



right care
right place
right time
right outcome

**MERTON CLINICAL COMMISSIONING GROUP
GOVERNING BODY**

Date of Meeting: 25 January 2018

Agenda No: 7.1

Attachment: 6

Title of Document: South West London Health & Care Partnership – one year on	Purpose of Report: For update and approval
Report Author: Karen Broughton, Director of Strategy and Programmes	Lead Director: James Blythe, Accountable Officer
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Executive Summary: This paper describes the two-step approach to refreshing the South West London strategy for health and care.	
Key sections for particular note (paragraph/page), areas of concern etc: NA	
Recommendation(s): The Governing Body is asked to: ENDORSE the South West London Health and Care Partnership: “one year on” paper and the two-step approach to refreshing the South West London strategy for health and care it describes.	
Committees which have previously discussed/agreed the report: None	
Financial Implications: This document outlines the current financial challenges across South West London.	
Implications for CCG Governing Body: This document is one of a number that set the strategy and priorities for the CCG, alongside the corporate objectives and annual operating plan. It is important that these strategies align.	
How has the Patient voice been considered in development of this paper: Detailed in paper	
Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing) PPI issues detailed in paper	

Equality Assessment: An Equality Impact Assessment will be undertaken through the development of the Local Health and Care Plan.

Information Privacy Issues: None

Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution): There has been a significant engagement Programme throughout the work of the Sustainability and Transformation Partnership

South West London Health and Care Partnership: one year on

1. Introduction

The South West London Sustainability and Transformation Plan (STP) was published in November 2016. It set out how health and care organisations would work together to improve care and services for people in South West London.

In the autumn of 2017, the newly appointed Accountable Officer directed a refresh of the STP to ensure that transformation actions and programmes addressed patient needs, clinical and financial issues within South West London, and that delivery actions were clear so that South West London continued to improve services and care for patients.

2. A two-step approach to refreshing the South West London strategy for health and care

We listened to feedback and developed a two stage approach to the refresh to allow time for discussions with organisations and with relevant key stakeholders, and more time to develop fully worked up ***Local Health and Care Plans***. The two stages are:

Stage One: November 2017

South West London STP one year on: a discussion document published on 30 November 2017 which outlined Health and Care commitments and priorities for the next two years, summarised the South West London context including financial and clinical challenges, and our delivery so far.

Stage Two: December 2017 – June 2018

Developing “***Local Health and Care Plans***” for each of the four Local Transformation Boards (LTBs): These will set the LTB’s vision; model for health and care; local context and challenges; actions to address local financial and clinical sustainability issues and meet the health and care needs of the local population. We will co-produce these plans with local authorities and wider partners.

3. South West London Health and Care Partnership: one year on

The South West London Health and Care Partnership: One year on is available [here](#) for consideration by the Governing Body. It provides an outline of the progress made in the first year and outlines for discussion our plans for the next two years.

3.1 A renewed approach

The discussion document outlines a renewed approach:

- **A local approach works best** for planning health and care. Each of the four health and care partnerships Croydon, Merton & Wandsworth, Kingston & Richmond, and Sutton have set up a “Local Transformation Board”.
- **Strengthen the focus on prevention and keeping people well** – the greatest influences on our health and wellbeing are factors such as education, employment, housing, healthy habits in our communities and social connections
- **The best bed is your own bed** – let’s keep people well and out of hospital
- **Care is better when it is centred around a person, not an organisation.** Clinicians and care workers tell us this.
- **The South West London Health and Care Partnership is coming together to champion children and young peoples’ mental health as a shared health promotion and prevention priority.**
- **May mean changes to services locally** - we will continue to need all our hospitals though we do not think every hospital has to provide every service.
- **Involving people at local level** will remain critical.

3.2 Listening to patient and public feedback

Following a year of patient and public involvement events, feedback from local communities has informed the discussion document and features strongly throughout it.

3.3 Service quality

The document highlights that in October 2017, the South West London Clinical Senate agreed a set of clinical standards for six clinical services in hospitals: emergency department; acute medicine; paediatrics; emergency general surgery; obstetrics; and intensive care. Hospitals in South West London were asked to self-assess their services against the agreed clinical standards and to feed this work into their local transformation boards as they progress their local health and care plans. This is the first stage of wider evaluation work into sustainability in each of our local transformation board areas across South West London. This assessment provides a clear position for these specific clinical services for each of the South West London hospital sites.

With the exception of Epsom and St Helier University Hospitals NHS Trust, hospital trusts believe that taking this self-assessment into account, with their knowledge of their

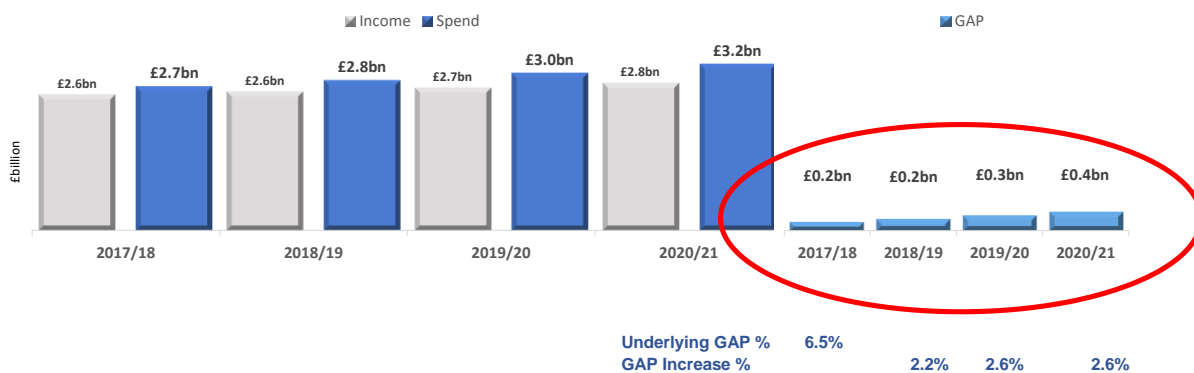
individual staffing, estates and operational issues and plans that they are clinically sustainable in these six clinical services.

Taking all of these areas into account, Epsom and St Helier University Hospitals NHS Trust have clearly set out a case for change and a scale of challenge that states that they are unable to deliver all of these services without a level of change to their clinical model. Through an engagement exercise, held between July and September 2017, the Trust has set out their views on potential scenarios for the future.

No decision has been made on the future of Epsom and St Helier University Hospitals NHS Trust. Local clinical commissioning groups will develop a formal process to consider the future of services at Epsom and St Helier University Hospitals NHS Trust, and other issues such as their estate, and how they will be able to deliver sustainable services for the local population. The discussion document outlines that Commissioners and the local system are fully committed to consultation with the public if this process suggests significant change.

3.4 Financial challenges

The NHS in South West London currently spends £2.7 billion across a range of services. The last STP identified a financial pressure in South West London that some people thought was not accurate. As part of the refresh we therefore undertook a financial assessment from the bottom up which shows that the financial challenge faced in South West London has reduced. Our current assessment indicates that we have an increasing financial challenge of c£365 million by 2020/21



Local Authority social care in south west London faces an equally challenging financial position and are estimated to need to make a further £163 million savings between 2017/18 and 2020/21.

3.5 Adult social care

The discussion document identifies that adult social care is a vital part of the south west London health and care system supporting people to keep well and independent in their own homes and communities. It explains that in 2015/16 the six south west London boroughs provided long and short term support to over 25,000 people and spent £464 million on adult social care.

The documents explains that social care needs to be at the heart of integrated community based health and social care and, therefore, in developing Local Health and Care Plans local authorities and the NHS will work with their voluntary and community sector partners to build this partnership and ensure that contribution of social care is fully reflected in developing high quality integrated and holistic community based health and social care support.

3.6 A system-wide focus on one single health prevention priority

As part of the refresh, the Health and Care Partnership agreed to work on one health promotion and prevention priority as a system. We therefore worked with the Directors of Public Health to identify what that priority should be for the next 1-2 years.

As part of our refreshed strategy, the South West London health and care partnership is coming together to champion children and young peoples’ mental health as a shared health promotion and prevention priority.

With one in ten children aged 5-16 having a diagnosable mental health condition, and increasing levels of self-harm an issue across south west London, we will work with partners to raise awareness and understanding of this important issue. We will also be talking to young people to help us understand what knowledge and support they need, to empower healthy behaviours and encourage them to seek the right advice and services.

4. Next steps

Stage	Next Steps
Stage one	Following publication of the STP Refresh <i>The South West London Health and Care Partnership: One year on</i> , we are welcoming input

	and feedback on it and are asking Individuals or organisations to feedback to us on SWLCCGS@swlondon.nhs.uk
Stage two	<ul style="list-style-type: none"> • From December 2017, LTBs will engage partners and stakeholders on their “Local Health and Care Plans” • May 2018 – LTBs will review partner and stakeholder feedback and write their “Local Health and Care Plans” • June 2018 - “Local Health and Care Plans” will be drafted showing: LTB’s joint vision; their model for Health and Care; the local context and challenges the face, including financial and clinical sustainability; their priority focus for the next 2 years to meet the health and care needs of their local populations. These plans will be produced initially for discussion with final plans being published no later than September 2108.

5. Actions required of the Governing Body

The Governing Body are asked to endorse the “South West London Health and Care Partnership: one year on” paper and the two-step approach to refreshing the South West London strategy for health and care that it describes.

Karen Broughton
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December 2017