	7 Day working - Health Community Rehab Service 4	A Bunka	130	130	50	80	R
15	BCF	Psycho -geriatrician input	A Bunka	73	73	-	73	B
16	BCF	Community Rehab Service 1 (Home Based)	A Bunka	219	219	105	114	R
17	BCF	End of Life Care	A Bunka	238	238	238	-	G
18	BCF	Data sharing	A Bunka	15	15	-	15	B
19	BCF	Other	A Bunka	-	-	-	-	B
20	BCF	Social Care 7 day working	A Bunka	260	260	260	-	G
21	BCF	Data sharing	A Bunka	15	15	15	-	G
22	BCF	Voluntary Organisations	A Bunka	80	80	80	-	G
23	BCF	Social care bill	A Bunka	400	400	400	-	G
24	BCF	Domiciliary Package	A Bunka	1,200	1,200	1,200	-	G
25	BCF	Miles Reablement	A Bunka	500	500	500	-	G
26	BCF	New allocation	A Bunka	3,428	3,428	3,428	-	G
27		Total		9,005	9,005	7,813	1,191	A-G
28								B
29	QIPP	Diabetes Eye Screening Program	C Charlton	57	57	57	-	G
30	QIPP	Medicines Management Waste Campaign	S Agama	96	96	84	12	A-G
31		Total		153	153	141	12	A-G
32								B
33	Other	CAMHS - Single point of access	E Gennard	401	401	267	134	A-R
34	Other	Establish an effective crisis management service	E Gennard	200	200	-	200	B
35	Other	Improving investment & support for community	E Gennard	463	463	218	245	R
36	Other	Tier 3 Weight management services	C Charlton	303	303	50	253	R
37	Other	HARI	A Bunka	165	165	125	40	A-R
38	Other	Proactive repeat prescribing review	S Agama	147	147	94	53	A-R
39		Total		1,679	1,679	754	832	R
	PROGRAMME TOTAL (£000s)			10,836	10,836	8,709	2,035	