



right care
right place
right time
right outcome

NHS
Merton
Clinical Commissioning Group

REPORT TO MERTON CLINICAL COMMISSIONING GROUP GOVERNING BODY

Date of Meeting: 24th November 2016

Agenda No: 9.2

Attachment: 11

| | |
|--|---|
| Title of Document: Financial report – Month 7 2016/17 | Purpose of Report: For approval |
| Report Author: Chris Moreton | Lead Director: Andrew Hyslop |
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| Executive Summary: This report provides a detailed analysis and commentary on the CCG's Month 7 2016/17 financial performance. | |
| Key sections for particular note (paragraph/page), areas of concern etc: Governing Body members should note that this report provides an updated view of the emerging position in 2016/17. Members' attention is drawn particularly to sections 2 and 9. | |
| Recommendation(s): The Governing Body is requested to review the report, comment upon and approve the report. | |
| Committees which have previously discussed/agreed the report: None | |
| Financial Implications: Contained within the body of the report. | |
| Implications for CCG Governing Body: None other than those reported in the paper. | |
| How has the Patient voice been considered in development of this paper: The patient voice is considered at a detailed project by project level. However, there are no direct implications on the patient voice from this report. | |

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| Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing) The potential for the CCG to over perform against target could have implications for patients and the wider Merton CCG public. These implications will be specifically addressed as and when the risks emerge with greater certainty. |
| Equality Assessment: N/A |
| Information Privacy Issues: None |
| Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution) Existing internal and external communications messages currently reflect the latest financial outlook and are updated appropriately as new information becomes available. |

1. Overview

- 1.1. The purpose of this report is to analyse and summarise the overall financial position of the CCG as at the end of October 2016 (Month 7).
- 1.2. This CCG has a control total of a £0.6m deficit and we continue to report that the CCG will achieve this position. We reported last month that financial balance against the control total would be subject to a number of key risks. As we report in this paper, the financial impact of these risks has been assessed downwards. However, new risks are also emerging. The combined effect of these factors indicates a similar position overall at M7 as M6.
- 1.3. For the year to date position our pro-rata target is a £350k deficit position but we are marginally ahead with a year to date £206k deficit. However, our QIPP programme is materially phased towards the fourth quarter. In the event that the CCG's QIPP does not deliver as planned, there is a risk that acute spend will not reduce as required to it the control total.

2. Key movements in forecast outturn position (Table 1)

- 2.1. There have been some minor changes to our previously submitted full year forecast. In summary, (the detail is contained within the body of this report), these are as follows;
- 2.2. Key variances include:
 - Acute – All our three main acute provider full year forecast positions have deteriorated this month. The acute full year adverse variance now stands at £892 up £464k from M6. Most of the increase is due to St George's (£289k) and Epsom St Helier at £78k. (see Acute Commissioning section for further details.)
 - CHC – We have again shown an increase in the full year forecast to £11,241k which is an increase of £101k. Whilst the deterioration is significant in the context of the CCG's control total, it is much smaller than the change between M5 and M6.
 - Primary Care & Prescribing – As in M6, we are again in a position to be able to report an improvement in the full year forecast. Since M6, the position has improved by £336k to a full year favourable variance of £776k (see primary care and prescribing section for more details). This favourable variance is very much balancing the negative impact of the deterioration in the acute position.
 - Corporate and Estates - the full year adverse variance is £454k. This is better than the forecast last month by £168k and bucks a trend seen throughout the year to date where the CCG had seen this category of spend increase. However, there is an important and significant emerging risk here. The CCG's exposure to the impact of the change in NHS Property Services' policy to charge market rents coupled with the CCG's increased exposure to void costs could see expenditure rise c£700k this year. (See the Corporate and Estates section for more details).

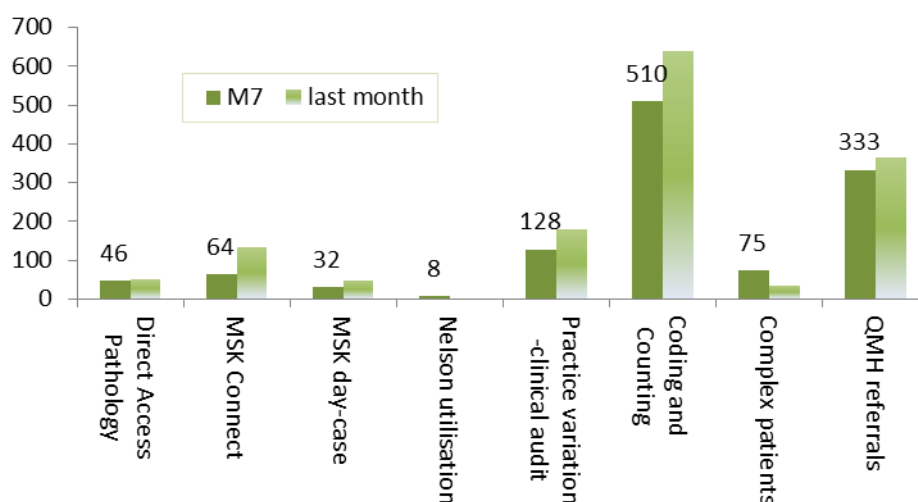
3. Revenue Resource Limit (RRL)

- 3.1. There has been a small increase in the RRL in M7. £44k has been added for “Children and Young People Local Transformation in Mental Health”. A similar amount has been added to the expenditure budget and so the net financial impact is nil.

4. Acute Commissioning (Table 2)

- 4.1. Overall, the acute full year forecast has worsened to £892k from £429k in M6.
- 4.2. Some of the variation is due to technical factors as we moved £151k of savings relating to critical care to the finance policy and procedure QIPP. It had previously been shown in the St George’s position. Allowing for this the overall adverse movement was £312k.
- 4.3. The full year forecast for St George’s moved adversely by £289k (including £151k for Critical Care). There was an adverse movement in electives worth £131k.
- 4.4. Epsom St Helier’s full year forecast also deteriorated in the month. M7 shows a favourable variance of £693k against M6’s £771k. Again electives deteriorated by £73k here.
- 4.5. The full year position for Kingston remained stable deteriorating by just £2k. However, within this position, electives also deteriorated by £70k.
- 4.6. Overall across the CCG, the full year forecast for electives deteriorated by £468k (taking in to account all other trusts) in the month to a full year forecast adverse variance of £566k. Performance/activity data to M6 continues to show total referrals reducing absolutely and significantly lower than budget. However, over the same period, elective admissions have remained fairly constant at about 1,600 spells per month since June 2016. There is therefore a possibility that the lagged financial effect of the recorded reduction in referrals will positively impact on the CCG’s finances.
- 4.7. The CCG’s QIPP target has been phased towards the second half of the year and especially the fourth quarter in which 60% of the QIPP target is budgeted to be achieved. As a result, the forecast acute position reflected in the accounts is adjusted for the expected improvement in QIPP. This adjustment reduces as the year progresses since it is expected that the year to date acute position will already include QIPP. Therefore, the requirement to adjust the forecast diminishes. The M7 adjustment to the full year acute position forecast is £1.1m (it was £1.4m at M6) and is explained in the table below;

QIPP adjustment as at M7 £1,194k



- 4.8. As is expected, all categories show a reduction at M7 compared to their M6 equivalent. The only exception to this is in the Complex Patients QIPP which shows an increase due to the year to date position lagging further behind a strict prorata of the full year forecast.

5. Non-Acute (Tables 3 & 4)

- 5.1. Overall, the position in non-acute reduced slightly by £132k to £835k on a budget of £66.0m. The most significant variances within this overall position are as follows;

5.1.1. Mental Health Placement deteriorated in the month by £71k to an adverse variance of £620k. There were four new patients in the month with three departures. However, one of the new patients has attracted a particularly expensive care package which accounts for the majority of the uplift in the forecast.

5.1.2. There was a favourable swing in the forecast for Cedar Lodge worth £120k. Bills are received quite late as the service is hosted by the Royal Marsden and recharged. Recent bills have been lower than expected and so the forecast has been reduced accordingly.

5.1.3. The Nelson Health Centre is showing a full year forecast overspend of £493k. We have been reporting on an emerging theme this year of increased activity levels above the MIG. In M7, this effect flattened and the forecast has only deteriorated slightly since last month.

5.1.4. Continuing care continues to overspend and the forecast has increased slightly to £11,241k. Consequently, the adverse variance has increased to £879k from £778k last month. There is still some potential for further adverse variance depending on the outcome of the deep dive work we have been carrying out recently.

6. Primary care & prescribing (Table 5)

- 6.1. This programme area is largely comprised of prescribing and delegated primary care.

- 6.2. Overall, the full year forecast position shows a £776k underspend at M7 which is an improvement of £335k over M6. Prescribing shows a £110k overspend after the impact of QIPP of £1,235k. There is still some potential for this position to improve further during the remainder of the year. We continue to keep a close eye on this area.
- 6.3. The primary care delegated budget position is showing a full year favourable variance of £100k. This is an improvement from M6 and reflects the year to date favourable position.
- 6.4. The primary care other budget is forecast to underspend by £643k. There is an improvement here of £150k. £70k of this movement is due to a repatriation of GPIT to IT costs while the remainder is due to unused funds returned to the CCG by a practice.

7. Corporate & Estates (Table 6)

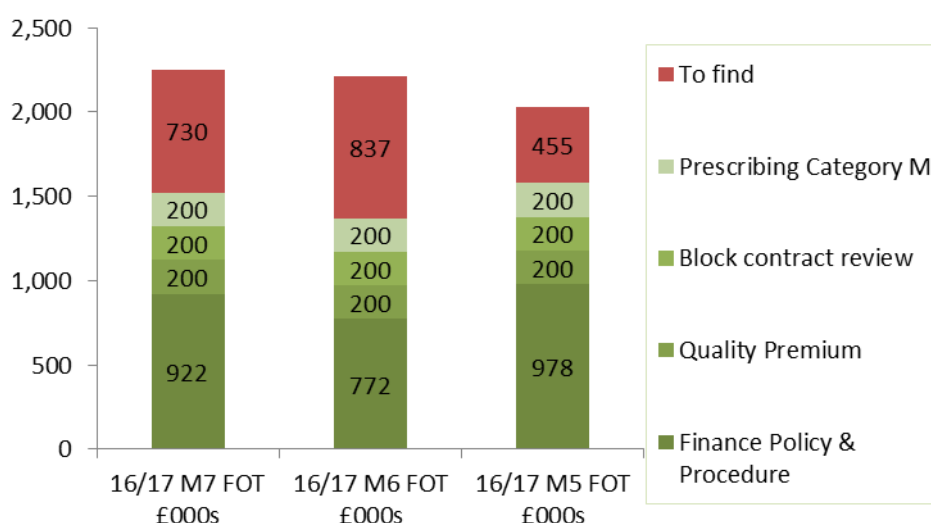
- 7.1. The Corporate and Estates full year forecast position has improved in M7. The full year forecast is showing an overspend of £454k which is £168k higher than in M6. There were favourable shifts in interim spend as some interims ended their service with the CCG earlier than previously forecast. The CCG also benefitted from further transfers from interim to permanent staff.
- 7.2. The CCG continues to forecast to break its running cost allocation. The forecast disclosed in the accounts is net of a movement of £240k which has been moved from running costs and placed in transformational costs. This figure is lower than reported at M6 where the transfer was £337k. We are still awaiting news of a quality premium payment from NHS England. As we reported last month, this figure would further help the CCG's attempts to bring running costs spend in to line with its allocation of £4,397k for the year.
- 7.3. Since the beginning of the financial year, the CCG has been attempting to understand and agree our exposure to property costs. As part of a nationwide endeavour to drive more commercial thinking in to the NHS Property portfolio, NHS Property Services began charging rents at market rates for 2016/17. It was also expected that the rule that CCGs were liable indefinitely for void periods on properties that it is "responsible" for would also discontinue.
- 7.4. It has been established that NHS Property Services have billed the CCG for market rents but has not discontinued the void exposure policy. As a result, the CCG now estimates a gross increase in liability for 2016/17 of £716k. NHS England have stated that CCGs should not be any worse off as a result of these changes. The CCG are at the time of writing still in discussions with NHS Property Services to establish why this is not the case for Merton.
- 7.5. The CCG will review its position with regard to this risk and report further at M8 when more information should be available as to the ultimate liabilities at hand.

8. Reserves (Table 7)

- 8.1. The reserves position is made up of four elements. As described below;

| Reserves | 16/17 M7 FOT £000s | 16/17 M6 FOT £000s | 16/17 M5 FOT £000s | Change M7 v M6 |
|-----------------------|--------------------------|--------------------------|--------------------------|----------------------|
| Unallocated savings | (2,252) | (2,209) | (2,033) | 43 |
| Contingency | 0 | 0 | 0 | 0 |
| Systemwide Programmes | 1,071 | 1,120 | 1,510 | 49 |
| Non recurrent Fund | 2656 | 2656 | 2656 | 0 |
| | 1,475 | 1,567 | 2,133 | 92 |

8.2. Unallocated savings – The unallocated savings figure has increased by £43k since M6 to £2,252k. A breakdown of this figure is provided below (with comparative numbers for M5 and M4);



8.2.1. The assumptions around quality premium, the block contract review and the Prescribing QIPP have remained the same as last month. Due to the concerns with the growing forecast for CHC, we have removed the CHC element previously contained in unallocated savings. This is because we believe that the full year forecast for CHC will not reduce between now and year end. The element of the finance policy and procedure QIPP disclosed in reserves has increased to £922k. This is due to a rebadging of £151k critical care savings that have been repatriated here from the acute position where they were shown last month.

8.2.2. As a result of these measures, the “to find” savings have risen to £730k. This is an improvement of £107k compared to the M6 position of £837k.

8.3. There is no change to the forecast for the contingency as this is assumed to release evenly over the year to nil. There is also no change to the forecast on the non-recurrent fund which is assumed to be fully spent by the end of the year.

8.4. The full year forecast for system wide programmes has improved to £1,071k - £49k better than M6. This movement is due to a further improvement in our prior year position which moderately improved in the month.

9. Risks & Mitigations

- 9.1. Achieving the £0.6m control target continues to assume a favourable outcome on a number of risk areas.
- 9.2. Included in the position is an adjustment for the back end phasing of QIPP. The CCG's financial position is therefore dependent on a number of QIPP schemes being achieved most notably coding and counting. The effect of this adjustment diminishes as we progress through the year. The effect of overstatement in this area will be in a deteriorating acute position if the QIPP is not delivered. There is some evidence that this is happening in recent months.
- 9.3. Also included in the position is an assumption that all the unallocated savings will be achieved. We have definite plans for all of this area except £730k. The CFO has compiled a list of areas where savings could be achieved to obtain financial balance.
- 9.4. CHC continues to be a risk area. However, we have stripped out the financial impact of further net savings in the M7 report.
- 9.5. As we have mentioned, the estates position is also a significant risk in terms of the change in policy to market rents and the exposure to voids.

Appendix 1

| Table No | Description |
|-----------------|---------------------------------------|
| 1 | Summary Report |
| 2 | Acute Commissioning |
| 3 | Mental Health & Learning Disabilities |
| 4 | Other Non-Acute |
| 5 | Primary Care & Prescribing |
| 6 | Corporate & Estates |
| 7 | Reserves |

Month 7 2016/17: Table 1 Summary Report

| SUMMARY | Year To Date | | | Full Year Forecast Outturn | | |
|----------------------------|------------------|------------------|--------------------|----------------------------|--------------------|--------------------|
| | Budget £000's | Actual £000's | Variance £000's | Budget £000's | Forecast £000's | Variance £000's |
| Revenue Resource Limit | 158,060 | 158,060 | 0 | 270,665 | 270,665 | 0 |
| EXPENDITURE | | | | | | |
| Acute | 79,840 | 80,128 | (288) | 136,610 | 137,502 | (892) |
| Non Acute | 38,478 | 39,116 | (638) | 65,962 | 66,797 | (835) |
| Primary Care & Prescribing | 32,801 | 32,414 | 388 | 56,232 | 55,456 | 776 |
| Corporate & Estate Costs | 5,588 | 5,852 | (264) | 9,581 | 10,035 | (454) |
| Reserves & Other | 1,702 | 756 | 946 | 2,881 | 1,475 | 1,406 |
| Total Expenditure | 158,410 | 158,266 | 144 | 271,265 | 271,265 | 0 |
| In Year Surplus | (350) | (206) | 144 | (600) | (600) | 0 |

| NON ACUTE (see tables 3,4) | Year To Date | | | Full Year Forecast Outturn | | |
|-------------------------------------|------------------|------------------|--------------------|----------------------------|--------------------|--------------------|
| | Budget £000's | Actual £000's | Variance £000's | Budget £000's | Forecast £000's | Variance £000's |
| TOTAL MENTAL HEALTH | 13,796 | 14,065 | (269) | 23,650 | 24,111 | (461) |
| TOTAL LEARNING DIFFICULTIES | 1,018 | 1,008 | 10 | 1,745 | 1,722 | 23 |
| TOTAL END OF LIFE CARE AND HOSPICES | 512 | 541 | (29) | 878 | 927 | (49) |
| TOTAL LONG TERM CONDITIONS | 107 | 86 | 22 | 184 | 148 | 36 |
| TOTAL URGENT AND INTERMEDIATE CARE | 3,969 | 3,897 | 72 | 6,804 | 6,688 | 117 |
| TOTAL COMMUNITY SERVICES | 11,521 | 11,641 | (120) | 19,750 | 19,695 | 55 |
| TOTAL CHILDREN SERVICES | 1,510 | 1,321 | 189 | 2,589 | 2,265 | 323 |
| TOTAL ADULT CONTINUING CARE | 6,044 | 6,557 | (513) | 10,362 | 11,241 | (879) |
| TOTAL NON ACUTE COMMISSIONING | 38,478 | 39,116 | (638) | 65,962 | 66,797 | (835) |

| PRESCRIBING (see table 5) | Year To Date | | | Full Year Forecast Outturn | | |
|-------------------------------------|------------------|------------------|--------------------|----------------------------|--------------------|--------------------|
| | Budget £000's | Actual £000's | Variance £000's | Budget £000's | Forecast £000's | Variance £000's |
| TOTAL PRESCRIBING | 13,776 | 13,840 | -65 | 23,616 | 23,726 | -110 |
| TOTAL PRIMARY CARE DELEGATED BUDGET | 16,460 | 16,402 | 58 | 28,218 | 28,118 | 100 |
| LOCAL ENHANCED SERVICES | 197 | 191 | 6 | 338 | 237 | 101 |
| TOTAL OUT OF HOURS | 1,138 | 1,155 | -17 | 1,950 | 1,908 | 42 |
| TOTAL PRIMARY CARE OTHER | 1,231 | 826 | 406 | 2,111 | 1,468 | 643 |
| TOTAL PRIMARY CARE & PRESCRIBING | 32,801 | 32,414 | 388 | 56,232 | 55,456 | 776 |

| CORPORATE AND ESTATES (see table 6) | Year To Date | | | Full Year Forecast Outturn | | |
|-------------------------------------|------------------|------------------|--------------------|----------------------------|--------------------|--------------------|
| | Budget £000's | Actual £000's | Variance £000's | Budget £000's | Forecast £000's | Variance £000's |
| TOTAL RUNNING COSTS | 2,565 | 2,565 | (0) | 4,397 | 4,397 | 0 |
| TOTAL CSU CHARGES | 752 | 852 | (101) | 1,288 | 1,461 | (173) |
| TOTAL OTHER CORPORATE COSTS | 2,172 | 2,335 | (163) | 3,724 | 4,006 | (281) |
| PROPERTY COSTS | 100 | 100 | (0) | 171 | 171 | (0) |
| TOTAL CORPORATE & ESTATE COSTS | 5,588 | 5,852 | (264) | 9,581 | 10,035 | (454) |

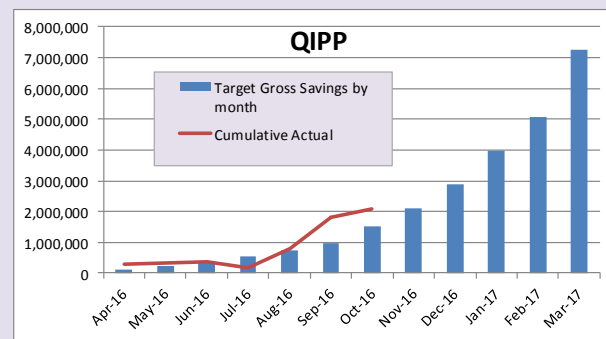
| STATUTORY DUTIES AND PERFORMANCE | | | |
|---------------------------------------|------------------|--------|----------|
| Statutory Duty | Area | YTD | Forecast |
| Not to exceed RRL | Revenue | (206) | (600) |
| Not to exceed running cost allocation | Running costs | 0 | 0 |
| Not to exceed CRL | Capital | 0 | 0 |
| Deliver a recurrent surplus | Revenue | (0.5)% | (0.5)% |
| Deliver a 0.5% in year surplus | Revenue | (0.1)% | (0.2)% |
| Comply with BPPC # | Business conduct | 98.1% | 98.1% |
| Comply with BPPC £ | Business conduct | 99.1% | 99.1% |
| Fully deliver planned QIPP | QIPP | 138.4% | 83.8% |

Period Oct-16

| ACUTE CONTRACT EXPENDITURE TOP 5 (see table 2) | Year To Date | | | Full Year Forecast Outturn | | |
|--|------------------|------------------|--------------------|----------------------------|--------------------|--------------------|
| | Budget £000's | Actual £000's | Variance £000's | Budget £000's | Forecast £000's | Variance £000's |
| ST GEORGE'S HEALTHCARE TRUST | 35,743 | 36,045 | (302) | 61,030 | 62,224 | (1,193) |
| EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE | 18,713 | 18,425 | 289 | 32,080 | 31,388 | 693 |
| KINGSTON NHS TRUST | 6,051 | 6,149 | (99) | 10,373 | 10,591 | (218) |
| LAS - EMERGENCY SERVICE CONTRACT | 3,773 | 3,837 | (64) | 6,468 | 6,577 | (109) |
| EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC | 2,790 | 2,816 | (26) | 4,783 | 4,693 | 90 |
| ALL OTHER CONTRACTS | 12,770 | 12,856 | (87) | 21,875 | 22,030 | (154) |
| | 79,840 | 80,128 | (288) | 136,610 | 137,502 | (892) |

| ACUTE CONTRACT VARIANCE BY POD | SGH | ESH | KHT | Other Providers | Total |
|--------------------------------|----------|-------|-------|-----------------|---------|
| | Elective | (397) | 528 | (54) | (643) |
| Emergency | 570 | 100 | 124 | (141) | 653 |
| Non-Elective | (21) | 73 | 0 | (66) | (14) |
| Maternity Pathway | 540 | 136 | 1 | 33 | 710 |
| A&E | 5 | 93 | (39) | (34) | 25 |
| Out Patient 1st | 100 | 207 | (1) | 23 | 329 |
| Out Patient Follow Up | 25 | 98 | (72) | 114 | 165 |
| Out Patient Procedure | (597) | 33 | 41 | 182 | (341) |
| Unbundled Diagnostics | (287) | 110 | 4 | (64) | (237) |
| Critical Care | 311 | 90 | (4) | 104 | 501 |
| Other PODs | (1,442) | (775) | (218) | 319 | (2,117) |
| | (1,193) | 693 | (218) | (173) | (892) |

| BALANCE SHEET AS AT Oct-16 | Actual £000's |
|-------------------------------------|------------------|
| Property, Plant And Equipment | 755 |
| Current Trade And Other Receivables | 2,436 |
| Cash And Cash Equivalents | (603) |
| Current Trade And Other Payables | (16,654) |
| Current Other Liabilities | (496) |
| General Fund | 14,562 |



Month 7 2016/17: Table 2 Acute Commissioning

| Merton CCG - ACUTE COMMISSIONING | Year To Date | | | Full Year Forecast Outturn | | |
|---|---------------|---------------|--------------|----------------------------|----------------|--------------|
| | Budget | Actual | Variance | Budget | Forecast | Variance |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| FOUNDATION TRUSTS | | | | | | |
| 1 ST GEORGE'S HEALTHCARE TRUST | 35,743 | 36,045 | (302) | 61,030 | 62,224 | (1,193) |
| 2 KINGSTON NHS TRUST | 6,051 | 6,149 | (99) | 10,373 | 10,591 | (218) |
| 3 MOORFIELDS EYE HOSPITAL | 2,365 | 2,409 | (43) | 4,055 | 4,151 | (96) |
| 4 QUEEN MARYS ROEHAMPTON | 1,089 | 1,328 | (239) | 1,851 | 1,793 | 58 |
| 5 GUYS & ST THOMAS' HOSPITAL TRUST | 1,556 | 1,402 | 154 | 2,667 | 2,629 | 38 |
| 6 CHELSEA & WESTMINSTER HEALTHCARE TRUST | 799 | 847 | (48) | 1,370 | 1,433 | (64) |
| 7 THE ROYAL MARSDEN HOSPITAL TRUST | 1,085 | 988 | 98 | 1,861 | 1,861 | (0) |
| 8 KINGS HEALTHCARE TRUST | 681 | 658 | 23 | 1,167 | 1,259 | (92) |
| 9 UNIVERSITY COLLEGE LONDON HOSPITALS TRUST | 407 | 404 | 3 | 698 | 693 | 5 |
| 10 THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST | 222 | 205 | 17 | 380 | 352 | 28 |
| 11 ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST | 68 | 116 | (48) | 117 | 171 | (54) |
| 12 THE ROYAL FREE (HAMPSTEAD) NHS TRUST | 79 | 101 | (22) | 136 | 172 | (36) |
| 13 GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST | 54 | 82 | (28) | 93 | 121 | (28) |
| ACUTE TRUSTS | | | | | | |
| 14 EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE | 18,713 | 18,425 | 289 | 32,080 | 31,388 | 693 |
| 15 LAS - EMERGENCY SERVICE CONTRACT | 3,773 | 3,837 | (64) | 6,468 | 6,577 | (109) |
| 16 EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC | 2,790 | 2,816 | (26) | 4,783 | 4,693 | 90 |
| 17 CROYDON UNIVERSITY HOSPITAL NHS TRUST | 1,247 | 1,069 | 178 | 2,138 | 1,813 | 325 |
| 18 IMPERIAL COLLEGE NHS TRUST | 541 | 505 | 35 | 927 | 866 | 61 |
| 19 BARTS & THE LONDON NHS TRUST | 162 | 211 | (49) | 278 | 362 | (84) |
| 20 THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST | 132 | 104 | 29 | 227 | 179 | 48 |
| 21 LEWISHAM HOSPITAL NHS TRUST | 41 | 39 | 2 | 70 | 68 | 2 |
| 22 LONDON NORTH WEST HOSPITALS TRUST | 68 | 123 | (55) | 117 | 212 | (95) |
| OTHER | | | | | | |
| 23 ASPEN HEALTHCARE | 149 | 235 | (85) | 256 | 403 | (147) |
| 24 INHEALTH | 187 | 235 | (48) | 321 | 403 | (82) |
| 25 GENERAL ACUTE COMMISSIONING | 78,004 | 78,331 | (327) | 133,462 | 134,414 | (952) |
| 26 NON CONTRACT ACTIVITY | 1,168 | 1,093 | 75 | 2,002 | 1,873 | 129 |
| NON-SLA & OTHER | | | | | | |
| 27 LASERCARE CONTRACT (SKIN) / DEXA (SPIRE) / TECHNOMED | 51 | 46 | 5 | 87 | 85 | 2 |
| 28 ESH - CHRONIC FATIGUE SYNDROME / LIQUID BASED CYTOLOGY | 56 | 55 | 1 | 96 | 95 | 1 |
| 29 SYSTEMS RESILIENCE | 237 | 187 | 51 | 407 | 320 | 87 |
| 30 AQP IVF | 469 | 387 | 83 | 804 | 664 | 140 |
| 31 INDIVIDUAL FUNDING REQUESTS | 30 | 30 | 0 | 51 | 51 | 0 |
| 31 ACUTE CONTRACT RESERVE | (175) | (0) | (175) | (300) | (0) | (300) |
| 32 TOTAL NON-SLA & OTHER | 668 | 704 | (36) | 1,146 | 1,215 | (69) |
| 33 TOTAL ACUTE COMMISSIONING | 79,840 | 80,128 | (288) | 136,610 | 137,502 | (892) |

Month 7 2016/17: Table 3 Mental Health & Learning Disabilities

| Merton CCG - NON ACUTE COMMISSIONING | | | | Year To Date | | | Full Year Forecast Outturn | | |
|---|--|--|--|---------------|---------------|--------------|----------------------------|---------------|--------------|
| | | | | Budget | Actual | Variance | Budget | Forecast | Variance |
| | | | | £000's | £000's | £000's | £000's | £000's | £000's |
| MENTAL HEALTH CONTRACTS | | | | | | | | | |
| 1 | SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST | | | 9,645 | 9,644 | 1 | 16,534 | 16,532 | 1 |
| 2 | TIER 4 DETOX SERVICE | | | 129 | 129 | 0 | 222 | 221 | 1 |
| 3 | SOUTH LONDON & MAUDSLEY | | | 232 | 269 | (37) | 398 | 461 | (63) |
| 4 | SABP & MH NCAS | | | 42 | 42 | 0 | 72 | 72 | (0) |
| JOINT AGENCY, VOLUNTARY & INDEPENDENT SECTOR CONTRACTS | | | | | | | | | |
| 5 | CAMHS DEVELOPMENT FUND / YOUTH OFFENDING TEAM | | | 415 | 398 | 17 | 711 | 682 | 29 |
| 6 | MERTON VOLUNTARY SECTOR / CARERS SUPPORT | | | 49 | 29 | 19 | 83 | 50 | 33 |
| 7 | MULTI SYSTEMIC THERAPY | | | 38 | 38 | 0 | 65 | 65 | 0 |
| 8 | ADVOCACY SERVICES | | | 6 | 0 | 6 | 11 | 0 | 11 |
| 9 | DEMENTIA SERVICES | | | 40 | 40 | (0) | 68 | 69 | (1) |
| NAMED PATIENTS & PLACEMENTS | | | | | | | | | |
| 10 | MENTAL HEALTH PLACEMENTS AND UNCONTRACTED ACTIVITY | | | 2,176 | 2,538 | (362) | 3,731 | 4,351 | (620) |
| OTHER MENTAL HEALTH SERVICES | | | | | | | | | |
| 11 | IAPT | | | 1,024 | 938 | 86 | 1,755 | 1,607 | 148 |
| 12 | TOTAL MENTAL HEALTH | | | 13,796 | 14,065 | (269) | 23,650 | 24,111 | (461) |
| 13 | LEARNING DISABILITIES | | | 189 | 168 | 21 | 324 | 288 | 36 |
| 14 | LEARNING DISABILITIES CONTINUING CARE | | | 829 | 840 | (11) | 1,421 | 1,434 | (13) |
| 15 | TOTAL LEARNING DIFFICULTIES | | | 1,018 | 1,008 | 10 | 1,745 | 1,722 | 23 |

Month 7 2016/17: Table 4 Other Non-Acute

| Merton CCG - NON ACUTE COMMISSIONING | Year To Date | | | Full Year Forecast Outturn | | |
|---|---------------|---------------|--------------|----------------------------|---------------|--------------|
| | Budget | Actual | Variance | Budget | Forecast | Variance |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| 16 END OF LIFE - LOCAL ENHANCED SERVICE | 11 | 11 | (0) | 19 | 19 | 0 |
| 17 NURSING - MARIE CURIE - CANCER | 58 | 88 | (29) | 100 | 150 | (50) |
| 18 BEREAVEMENT SERVICES | 38 | 38 | 0 | 65 | 64 | 1 |
| 19 HOSPICES | 307 | 307 | (0) | 527 | 527 | 0 |
| 20 SWL CANCER NETWORK AND ESH CANCER NURSE | 97 | 97 | (0) | 167 | 167 | 0 |
| 21 TOTAL END OF LIFE CARE AND HOSPICES | 512 | 541 | (29) | 878 | 927 | (49) |
| 22 HOME OXYGEN SERVICE | 48 | 38 | 10 | 82 | 66 | 16 |
| 23 TB PROJECT | 60 | 48 | 12 | 102 | 82 | 20 |
| 24 TOTAL LONG TERM CONDITIONS | 107 | 86 | 22 | 184 | 148 | 36 |
| 25 URGENT CARE | 15 | 0 | 15 | 25 | 0 | 25 |
| 26 GPSI'S COMMISSIONING - MINOR SURGERY | 53 | 61 | (8) | 91 | 104 | (13) |
| 27 OPHTHALMOLOGY (LOW VISION SERVICE) | 7 | 4 | 4 | 12 | 6 | 6 |
| 28 BPAS | 97 | 64 | 33 | 167 | 114 | 53 |
| 29 MARIE STOPES INTERNATIONAL | 68 | 93 | (25) | 117 | 162 | (45) |
| 30 INTERMEDIATE CARE COMMISSIONING (BEDS) | 347 | 351 | (4) | 594 | 602 | (7) |
| 31 DESP SURVEYANCE SERVICE | 37 | 38 | (1) | 64 | 65 | (1) |
| 32 BETTER CARE FUND | 3,345 | 3,287 | 58 | 5,734 | 5,635 | 99 |
| 33 TOTAL URGENT AND INTERMEDIATE CARE | 3,969 | 3,897 | 72 | 6,804 | 6,688 | 117 |
| 34 COMMUNITY SERVICES | 9,779 | 9,481 | 298 | 16,763 | 16,280 | 483 |
| 35 NELSON HEALTH CENTRE | 875 | 1,163 | (288) | 1,500 | 1,993 | (493) |
| 36 PODIATRY | 76 | 27 | 48 | 130 | 47 | 83 |
| 37 MERTON ICES | 27 | 29 | (2) | 47 | 50 | (3) |
| 38 MERTON MUSCULOSKELETAL SERVICE | 764 | 941 | (177) | 1,310 | 1,325 | (16) |
| 39 TOTAL COMMUNITY SERVICES | 11,521 | 11,641 | (120) | 19,750 | 19,695 | 55 |
| 40 PAEDIATRIC, AUDIOLOGY AND DESIGNATED CHILD DEATH DOCTOR CONTRACT | 352 | 346 | 6 | 603 | 593 | 10 |
| 41 CHILDRENS CHC PLACEMENTS | 776 | 643 | 133 | 1,331 | 1,103 | 228 |
| 42 CHILDRENS TRIPARTITE / CEDAR LODGE | 362 | 300 | 62 | 620 | 514 | 106 |
| 43 SAFEGUARDING CHILDREN BOARD | 20 | 32 | (12) | 35 | 55 | (20) |
| 44 TOTAL CHILDREN SERVICES | 1,510 | 1,321 | 189 | 2,589 | 2,265 | 323 |
| 45 TOTAL ADULT CONTINUING CARE | 6,044 | 6,557 | (513) | 10,362 | 11,241 | (879) |

Month 7 2016/17: Table 5 Primary Care & Prescribing

| Merton CCG - PRIMARY CARE & PRESCRIBING | Year To Date | | | Full Year Forecast Outturn | | |
|--|---------------|---------------|-------------|----------------------------|---------------|--------------|
| | Budget | Actual | Variance | Budget | Forecast | Variance |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| 1 PRESCRIBING | 13,310 | 13,419 | (108) | 22,818 | 23,003 | (185) |
| 2 SCRIPTSWITCH | 61 | 50 | 11 | 105 | 86 | 19 |
| 3 CENTRAL DRUGS | 404 | 372 | 33 | 693 | 637 | 56 |
| 4 TOTAL PRESCRIBING | 13,776 | 13,840 | (65) | 23,616 | 23,726 | (110) |
| 5 PRIMARY CARE CONTRACT VALUE AND KPI'S | 11,715 | 11,409 | 306 | 20,083 | 19,558 | 525 |
| 6 PRIMARY CARE OTHER DELEGATED BUDGET | 4,745 | 4,993 | (248) | 8,135 | 8,560 | (425) |
| 7 TOTAL PRIMARY CARE DELEGATED BUDGET | 16,460 | 16,402 | 58 | 28,218 | 28,118 | 100 |
| 8 LES - NEAR PATIENT TESTING | 3 | 0 | 3 | 6 | 6 | (1) |
| 9 LES - ATRIAL FIBRILATION | 2 | 3 | (0) | 4 | 5 | (1) |
| 10 LES - ANTI COAG | 102 | 183 | (81) | 175 | 207 | (32) |
| 11 LES - PHLEBOTOMY | 64 | 28 | 36 | 109 | 48 | 61 |
| 12 LES - POST OPERATIVE WOUND CARE | 12 | 13 | (1) | 21 | 23 | (2) |
| 13 LES - MENORRAGHIA | 63 | 53 | 10 | 108 | 94 | 14 |
| 14 LES - GYNAECOLOGY | 40 | 36 | 4 | 69 | 62 | 7 |
| 15 LES - UROLOGY | 18 | 24 | (6) | 31 | 41 | (10) |
| 16 LES - DIABETES | 9 | 4 | 5 | 15 | 12 | 3 |
| 17 LES - CARE OF OLDER PEOPLE | 0 | (0) | 0 | 0 | 0 | 0 |
| 18 LES - OTHER | (117) | (153) | 36 | (200) | (261) | 61 |
| 19 LOCAL ENHANCED SERVICES | 197 | 191 | 6 | 338 | 237 | 101 |
| 20 TOTAL OUT OF HOURS | 1,138 | 1,155 | (17) | 1,950 | 1,908 | 42 |
| 21 GP - STATUTORY MEDICAL FEES | 82 | 63 | 19 | 140 | 108 | 32 |
| 22 QUALITY PREMIUM PROGRAM | 0 | 0 | 0 | 0 | 0 | 0 |
| 23 PRIMARY CARE OTHER | 567 | 275 | 293 | 972 | 471 | 502 |
| 24 WALK IN CENTRE (UNREGISTERED PATIENTS) | 582 | 488 | 94 | 998 | 889 | 109 |
| 25 TOTAL PRIMARY CARE OTHER | 1,231 | 826 | 406 | 2,111 | 1,468 | 643 |
| 26 TOTAL PRIMARY CARE & PRESCRIBING | 32,801 | 32,414 | 388 | 56,232 | 55,456 | 776 |

Month 7 2016/17: Table 6 Corporate & Estates

| Merton CCG - CORPORATE & ESTATES | | Year To Date | | | Full Year Forecast Outturn | | |
|----------------------------------|---|--------------|--------------|--------------|----------------------------|---------------|--------------|
| | | Budget | Actual | Variance | Budget | Forecast | Variance |
| | | £000's | £000's | £000's | £000's | £000's | £000's |
| 1 | TOTAL RUNNING COSTS | 2,565 | 2,565 | (0) | 4,397 | 4,397 | 0 |
| 2 | GP IT (SLCSU) | 251 | 305 | (54) | 430 | 522 | (92) |
| 3 | CONTINUING CARE TEAM (SLCSU) | 343 | 386 | (43) | 588 | 662 | (74) |
| 4 | ISPS (SLCSU) | 11 | 11 | 0 | 19 | 19 | 0 |
| 5 | RECLASSIFICATION OF RUNNING COSTS TO PROG COSTS | 133 | 136 | (3) | 228 | 234 | (6) |
| 6 | INFECTION CONTROL (SLCSU) | 14 | 14 | (0) | 24 | 24 | 0 |
| 7 | TOTAL CSU CHARGES | 752 | 852 | (101) | 1,288 | 1,461 | (173) |
| 8 | MEDICINES MANAGEMENT | 335 | 353 | (18) | 574 | 604 | (30) |
| 9 | SAFEGUARDING | 63 | 54 | 9 | 108 | 93 | 15 |
| 10 | INTERPRETING SERVICES | 12 | 6 | 5 | 20 | 16 | 4 |
| 11 | CLINICAL LEADS | 262 | 276 | (14) | 450 | 471 | (21) |
| 12 | TRANSFORMATIONAL SERVICE MANAGERS | 1,317 | 1,438 | (121) | 2,258 | 2,465 | (207) |
| 13 | DEPRECIATION | 93 | 117 | (23) | 160 | 200 | (40) |
| 14 | PPI / CSU COMMS | 90 | 91 | (1) | 154 | 156 | (1) |
| 15 | TOTAL OTHER CORPORATE COSTS | 2,172 | 2,335 | (163) | 3,724 | 4,006 | (281) |
| 16 | PROPERTY COSTS | 100 | 100 | (0) | 171 | 171 | (0) |
| 17 | TOTAL CORPORATE & ESTATE COSTS | 5,588 | 5,852 | (264) | 9,581 | 10,035 | (454) |

Month 7 2016/17: Table 7 Reserves

| Merton CCG - RESERVES & OTHER | Year To Date | | | Full Year Forecast Outturn | | |
|-------------------------------|--------------|------------|------------|----------------------------|--------------|--------------|
| | Budget | Actual | Variance | Budget | Forecast | Variance |
| | £000's | £000's | £000's | £000's | £000's | £000's |
| 1 UNALLOCATED SAVINGS | 1 | 0 | 0 | (2,459) | (2,252) | (207) |
| 2 CONTINGENCY | 788 | 0 | 788 | 1,350 | 0 | 1,350 |
| 3 SYSTEMWIDE PROGRAMMES | 913 | 756 | 157 | 1,333 | 1,071 | 262 |
| 4 NON RECURRENT FUND | (0) | 0 | (0) | 2,656 | 2,656 | 0 |
| 5 TOTAL RESERVES | 1,702 | 756 | 946 | 2,881 | 1,475 | 1,406 |