

**REPORT TO MERTON CLINICAL COMMISSIONING GROUP
GOVERNING BODY**

Date of Meeting: 26th November 2015

Agenda No: 05

Attachment: 04

Title of Document: Clinical Chair and Chief Officer Report	Purpose of Report: To note
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Executive Summary: This report covers the main updates and activities undertaken by the Clinical Chair and Chief Officer in a number of strategic and operational areas.	
Key sections for particular note (paragraph/page), areas of concern etc: Governing body recruitment, delegated commissioning of primary care and assurance meetings	
Recommendation(s): The Governing Body are asked to note this paper and to ask any questions relevant to the content	
Committees which have previously discussed/agreed the report: Nil – this report is provided for the Governing Body	
Financial Implications: Each of the areas discussed within the paper have a financial element to some extent. However, there is nothing extraordinary for noting in relation to finance.	
Implications for CCG Governing Body: <ul style="list-style-type: none"> • For note and discussion 	
How has the Patient voice been considered in development of this paper: <ul style="list-style-type: none"> • The patient voice has been considered particularly in the following areas: <ul style="list-style-type: none"> ○ Engage Merton 	

Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing)

Nil of note

Equality Assessment: Each of the areas discussed within the paper have an equalities element to some extent. However, there is nothing extraordinary for noting in relation to equalities.

Information Privacy Issues: Nil of note

Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution) Aspects of the report are communicated through the appropriate internal and external communications channels.

Merton Clinical Commissioning Group Clinical Chair and Chief Officer Report

November 2015

1 Introduction

This is the report for the Clinical Chair and Chief Officer to the Governing Body of Merton CCG. It covers the strategic developments and operational matters since the last Clinical Chair and Chief Officer's update to the Governing Body in September.

2 Clinical Chair Update

2.1 Governing Body recruitment

I would like to congratulate Clare Gummett and Stephen Powis on their reappointment as a lay member of the Governing Body for Merton Clinical Commissioning Group (CCG) and Secondary Care Doctor respectively. Both Clare and Stephen come with unique and incredibly helpful insights, which make our Governing Body stronger as result.

We are also very pleased that our member practices have chosen to ratify the appointment of Dr Carrie Chill as one of our Governing Body GPs. I know that you will agree that we have secured one of the most respected GPs in Merton to work with us to transform clinical services for our population.

Although Dr Kay Eilbert cannot be with us at today's Governing Body, it is her last working day. I would like to express on behalf of the Governing Body my gratitude to Kay for all of her work as our Director of Public Health. We have all been impressed by Kay's determination to put prevention at the top of our agenda and I know that she will be sorely missed. Kay's successor will start in January and until then we will be supported by Dr Julia Groom who will be acting into the role of Director of Public Health until January

2.2 Governance changes

As the Governing Body is aware, we agreed at the previous Governing Body meeting the changes to our constitution. I am delighted to add that all practices have now agreed the changes and that NHS England have given support to the changes. I would like to thank the Governance team, particularly David Cotter at the South East Commissioning Support Unit, for all their help in completing this large piece of work.

2.3 Delegated commissioning of Primary Care

As the Governing Body is aware, we submitted our application/expression of interest to NHS England on 6th November 2015, to take on delegated commissioning of primary care from 1st April 2016. We have agreed to go forward with the application but have caveated it subject to the due diligence work that is currently underway. It is also important to note that until the CCG is aware of the 2016/17 financial allocations we receive, it is difficult to model the financial impact that this may have. As such,

the Chief Officer and I have asked that we spend a significant part of the Governing Body seminar in December on the financial plan for 2016/17.

I felt it was important that I spent time with our member practices at our Practice Leads Forum on 18th November 2015 to take them through the impact of delegated commissioning within the organisation.

We also held our first formal joint committee with NHS England in our role as a joint commissioner of primary care. This is the beginning of us starting to look at how we can transform general practice and related primary care services within Merton.

2.4 Engage Merton

It was a pleasure to attend the Engage Merton event on 4th November 2015 and see a number of people who I have not met before attend. We covered a number of key areas and focussed our discussion on services within the community. The Chief Officer and I also offered individual sessions with a number of people and we are both currently in the process of responding to their concerns and queries. We both aim to hold further commissioning “surgeries” like this in future and will update the Governing Body on this in due course.

2.5 Vision and Strategy

Finally, on today’s agenda I am pleased that we are presenting our new vision and strategy. This is a significant step forward for us as an organisation, and I am really pleased that it covers a number of the ideas that the Governing Body suggested back in June. We will now begin to deliver this vision through our Clinical Transformation Committee. We aim to hold the first one in early January, after the Christmas break.

3 Chief Officer Update

3.1 Staffing changes

I am pleased to announce the following new members of staff:

- David Parry – Head of Quality. David will report to the Director of Quality and will also act as the main point of contact for adult safeguarding matters.
- Mary Coskeran – Project Manager. Mary is taking forward a number of key projects in the areas of diabetes and the ACE Bowel Screening Project.
- Diana Lacey – Director of System Resilience. Diana is a joint appointment between Merton and Wandsworth CCG and whilst working directly for the South East Commissioning Support Unit, Diana will be giving assurance on the performance of St Georges University Hospitals NHS Trust.
- Angela O'Connor – Performance Lead. Angela will be supporting the Director teams with all aspects of performance and business intelligence
- Loren Grant - Communications and Engagement Manager. Loren will be working directly with Michelle Wallington to support our public and patient engagement activities.

As part of the Governance review, I reviewed the responsibilities of each of the Chief Finance Officer, Director of Commissioning and Planning and the Director of Quality. As a result the corporate responsibilities are as follows

- Chief Finance Officer – will no longer be responsible for performance and will take in the responsibility for Primary Care
- Director of Commissioning and Planning – will no longer be responsible for Primary Care but will act as the lead commissioner for South West London and St George's Mental Health Trust.
- Director of Quality (now known as Director of Quality and Performance) – will now also be responsible for performance

I have taken on the formal role for all corporate affairs within the organisation to ensure that it is now held in one place.

3.2 CCG Assurance Framework 2015/16

Merton CCG has undergone a number of assurance meeting with NHS England since the last Governing Body.

2015/16 Assurance Meeting

We attended our NHSE assurance meeting with the regional team on 13th October 2015 and presented our position in relation to the five new domains that we will be assessed against:

- Well-led organisation
- Performance: delivery of commitments and improved outcomes
- Financial management
- Planning
- Delegated functions

We are awaiting the regional moderation process to be given our assurance rating. I will ensure that this is communicated to the Governing Body when I receive it.

Safeguarding deep dive

As part of the on-going assurance process, on 5th November 2015, I attended a safeguarding deep dive meeting with NHSE England. I was accompanied by the Independent Governing Body Nurse, Director of Quality, Head of Quality and Designated Doctor for Children's Safeguarding. The CCGs internal processes for children's and adults safeguarding were reviewed and discussed. The team and I felt it was a positive meeting where we had a lengthy discussion on a number of key areas - particularly ensuring that throughout our commissioned services, that our providers have robust training in mental capacity. I have asked the Director of Quality to take this forward

NHS England M6 stocks take

On 11th November 2015, I attended a 6 monthly stock take meeting regarding the organisations activity, finance, constitutional and quality performance. The meeting was chaired by Dr Anne Rainsberry, Regional Director and Simon Weldon, Chief Operating Officer at NHS England (London). I was accompanied at this meeting by the Chief Finance Officer and Director of Commissioning and Planning where we summarised where the CCG is performing at month 6.

Regional Tripartite

As part of our on-going monitoring of our providers I attended with colleagues from WCCG the Regional Escalation meeting due the underperformance of some of the key Cancer targets at St Georges University Hospitals Trust. The performance at M6 was

As a result of the performance deterioration, we agreed that as commissioners of the Trust, we would now hold weekly meetings to ensure the Trust has enough capacity to treat our patients. I have agreed to chair this weekly meeting on behalf of the System Resilience Group.

3.3 Local service changes

I am delighted to announce that the new provider for our community services will be Central London Community Healthcare NHS Trust (CLCH) and Connect Physiotherapy. CLCH will be the new provider for the majority of services for the within the community and Connect Physiotherapy will be the new provider for musculoskeletal and physiotherapy services. These contracts will go live from 1st April 2016. The mobilisation is going well and both contracts now have signed Heads of Terms Agreements. The major area of focus is to ensure that the disaggregation of the contract between Sutton and Merton CCGs and to ensure that the service is transferred in a safe and robust manner.

3.4 Epsom and St Helier University Hospitals Trust Estates Plans

As the Governing Body is aware, Epsom and St Helier University Hospitals Trust are currently reviewing the options for their estates. Merton CCG responded to this engagement exercise by reaffirming our position that we support the fact that Epsom and St Helier University Hospitals Trust had a significant estates issue, but we would expect that any proposed changes were part of the wider South West London programme.

3.5 South West London and St Georges Mental Health NHS Trust

I mentioned in my previous Chief Officer's update that we were working with the other CCG's in South West London to ensure that the hosting arrangements were fair and consistent. Merton CCG has agreed to act as the host for this contract. To ensure that the team are managing are able to manage this effectively, Owen White has been recruited as a Contract Director for this service.

3.6 Key Chief Officer Meetings

Walk round at Epsom and St Helier University Hospitals Trust

I had the pleasure of spending a half day at Epsom and St Helier University Hospitals Trust. I was at the St Helier Hospital site and was taken to a number of areas that included the Emergency Department pathway where I discussed the service with one of the Emergency Department Consultants. I also saw the new Cardiology ward and was accompanied by the Matron for that area. I found the visit incredibly helpful and have asked that my team where possible adopt this practice to get a deeper understanding of the services we commission. My next visit will be to Kingston Hospital NHS Foundation Trust.

London Health Commission: One Year on

I attended this event on 21st October and heard about plans across the capital to deliver the aims of the London Health Commission through the Healthy London Partnership. I also attended the NHSE Annual General Meeting after this event.

Launch of Healthy London Partnership - Children's and Young People

I attended the launch of Children and Young People work stream for the Healthy London Partnership on 6th November 2015 and was invited to part of the plenary panel where children and young people could questions of key decision makers within London. It was a really interesting session and was well attended across all CCGs in London

Meeting with Julian Spooner - Merton Borough Commander, London Fire Brigade

I had a productive meeting with Julian about how we can work together more closely. This is part of a number of meetings with Community Leaders that I am currently undertaking.