



right care  
right place  
right time  
right outcome

**NHS**  
Merton  
Clinical Commissioning Group

## REPORT TO MERTON CLINICAL COMMISSIONING GROUP Governing Body

**Date of Meeting:** 26<sup>th</sup> January 2017

**Agenda No:** 7.2

**Attachment:** 08

<b>Title of Document:</b> Financial report – Month 9 2016/17	<b>Purpose of Report:</b> For approval
<b>Report Author:</b> Chris Moreton	<b>Lead Director:</b> Chris Moreton
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<b>Executive Summary:</b> This report provides a detailed analysis and commentary on the CCG's Month 9 2016/17 financial performance.	
<b>Key sections for particular note (paragraph/page), areas of concern etc:</b> Members should note that this report provides an updated view of the emerging position in 2016/17. Members' attention is drawn particularly to sections 2.	
<b>Recommendation(s):</b> Members are requested to review and approve the report.	
<b>Committees which have previously discussed/agreed the report:</b> None	
<b>Financial Implications:</b> Contained within the body of the report.	
<b>Implications for CCG Governing Body:</b> None other than those reported in the paper.	
<b>How has the Patient voice been considered in development of this paper:</b> The patient voice is considered at a detailed project by project level. However, there are no direct implications on the patient voice from this report.	

<b>Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing)</b> The potential for the CCG to over perform against target could have implications for patients and the wider Merton CCG public. These implications will be specifically addressed as and when the risks emerge with greater certainty.
<b>Equality Assessment:</b> N/A
<b>Information Privacy Issues:</b> None
<b>Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution)</b> Existing internal and external communications messages currently reflect the latest financial outlook and are updated appropriately as new information becomes available.

## 1. Overview

- 1.1. The purpose of this report is to analyse and summarise the overall financial position of the CCG as at the end of December 2016 (Month 9).
- 1.2. This CCG has a control total of a £0.6m deficit and we continue to report that the CCG will achieve this position. However, the CCG incurred additional and material pressure on its acute position in November.(see later for details).
- 1.3. For the year to date position, our pro-rata target is a £450k deficit position. We have slipped back relative to the pro rata target and have posted an overspend of £777k thus producing an adverse variance of £327k. This asymmetry is caused principally because the bank of interventions required to achieve the year end target have not been prorated in to the year to date position. We have chosen this approach on the basis that the interventions once completed and achieved will be binary in nature and as such have been phased in to M12.
- 1.4. It is naturally appropriate to concentrate on the most at risk areas in this report. However, the reader's attention is also drawn to a number of other areas where financial performance is either stable or improving all of which should serve to reflect well on the work the CCG has undertaken this year.

## 2. Key movements in forecast outturn position (Table 1)

- 2.1. There have been some significant changes to our previously submitted full year forecast. In summary, (the detail is contained within the body of this report), these are as follows;
- 2.2. Key variances include:
  - Acute – the full year forecast (FYF) acute position shows an adverse variance to plan of £2,327k. Adjusting for potential over forecasting in the position reduces this variance to plan to £1,577k but this is still £714k worse than last month's FYF.
  - Primary Care & Prescribing – Overall, the FYF favourable variance has improved by £404k to £1,435k. £29k of this is due to prescribing improvement but the bulk of the improvement is in Primary Care where the improvement is £375k.
  - Corporate and Estates - the FYF adverse variance is £1,123k. The position has deteriorated this month by £210k.
  - Reserves – the FYF indicates an improvement of £1,322k to a favourable variance of £2,748k. There are a number of interventions earmarked to close the gap to achieve the control total.

## 3. Revenue Resource Limit (RRL)

- 3.1. There has been an increase of £1,649k in the RRL in M9 to £272,157k. NHSE have applied this adjustment to compensate the CCG for 2015/16 costs in primary care. In

this sense, the adjustment is technical but there is some upside in the adjustment which is discussed in the Primary Care section of the report.

#### 4. Acute Commissioning (Table 2)

4.1. Explosion of the key variances by trust are as follows;

Variance analysis £000s	M9 (adverse) /favourable to plan	(worse)/ better than M8 after £750k adj
SGH	(1,929)	(62)
ESH	(200)	(596)
KHT	(377)	(129)
LAS	(294)	0
SWLEOC	117	(25)
Other	356	98
<b>Total</b>	<b>(2,327)</b>	<b>(714)</b>

4.2. The table describes the key FYF variances by trust and how the variances have moved since M8. Compared to plan, St George's show the lion's share of the adverse variance at £1,929k. However, adjusting for £500k of the £750k adjustment means that this forecast has only slightly worsened by £62k since M8. There is continued pressure on electives with increased activity in plastic surgery, T&O, cardiology, ENT and paediatrics.

4.3. Conversely, Epsom St Helier have a smaller FYF variance to plan at £200k but a much larger swing compared to M8 at £596k (net of £250k adjustment as part of the £750k). The forecast contains increased activity in day cases with a number of specialties seeing material increases. The trends appear similar at Kingston where there is a £129k adverse movement in the FYF compared to M8 (there was no adjustment made to this figure).

#### 5. Non-Acute (Tables 3 & 4)

5.1. Overall, the FYF position has deteriorated very slightly to £732k adverse compared to plan. This is £51k worse than the M8 FYF. Excluding CHC, there is a net movement of just £15k. £36k relates to CHC. Compared to the sizeable changes in the FYF experienced previously, we are growing in confidence that the CHC FYF looks reasonable and robust. There is a further detailed piece of work continuing that audits the propriety of some patients costs attribution to Merton. Where we are certain that costs have been incorrectly attributed, credit has been assumed for them in the FYF.

#### 6. Primary care & prescribing (Table 5)

6.1. Overall, the FYF position shows a £1,435k underspend at M9 which is an improvement of £404k over M8. Prescribing shows a £116k underspend after the impact of QIPP of £1,235k. This is £29k better than M8

6.2. The prescribing forecast has performed well this year, achieving a stretched QIPP target in addition to the favourable variance explained in this report. Again, we have increase optimism that this figure looks robust for the full year.

- 6.3. We have improved the primary care FYF at M9. £216k relates to a prior year benefit (essentially an over accrual in 2015/16 that is now recognised as no longer being required). The remainder of the £404k relates to some over budgeting. We believe there are further savings still to come in this area as information starts to be made available to us from the London NHS Primary Care team.

## 7. Corporate & Estates (Table 6)

- 7.1. The Corporate and Estates FYF position has worsened in M9 by £210k to a full year forecast adverse variance of £1,123k. £165k relates to IT costs and £43k relates to CHP voids at the Nelson that were previously unaccounted for. Both these sums are currently under review.
- 7.2. We have now received news that there will be no quality premium payment from NHS England this year.
- 7.3. We have left the NHS Property Services related property costs forecast unchanged. Some further information has come in since month end which may signal an improvement in this area but it is too early to say at what level this will be.

## 8. Reserves (Table 7)

- 8.1. The reserves position is made up of four elements. As described below;

Reserves	16/17 M9	16/17 M8	Change M9 v M8
	FOT £000s	FOT £000s	
Unallocated savings	(2,896)	(1,563)	1,333
Finance Policy & Procedure QIPP	(888)	(926)	(38)
Systemwide Programmes	1,088	1,115	27
Non recurrent Fund	2656	2656	0
<b>Total</b>	<b>(40)</b>	<b>1,282</b>	<b>1,322</b>

- 8.1.1. Much of the reported improvement relates to the position we have taken on unallocated savings. These savings must be achieved for the CCG to hit its control target of a £0.6m deficit. (See below for more details)
- 8.1.2. There are broadly offsetting, minor changes to the Finance Policy and Procedure QIPP element and system wide programmes.
- 8.1.3. There is no change to the assumptions around the non recurrent fund. As has been highlighted, should the provision be released, the CCG target will be moved by the same amount thus affording the CCG no benefit in relative terms despite a nominal cash improvement.
- 8.2. Our unallocated savings target has clearly increased markedly since M8. With the exception of the £750k adjustment to the acute position, the remaining interventions are non recurrent by nature. In terms of securing the 2016/17 position, this characteristic has no impact. However, it becomes pertinent when considering the impact on 17/18 as the gap in funding increases as these non recurrent savings have

to be replaced. As a result, our underlying position has deteriorated to a £2.1m deficit (workings not shown).

## **9. Risks & Mitigations**

- 9.1. The major risk to the position is in the judgement on the future performance of the acute. All other risks can be assumed to be included in the position. Given that we have already mitigated the position as much as is possible, any further deterioration would result in the CCG forecasting that its control total cannot be met. We have advised NHSE of this view and estimate the down side to be £1m ie a final deficit of £1.6m in this scenario.

Chris Moreton  
A/CFO  
13 January 2017

# Appendix 1

<b>Table No</b>	<b>Description</b>
1	Summary Report
2	Acute Commissioning
3	Mental Health & Learning Disabilities
4	Other Non-Acute
5	Primary Care & Prescribing
6	Corporate & Estates
7	Reserves

# Month 9 2016/17: Table 1 Summary Report

SUMMARY	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Variance £000's
Revenue Resource Limit	204,166	204,166	0	272,157	272,157	0
<b>EXPENDITURE</b>						
Acute	102,322	103,650	(1,328)	136,610	138,937	(2,327)
Non Acute	49,483	50,128	(644)	65,978	66,710	(732)
Primary Care & Prescribing	43,660	42,664	997	57,881	56,446	1,435
Corporate & Estate Costs	7,185	8,030	(845)	9,581	10,703	(1,123)
Reserves & Other	1,966	472	1,494	2,708	(40)	2,748
Total Expenditure	204,616	204,943	(327)	272,757	272,757	0
In Year Surplus	(450)	(777)	(327)	(600)	(600)	0


NON ACUTE (see tables 3,4)	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Variance £000's
TOTAL MENTAL HEALTH	17,749	17,988	(239)	23,666	23,984	(318)
TOTAL LEARNING DIFFICULTIES	1,309	1,394	(85)	1,745	1,859	(114)
TOTAL END OF LIFE CARE AND HOSPICES	658	723	(65)	878	964	(86)
TOTAL LONG TERM CONDITIONS	138	100	38	184	133	51
TOTAL URGENT AND INTERMEDIATE CARE	5,103	4,956	148	6,804	6,607	198
TOTAL COMMUNITY SERVICES	14,812	14,726	86	19,750	19,509	241
TOTAL CHILDREN SERVICES	1,941	1,782	159	2,589	2,377	211
TOTAL ADULT CONTINUING CARE	7,771	8,458	(687)	10,362	11,277	(915)
TOTAL NON ACUTE COMMISSIONING	49,483	50,128	(644)	65,978	66,710	(732)

PRESCRIBING (see table 5)	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Variance £000's
TOTAL PRESCRIBING	17,712	17,631	81	23,616	23,500	116
TOTAL PRIMARY CARE DELEGATED BUDGET	22,650	22,309	340	29,867	29,367	500
LOCAL ENHANCED SERVICES	253	207	47	338	237	101
TOTAL OUT OF HOURS	1,463	1,428	35	1,950	1,878	72
TOTAL PRIMARY CARE OTHER	1,583	1,089	494	2,111	1,464	647
TOTAL PRIMARY CARE & PRESCRIBING	43,660	42,664	997	57,881	56,446	1,435

CORPORATE AND ESTATES (see table 6)	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Variance £000's
TOTAL RUNNING COSTS	3,298	3,298	0	4,397	4,397	0
TOTAL CSU CHARGES	525	571	(46)	700	762	(61)
TOTAL OTHER CORPORATE COSTS	3,234	3,374	(140)	4,312	4,496	(184)
PROPERTY COSTS	128	787	(659)	171	1,049	(878)
TOTAL CORPORATE & ESTATE COSTS	7,185	8,030	(845)	9,581	10,703	(1,123)

STATUTORY DUTIES AND PERFORMANCE			
Statutory Duty	Area	YTD	Forecast
Not to exceed RRL	Revenue	(777)	(600)
Not to exceed running cost allocation	Running costs	0	0
Not to exceed CRL	Capital	0	0
Deliver a recurrent surplus	Revenue	(0.8)%	(0.8)%
Deliver a 0.5% in year surplus	Revenue	(0.4)%	(0.2)%
Comply with BPPC #	Business conduct	98.3%	98.3%
Comply with BPPC £	Business conduct	99.2%	99.2%
Fully deliver planned QIPP	QIPP	137.3%	89.5%

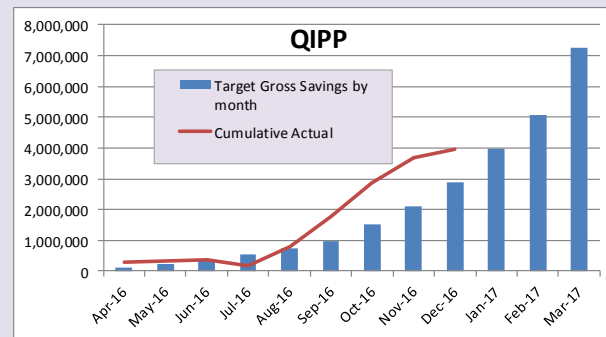
## Period Dec-16



ACUTE CONTRACT EXPENDITURE TOP 5 (see table 2)	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Variance £000's
ST GEORGE'S HEALTHCARE TRUST	45,639	46,990	(1,351)	61,030	62,960	(1,929)
EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE	24,060	24,143	(83)	32,080	32,281	(200)
KINGSTON NHS TRUST	7,780	8,010	(230)	10,373	10,750	(377)
LAS - EMERGENCY SERVICE CONTRACT	4,851	4,933	(82)	6,468	6,762	(294)
EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC	3,587	3,575	12	4,783	4,666	117
ALL OTHER CONTRACTS + ACUTE NON-SLA BUDGETS	16,405	15,999	406	21,875	21,519	357
	102,322	103,650	(1,328)	136,610	138,937	(2,327)

ACUTE CONTRACT VARIANCE BY POD	SGH	ESH	KHT	Other Providers	Total
	Elective	(743)	151	(79)	(674)
Emergency	624	106	131	(137)	724
Non-Elective	(82)	50	0	(22)	(54)
Maternity Pathway	682	72	(90)	(31)	633
A&E	40	46	(39)	(45)	2
Out Patient 1st	142	176	(17)	50	351
Out Patient Follow Up	(111)	79	(74)	86	(20)
Out Patient Procedure	(740)	(3)	29	161	(553)
Unbundled Diagnostics	(266)	107	(6)	(80)	(245)
Critical Care	229	101	(19)	(34)	277
Other PODs	(1,704)	(1,085)	(213)	906	(2,097)
	(1,929)	(200)	(377)	180	(2,327)

BALANCE SHEET AS AT Dec-16	Actual £000's
Property, Plant And Equipment	721
Current Trade And Other Receivables	1,886
Cash And Cash Equivalents	(155)
Current Trade And Other Payables	(17,816)
Current Other Liabilities	(535)
General Fund	15,898





## Month 9 2016/17: Table 2 Acute Commissioning

Merton CCG - ACUTE COMMISSIONING	Year To Date			Full Year Forecast Outturn		
	Budget	Actual	Variance	Budget	Forecast	Variance
	£000's	£000's	£000's	£000's	£000's	£000's
<b>FOUNDATION TRUSTS</b>						
1 ST GEORGE'S HEALTHCARE TRUST	45,639	46,990	(1,351)	61,030	62,960	(1,929)
2 KINGSTON NHS TRUST	7,780	8,010	(230)	10,373	10,750	(377)
3 MOORFIELDS EYE HOSPITAL	3,041	3,133	(92)	4,055	4,177	(122)
4 QUEEN MARYS ROEHAMPTON	1,387	1,657	(270)	1,851	1,961	(110)
5 GUYS & ST THOMAS' HOSPITAL TRUST	2,000	1,751	249	2,667	2,483	184
6 CHELSEA & WESTMINSTER HEALTHCARE TRUST	1,027	1,127	(100)	1,370	1,493	(124)
7 THE ROYAL MARSDEN HOSPITAL TRUST	1,396	1,243	153	1,861	1,800	61
8 KINGS HEALTHCARE TRUST	875	786	89	1,167	1,175	(8)
9 UNIVERSITY COLLEGE LONDON HOSPITALS TRUST	523	531	(8)	698	703	(5)
10 THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST	285	269	16	380	359	21
11 ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST	88	155	(67)	117	207	(90)
12 THE ROYAL FREE NHS TRUST	102	135	(33)	136	180	(44)
13 GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST	70	95	(25)	93	117	(24)
<b>ACUTE TRUSTS</b>						
14 EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE	24,060	24,143	(83)	32,080	32,281	(200)
15 LAS - EMERGENCY SERVICE CONTRACT	4,851	4,933	(82)	6,468	6,762	(294)
16 EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC	3,587	3,575	12	4,783	4,666	117
17 CROYDON UNIVERSITY HOSPITAL NHS TRUST	1,603	1,479	124	2,138	1,943	195
18 IMPERIAL COLLEGE NHS TRUST	695	637	58	927	850	77
19 BARTS & THE LONDON NHS TRUST	208	305	(97)	278	407	(129)
20 THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST	170	148	22	227	197	30
21 LEWISHAM HOSPITAL NHS TRUST	52	50	2	70	67	3
22 LONDON NORTH WEST HOSPITALS TRUST	88	144	(56)	117	192	(75)
<b>OTHER</b>						
23 ASPEN HEALTHCARE	192	290	(98)	256	387	(131)
24 INHEALTH	241	308	(67)	321	411	(90)
25 <b>GENERAL ACUTE COMMISSIONING</b>	<b>99,961</b>	<b>101,894</b>	<b>(1,933)</b>	<b>133,462</b>	<b>136,528</b>	<b>(3,066)</b>
26 <b>NON CONTRACT ACTIVITY</b>	<b>1,502</b>	<b>1,419</b>	<b>83</b>	<b>2,002</b>	<b>1,892</b>	<b>110</b>
<b>NON-SLA &amp; OTHER</b>						
27 LASERCARE CONTRACT (SKIN) / DEXA (SPIRE) / TECHNOMED	65	59	7	87	81	6
28 ESH - CHRONIC FATIGUE SYNDROME / LIQUID BASED CYTOLOGY	72	71	1	96	95	1
29 SYSTEMS RESILIENCE	305	240	66	407	319	88
30 AQP IVF	603	372	231	804	561	243
31 INDIVIDUAL FUNDING REQUESTS	38	38	0	51	51	0
31 ACUTE CONTRACT RESERVE	(225)	(443)	218	(300)	(590)	290
32 <b>TOTAL NON-SLA &amp; OTHER</b>	<b>859</b>	<b>337</b>	<b>522</b>	<b>1,146</b>	<b>517</b>	<b>629</b>
33 <b>TOTAL ACUTE COMMISSIONING</b>	<b>102,322</b>	<b>103,650</b>	<b>(1,328)</b>	<b>136,610</b>	<b>138,937</b>	<b>(2,327)</b>

Month 9 2016/17: Table 3 Mental Health & Learning Disabilities

Merton CCG - NON ACUTE COMMISSIONING				Year To Date			Full Year Forecast Outturn		
				Budget	Actual	Variance	Budget	Forecast	Variance
				£000's	£000's	£000's	£000's	£000's	£000's
<b>MENTAL HEALTH CONTRACTS</b>									
1	SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST	12,400	12,330	70	16,534	16,440	93		
2	TIER 4 DETOX SERVICE	166	166	0	222	221	1		
3	SOUTH LONDON & MAUDSLEY	299	358	(59)	398	477	(79)		
4	SABP & MH NCAS	54	53	1	72	71	1		
<b>JOINT AGENCY, VOLUNTARY &amp; INDEPENDENT SECTOR CONTRACTS</b>									
5	CAMHS DEVELOPMENT FUND / YOUTH OFFENDING TEAM	545	545	0	727	727	0		
6	MERTON VOLUNTARY SECTOR / CARERS SUPPORT	62	38	25	83	50	33		
7	MULTI SYSTEMIC THERAPY	49	49	0	65	65	0		
8	ADVOCACY SERVICES	8	0	8	11	0	11		
9	DEMENTIA SERVICES	51	52	(1)	68	69	(1)		
<b>NAMED PATIENTS &amp; PLACEMENTS</b>									
10	MENTAL HEALTH PLACEMENTS AND UNCONTRACTED ACTIVITY	2,798	3,305	(507)	3,731	4,406	(676)		
<b>OTHER MENTAL HEALTH SERVICES</b>									
11	IAPT	1,316	1,093	223	1,755	1,457	298		
12	<b>TOTAL MENTAL HEALTH</b>	<b>17,749</b>	<b>17,988</b>	<b>(239)</b>	<b>23,666</b>	<b>23,984</b>	<b>(318)</b>		
13	LEARNING DISABILITIES	243	216	27	324	288	36		
14	LEARNING DISABILITIES CONTINUING CARE	1,066	1,178	(112)	1,421	1,571	(150)		
15	<b>TOTAL LEARNING DIFFICULTIES</b>	<b>1,309</b>	<b>1,394</b>	<b>(85)</b>	<b>1,745</b>	<b>1,859</b>	<b>(114)</b>		

## Month 9 2016/17: Table 4 Other Non-Acute

Merton CCG - NON ACUTE COMMISSIONING		Year To Date			Full Year Forecast Outturn		
		Budget	Actual	Variance	Budget	Forecast	Variance
		£000's	£000's	£000's	£000's	£000's	£000's
16	END OF LIFE - LOCAL ENHANCED SERVICE	14	14	(0)	19	19	0
17	NURSING - MARIE CURIE - CANCER	75	143	(68)	100	190	(90)
18	BEREAVEMENT SERVICES	49	46	3	65	61	4
19	HOSPICES	395	395	(0)	527	527	0
20	SWL CANCER NETWORK AND ESH CANCER NURSE	125	125	(0)	167	167	0
21	<b>TOTAL END OF LIFE CARE AND HOSPICES</b>	<b>658</b>	<b>723</b>	<b>(65)</b>	<b>878</b>	<b>964</b>	<b>(86)</b>
22	HOME OXYGEN SERVICE	61	52	10	82	69	13
23	TB PROJECT	77	48	29	102	64	38
24	<b>TOTAL LONG TERM CONDITIONS</b>	<b>138</b>	<b>100</b>	<b>38</b>	<b>184</b>	<b>133</b>	<b>51</b>
25	URGENT CARE	19	0	19	25	0	25
26	GPSI'S COMMISSIONING - MINOR SURGERY	68	80	(12)	91	106	(15)
27	OPHTHALMOLOGY (LOW VISION SERVICE)	9	5	5	12	6	6
28	BPAS	125	84	41	167	114	53
29	MARIE STOPES INTERNATIONAL	88	113	(25)	117	150	(33)
30	INTERMEDIATE CARE COMMISSIONING (BEDS)	446	446	0	594	594	0
31	DESP SURVEYANCE SERVICE	48	49	(1)	64	65	(1)
32	BETTER CARE FUND	4,300	4,179	121	5,734	5,571	163
33	<b>TOTAL URGENT AND INTERMEDIATE CARE</b>	<b>5,103</b>	<b>4,956</b>	<b>148</b>	<b>6,804</b>	<b>6,607</b>	<b>198</b>
34	COMMUNITY SERVICES	12,572	12,093	480	16,763	16,126	638
35	NELSON HEALTH CENTRE	1,125	1,454	(329)	1,500	1,939	(439)
36	PODIATRY	98	33	65	130	44	86
37	MERTON ICES	35	38	(2)	47	50	(3)
38	MERTON MUSCULOSKELETAL SERVICE	982	1,109	(127)	1,310	1,350	(41)
39	<b>TOTAL COMMUNITY SERVICES</b>	<b>14,812</b>	<b>14,726</b>	<b>86</b>	<b>19,750</b>	<b>19,509</b>	<b>241</b>
40	PAEDIATRIC, AUDIOLOGY AND DESIGNATED CHILD DEATH DOCTOR CONTRACT	452	445	8	603	593	10
41	CHILDRENS CHC PLACEMENTS	998	901	97	1,331	1,202	129
42	CHILDRENS TRIPARTITE / CEDAR LODGE	465	395	70	620	527	93
43	SAFEGUARDING CHILDREN BOARD	26	41	(15)	35	55	(20)
44	<b>TOTAL CHILDREN SERVICES</b>	<b>1,941</b>	<b>1,782</b>	<b>159</b>	<b>2,589</b>	<b>2,377</b>	<b>211</b>
45	<b>TOTAL ADULT CONTINUING CARE</b>	<b>7,771</b>	<b>8,458</b>	<b>(687)</b>	<b>10,362</b>	<b>11,277</b>	<b>(915)</b>
46	<b>TOTAL NON ACUTE COMMISSIONING</b>	<b>49,483</b>	<b>50,128</b>	<b>(644)</b>	<b>65,978</b>	<b>66,710</b>	<b>(732)</b>

**Month 9 2016/17: Table 5 Primary Care & Prescribing**

Merton CCG - PRIMARY CARE & PRESCRIBING	Year To Date			Full Year Forecast Outturn		
	Budget	Actual	Variance	Budget	Forecast	Variance
	£000's	£000's	£000's	£000's	£000's	£000's
1 PRESCRIBING	17,113	17,099	14	22,818	22,799	19
2 SCRIPTSWITCH	79	48	30	105	57	48
3 CENTRAL DRUGS	520	483	37	693	644	49
<b>4 TOTAL PRESCRIBING</b>	<b>17,712</b>	<b>17,631</b>	<b>81</b>	<b>23,616</b>	<b>23,500</b>	<b>116</b>
5 PRIMARY CARE CONTRACT VALUE AND KPI'S	15,062	14,668	394	20,083	19,557	526
6 PRIMARY CARE OTHER DELEGATED BUDGET	7,587	7,641	(54)	9,784	9,810	(26)
<b>7 TOTAL PRIMARY CARE DELEGATED BUDGET</b>	<b>22,650</b>	<b>22,309</b>	<b>340</b>	<b>29,867</b>	<b>29,367</b>	<b>500</b>
8 LES - NEAR PATIENT TESTING	4	0	4	6	6	(1)
9 LES - ATRIAL FIBRILATION	3	4	(1)	4	5	(1)
10 LES - ANTI COAG	131	193	(62)	175	207	(32)
11 LES - PHLEBOTOMY	82	36	46	109	48	61
12 LES - POST OPERATIVE WOUND CARE	16	17	(1)	21	23	(2)
13 LES - MENORRAGHIA	81	69	12	108	94	14
14 LES - GYNAECOLOGY	52	46	6	69	62	7
15 LES - UROLOGY	23	31	(7)	31	41	(10)
16 LES - DIABETES	11	7	4	15	12	3
17 LES - CARE OF OLDER PEOPLE	0	(0)	0	0	0	0
18 LES - OTHER	(150)	(196)	46	(200)	(261)	61
<b>19 LOCAL ENHANCED SERVICES</b>	<b>253</b>	<b>207</b>	<b>47</b>	<b>338</b>	<b>237</b>	<b>101</b>
<b>20 TOTAL OUT OF HOURS</b>	<b>1,463</b>	<b>1,428</b>	<b>35</b>	<b>1,950</b>	<b>1,878</b>	<b>72</b>
21 GP - STATUTORY MEDICAL FEES	105	81	24	140	108	32
22 PRIMARY CARE OTHER	729	358	371	972	477	495
23 WALK IN CENTRE (UNREGISTERED PATIENTS)	749	650	99	998	879	119
<b>24 TOTAL PRIMARY CARE OTHER</b>	<b>1,583</b>	<b>1,089</b>	<b>494</b>	<b>2,111</b>	<b>1,464</b>	<b>647</b>
<b>25 TOTAL PRIMARY CARE &amp; PRESCRIBING</b>	<b>43,660</b>	<b>42,664</b>	<b>997</b>	<b>57,881</b>	<b>56,446</b>	<b>1,435</b>

Month 9 2016/17: Table 6 Corporate & Estates

Merton CCG - CORPORATE & ESTATES		Year To Date			Full Year Forecast Outturn		
		Budget	Actual	Variance	Budget	Forecast	Variance
		£000's	£000's	£000's	£000's	£000's	£000's
1	<b>TOTAL RUNNING COSTS</b>	<b>3,298</b>	<b>3,298</b>	<b>0</b>	<b>4,397</b>	<b>4,397</b>	<b>0</b>
2	GP IT (SLCSU)	322	379	(57)	430	506	(76)
3	ISPS (SLCSU)	14	14	0	19	19	0
4	OTHER CSU SLA PROGRAMME CHARGES	171	160	11	228	213	15
5	INFECTION CONTROL (SLCSU)	18	18	(0)	24	24	0
6	<b>TOTAL CSU CHARGES</b>	<b>525</b>	<b>571</b>	<b>(46)</b>	<b>700</b>	<b>762</b>	<b>(61)</b>
7	MEDICINES MANAGEMENT	430	361	69	574	481	93
8	CONTINUING CARE TEAM	441	491	(50)	588	654	(66)
9	SAFEGUARDING	81	75	6	108	100	8
10	INTERPRETING SERVICES	15	11	4	20	16	4
11	CLINICAL LEADS	337	405	(67)	450	538	(88)
12	TRANSFORMATIONAL SERVICE MANAGERS	1,693	1,784	(91)	2,258	2,377	(119)
13	DEPRECIATION	120	150	(30)	160	200	(40)
14	PPI / CSU COMMS	116	97	19	154	129	25
15	<b>TOTAL OTHER CORPORATE COSTS</b>	<b>3,234</b>	<b>3,374</b>	<b>(140)</b>	<b>4,312</b>	<b>4,496</b>	<b>(184)</b>
16	<b>PROPERTY COSTS</b>	<b>128</b>	<b>787</b>	<b>(659)</b>	<b>171</b>	<b>1,049</b>	<b>(878)</b>
17	<b>TOTAL CORPORATE &amp; ESTATE COSTS</b>	<b>7,185</b>	<b>8,030</b>	<b>(845)</b>	<b>9,581</b>	<b>10,703</b>	<b>(1,123)</b>

**Month 9 2016/17: Table 7 Reserves**

Merton CCG - RESERVES & OTHER	Year To Date			Full Year Forecast Outturn		
	Budget	Actual	Variance	Budget	Forecast	Variance
	£000's	£000's	£000's	£000's	£000's	£000's
1 UNALLOCATED SAVINGS	(129)	(403)	274	(2,632)	(3,784)	1,152
2 CONTINGENCY	1,013	0	1,013	1,350	0	1,350
3 SYSTEMWIDE PROGRAMMES	1,082	875	207	1,333	1,088	245
4 NON RECURRENT FUND	(0)	0	(0)	2,656	2,656	0
<b>5 TOTAL RESERVES</b>	<b>1,966</b>	<b>472</b>	<b>1,494</b>	<b>2,708</b>	<b>(40)</b>	<b>2,748</b>