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right place
right time
right outcome

NHS
Merton
Clinical Commissioning Group

MERTON CLINICAL COMMISSIONING GROUP GOVERNING BODY

Date of Meeting: 27th July 2017

Agenda No: 8.2

Attachment: 9

Title of Document: Financial Report – Month 3 2017/18	Purpose of Report: For approval
Report Author: Ian Winning	Lead Director: Neil McDowell
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Executive Summary: This report provides a detailed analysis and commentary on the CCG's Month 3 2017/18 financial performance.	
Key sections for particular note (paragraph/page), areas of concern etc: Members should note that this report provides an initial view of the position in 2017/18 as we enter the start of the financial year.	
Recommendation(s): Members are requested to review and approve the report.	
Committees which have previously discussed/agreed the report: CCG Finance Committee 18 th July 2017.	
Financial Implications: Contained within the body of the report.	
Implications for CCG Governing Body: None other than those reported in the paper.	
How has the Patient voice been considered in development of this paper: The patient voice is considered at a detailed project by project level. However, there are no direct implications on the patient voice from this report.	

Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing)
Included in the paper.

Equality Assessment:
N/A.

Information Privacy Issues:
None.

Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution)
Existing internal and external communications messages currently reflect the latest financial outlook and are updated appropriately as new information becomes available.

NHS Merton CCG

2017-18 Finance Report

Month 3 – as at 30th June 2017

Neil McDowell – Chief Finance Officer



Finance Report – Month 3

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Financial Strategy

- SWL Collaborative Commissioning programme work is ongoing to deliver system transformation plan.
- 2017/18 is year 2 of the 5-year notification of allocations. Years 4 and 5 are “soft” allocations.
- 0.5% of the 1% non-recurrent reserve cannot be committed in 2017/18 nor the prior-year surplus of £47k.
- Contracts have been agreed however significant QIPP is still required to be clinically agreed.
- SWL commissioner control totals have been issued rather than CCG specific.

Financial Performance

- At month 3, the CCG is on target to achieve its plan of an in year break even position for 2017/18
- Based on financial information at month 3 we have forecast to utilise the 0.5% contingency reserve.
- The CCG expects QIPP plans to deliver target savings but to note significant risk to this.
- We have achieved the better payments practice code (BPPC) of paying 95% of invoices within 30 days
- We have achieved the cash position of having no more than 0.5% of cash drawn down in the bank at the end of the month.

Financial Governance













- Board Assurance Framework has been updated in June 2017.
- Annual internal audit plan for 2017/18 is now agreed.
- Financial Recovery Group is now meeting across Merton and Wandsworth CCGs.
- As a result of the formation of the Merton and Wandsworth Local Delivery Unit a review of meetings and governance has been undertaken.

Financial Risk

- Acute over performance due to a QIPP schemes not achieving due to phasing or not agreed in contracts.
- There is a financial risk that the allocation for the transfer of specific specialised commissioned services from NHS England is not sufficient to pay for the activity that actually materialises.
- There is significant risk around mental health placements exceeding the budget based on information at month 3.
- Overall QIPP risk is very high
- Non-recurrent measures such as delaying investments are available to mitigate some of the risks.



KEY INDICATORS

	YTD £'000	YTD RAG RATING	Forecast £'000	Forecast RAG RATING
Expenditure				
Acute Commissioning	33,980		136,535	
Continuing Care	3,371		13,486	
Mental Health	6,268		25,073	
Prescribing	6,008		24,034	
Surplus	673		0	
QIPP	1,580		11,243	

The table to the left shows that we have risks around acute, mental health and QIPP. There is a degree of risk around QIPP delivery but at month 3 we are showing we will achieve the target.



Three months to 30th June 2017

- The overall year to date position for month 3 is an underspend of £669k which is due to the QIPP investments being phased for later in the year. The forecast outturn in-year is break-even as planned.
- Acute data has started flowing through the accounts at month 3. At month 3 it is normal practice for the CCG to receive 'freeze' data for month 1, a 'flex' position for month 2 and an arithmetic extrapolation for month 3. For our three main acute trusts in particular, St George's Trust, Epsom & St Helier Trust and Kingston Hospital Trust, we have not been able to rely on any of the data feeds for the year to date position. The CSU are currently reporting significant data quality anomalies. We continue to keep the situation under constant review.
- For our non-acute position, the CCG relies on receiving timely invoices for contracts let by the CCG. In some cases, there is sufficient data on which to base a reasonable position. However, in others, particularly continuing healthcare, there is a significant lag to the data.
- Prescribing is similar in that we have only received one month's activity spend. The spend however is substantially lower than expected from previous trends and future projections therefore only a slight underspend is being reported at this stage.
- During month 3 the CCG received ten different non-recurrent allocations totalling £1,990k, and two recurrent allocations totalling £615k. In addition, a previously received allocation for £47k regarding prior-year surplus has been held back by NHS England. In month 2 the Revenue Resource Limit (RRL) stood at £278,883k and at month 3 the RRL has increased to £281,441k.
- QIPP – Year to date and full year break-even position is reported.
- The 0.5% non-recurrent reserve remains uncommitted, as per NHSE requirements.
- The Better Practice Payment Policy is above target for both the number and value of invoices paid in the month.



ACUTE PERFORMANCE

Merton CCG - ACUTE COMMISSIONING		Year To Date			Full Year Forecast Outturn		
		Budget	Actual	Variance	Budget	Forecast	Variance
		£000's	£000's	£000's	£000's	£000's	£000's
FOUNDATION TRUSTS							
1	ST GEORGE'S HEALTHCARE TRUST	15,425	16,241	(816)	62,413	64,503	(2,090)
2	KINGSTON NHS TRUST	2,565	2,886	(321)	10,261	10,711	(450)
3	MOORFIELDS EYE HOSPITAL	1,021	828	193	4,083	3,831	252
4	QUEEN MARYS ROEHAMPTON	359	339	20	1,435	1,422	13
5	GUYS & ST THOMAS' HOSPITAL TRUST	737	609	128	2,948	2,491	457
6	CHELSEA & WESTMINSTER HEALTHCARE TRUST	376	299	76	1,503	1,196	307
7	THE ROYAL MARSDEN HOSPITAL TRUST	422	344	78	1,689	1,475	214
8	KINGS HEALTHCARE TRUST	240	240	(0)	960	960	0
9	UNIVERSITY COLLEGE LONDON HOSPITALS TRUST	193	170	23	770	678	92
10	THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST	81	78	4	324	314	10
11	ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST	33	23	10	131	93	38
12	THE ROYAL FREE NHS TRUST	42	42	0	168	168	0
13	GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST	17	2	15	70	7	63
ACUTE TRUSTS							
14	EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE	8,041	8,038	3	32,165	33,173	(1,008)
15	LAS - EMERGENCY SERVICE CONTRACT	1,654	1,654	(0)	6,616	6,616	0
16	EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC	1,026	813	213	4,102	3,917	185
17	CROYDON UNIVERSITY HOSPITAL NHS TRUST	492	573	(81)	1,968	2,200	(232)
18	IMPERIAL COLLEGE NHS TRUST	213	238	(24)	854	952	(98)
19	BARTS & THE LONDON NHS TRUST	92	87	5	367	349	18
20	THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST	40	40	0	160	159	1
21	LEWISHAM HOSPITAL NHS TRUST	15	76	(61)	61	154	(93)
22	LONDON NORTH WEST HOSPITALS TRUST	54	28	26	215	162	53
OTHER							
23	ASPEN HEALTHCARE	93	82	11	372	327	45
24	INHEALTH	104	97	6	414	388	26
25	GENERAL ACUTE COMMISSIONING	33,334	33,826	(492)	134,050	136,247	(2,197)



ACUTE PERFORMANCE

Merton CCG - ACUTE COMMISSIONING		Year To Date			Full Year Forecast Outturn		
		Budget	Actual	Variance	Budget	Forecast	Variance
		£000's	£000's	£000's	£000's	£000's	£000's
26	NON CONTRACT ACTIVITY	550	513	37	2,199	2,050	149
	NON-SLA & OTHER						
27	LASERCARE CONTRACT (SK!N) / DEXA (SPIRE) / TECHNOMED	20	23	(3)	78	75	3
28	ESH - CHRONIC FATIGUE SYNDROME / LIQUID BASED CYTOLOGY	0	0	0	0	0	0
29	SYSTEMS RESILIENCE	45	45	0	178	180	(2)
30	AQP IVF	97	97	0	389	389	0
31	INDIVIDUAL FUNDING REQUESTS	15	15	0	62	62	0
31	ACUTE CONTRACT RESERVE	(687)	(537)	(150)	(2,750)	(2,466)	(284)
32	TOTAL NON-SLA & OTHER	(510)	(357)	(154)	(2,042)	(1,759)	(283)
33	TOTAL ACUTE COMMISSIONING	33,373	33,982	(609)	134,207	136,538	(2,331)

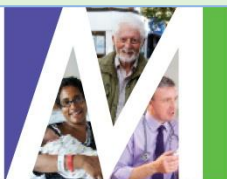
- The forecast outturn position at month 3 is an overspend of £2,331k which is principally due to overspends at St George's (£2,091k), Kingston (£450k) and Epsom & St Helier Trust (£1,008k).
- St George's overspend is caused by overspends in Critical Care, Under-achievement of QIPP elective savings and Maternity pathway.
- ESHT overspend is mainly in the areas of Critical Care and Electives.
- The overspend at Kingston Hospital is due to the under-achievement of QIPP savings.



NON ACUTE PERFORMANCE

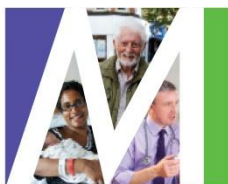
Merton CCG - NON ACUTE COMMISSIONING		Year To Date			Full Year Forecast Outturn		
		Budget	Actual	Variance	Budget	Forecast	Variance
		£000's	£000's	£000's	£000's	£000's	£000's
MENTAL HEALTH CONTRACTS							
1	SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST	4,108	4,108	0	16,434	16,434	0
2	TIER 4 DETOX SERVICE	56	56	0	223	221	2
3	SOUTH LONDON & MAUDSLEY	109	109	0	435	435	0
4	SABP & MH NCAS	32	32	0	128	128	0
JOINT AGENCY, VOLUNTARY & INDEPENDENT SECTOR CONTRACTS							
5	CAMHS DEVELOPMENT FUND / YOUTH OFFENDING TEAM	175	175	0	702	702	0
6	MERTON VOLUNTARY SECTOR / CARERS SUPPORT	21	8	12	83	33	50
7	MULTI SYSTEMIC THERAPY	4	4	0	14	14	0
8	DEMENTIA SERVICES	17	0	17	69	0	69
NAMED PATIENTS & PLACEMENTS							
9	MENTAL HEALTH PLACEMENTS AND UNCONTRACTED ACTIVITY	1,200	1,398	(198)	4,799	5,593	(794)
OTHER MENTAL HEALTH SERVICES							
10	IAPT	378	378	0	1,513	1,513	0
11	TOTAL MENTAL HEALTH	6,100	6,269	(168)	24,401	25,074	(673)
12	LEARNING DISABILITIES	78	72	6	313	290	23
13	LEARNING DISABILITIES CONTINUING CARE	596	596	0	2,383	2,383	0
14	TOTAL LEARNING DIFFICULTIES	674	668	6	2,696	2,673	23

- The overall non-acute commissioning budget is a forecast overspend of £212k which is fundamentally due to the fact that Mental Health placements are projecting an overspend of £794k caused by to increased numbers and non-achievement of a QIPP of £350k along with costs of carers support and dementia being paid by Merton Council through the Better Care Fund although this cost has still been included in the mental health budget.



NON ACUTE PERFORMANCE

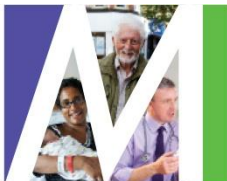
Merton CCG - NON ACUTE COMMISSIONING		Year To Date			Full Year Forecast Outturn		
		Budget	Actual	Variance	Budget	Forecast	Variance
		£000's	£000's	£000's	£000's	£000's	£000's
15	END OF LIFE - LOCAL ENHANCED SERVICE	6	11	(4)	25	25	0
16	NURSING - MARIE CURIE - CANCER	0	0	0	0	0	0
17	BEREAVEMENT SERVICES	12	12	0	50	50	0
18	HOSPICES	130	130	0	521	521	0
19	SWL CANCER NETWORK AND ESH CANCER NURSE	40	40	0	159	159	0
20	TOTAL END OF LIFE CARE AND HOSPICES	189	193	(4)	755	755	0
21	HOME OXYGEN SERVICE	50	50	0	201	201	0
22	TB PROJECT	7	7	0	26	26	0
23	TOTAL LONG TERM CONDITIONS	57	57	0	227	227	0
24	URGENT CARE	0	0	0	0	0	0
25	GPSI'S COMMISSIONING - MINOR SURGERY	24	24	0	95	95	0
26	OPHTHALMOLOGY (LOW VISION SERVICE)	2	2	0	9	9	0
27	BPAS	31	31	0	124	124	0
28	MARIE STOPES INTERNATIONAL	38	38	0	154	154	0
29	INTERMEDIATE CARE COMMISSIONING (BEDS)	5	5	0	20	20	0
30	DESP SURVEYANCE SERVICE	4	0	4	16	0	16
31	BETTER CARE FUND	1,425	1,425	0	5,700	5,700	0
32	TOTAL URGENT AND INTERMEDIATE CARE	1,529	1,525	4	6,118	6,102	16
33	COMMUNITY SERVICES	4,435	4,435	(0)	17,739	17,739	0
34	NELSON HEALTH CENTRE	589	510	79	2,355	2,041	314
35	PODIATRY	10	0	10	39	0	39
36	MERTON ICES	64	64	0	255	255	0
37	MERTON MUSCULOSKELETAL SERVICE	256	256	0	1,022	1,022	0
38	TOTAL COMMUNITY SERVICES	5,352	5,264	88	21,410	21,057	353



NON ACUTE PERFORMANCE

Merton CCG - NON ACUTE COMMISSIONING	Year To Date			Full Year Forecast Outturn		
	Budget	Actual	Variance	Budget	Forecast	Variance
	£000's	£000's	£000's	£000's	£000's	£000's
39 ESH PAEDIATRIC CONTRACT	0	0	0	0	0	0
40 CHILDRENS CHC PLACEMENTS	280	280	0	1,119	1,137	(18)
41 CHILDRENS TRIPARTITE / CEDAR LODGE	198	198	0	793	793	0
42 SAFEGUARDING CHILDREN BOARD	21	21	0	85	85	0
43 TOTAL CHILDREN SERVICES	499	499	0	1,997	2,015	(18)
44 FUNDED NURSING CARE	514	514	0	2,057	2,057	0
45 PERSONAL HEALTH BUDGETS	120	120	0	480	480	0
46 JOINT FUNDED	84	84	0	337	337	0
47 CONTINUING CARE PLACEMENTS - MERTON	2,674	2,653	21	10,696	10,609	87
48 TOTAL ADULT CONTINUING CARE	3,393	3,372	21	13,571	13,484	87
49 TOTAL NON ACUTE COMMISSIONING	17,793	17,847	(53)	71,174	71,386	(212)

- Non acute expenditure is showing a year to date surplus of £53k which is due to mental health placements showing an overspend of £198k and costs for carers support and dementia being paid by Merton Council through the Better Care Fund although this cost is still included in the CCG mental health budget.



PRESCRIBING AND PRIMARY CARE BUDGETS

Merton CCG - PRIMARY CARE & PRESCRIBING				Year To Date			Full Year Forecast Outturn		
				Budget	Actual	Variance	Budget	Forecast	Variance
				£000's	£000's	£000's	£000's	£000's	£000's
1	PRESCRIBING	5,842	5,817	25	23,369	23,269	100		
2	MEDICINES OPTIMISATION	17	17	0	67	67	0		
3	CENTRAL DRUGS	174	174	0	698	698	0		
4	TOTAL PRESCRIBING	6,033	6,008	25	24,134	24,034	100		
5	PRIMARY CARE CONTRACT VALUE AND KPI'S	5,059	4,955	104	20,498	20,082	416		
6	PRIMARY CARE OTHER DELEGATED BUDGET	1,953	1,963	(10)	8,097	8,379	(282)		
7	TOTAL PRIMARY CARE DELEGATED BUDGET	7,012	6,918	94	28,595	28,461	134		

- Prescribing data has only been received for month 1 and shows a large underspend, only a small year to date and projected underspend is reported.
- Delegated primary care has a small pressure associated with a caretaker contract in place until September but offset by an underspend for commitments that are not forecast to be utilised.



PRESCRIBING AND PRIMARY CARE BUDGETS

Merton CCG - PRIMARY CARE & PRESCRIBING		Year To Date			Full Year Forecast Outturn		
		Budget	Actual	Variance	Budget	Forecast	Variance
		£000's	£000's	£000's	£000's	£000's	£000's
8	LES - NEAR PATIENT TESTING	1	1	0	3	3	0
9	LES - ATRIAL FIBRILLATION	1	1	0	4	4	0
10	LES - ANTI COAG	50	51	(1)	198	205	(7)
11	LES - PHLEBOTOMY	15	15	0	61	61	0
12	LES - POST OPERATIVE WOUND CARE	5	6	(1)	20	24	(4)
13	LES - MENORRAGHIA	22	22	0	88	88	0
14	LES - GYNAECOLOGY	14	14	0	58	58	0
15	LES - UROLOGY	10	10	0	40	40	0
16	LES - DIABETES	1	1	0	3	3	0
17	LES - OTHER	0	2	(2)	0	8	(8)
18	LOCAL ENHANCED SERVICES	119	123	(5)	475	494	(19)
19	TOTAL OUT OF HOURS	506	438	68	2,024	1,753	271
20	GP - STATUTORY MEDICAL FEES	24	24	0	98	98	0
21	PRIMARY CARE OTHER	152	152	0	609	609	0
22	PRIMARY CARE TRANSFORMATION FUND	94	94	0	375	375	0
23	WALK IN CENTRE (UNREGISTERED PATIENTS)	204	204	0	816	816	0
24	TOTAL PRIMARY CARE OTHER	474	474	0	1,898	1,898	0
25	TOTAL PRIMARY CARE & PRESCRIBING	14,145	13,962	183	57,125	56,639	486

- The Out of Hours budget incorporated a contingency which has resulted in an underspend in the year to date and forecast year end positions.



RUNNING COSTS, CORPORATE AND ESTATES BUDGETS

Merton CCG - CORPORATE & ESTATES	Year To Date			Full Year Forecast Outturn		
	Budget	Actual	Variance	Budget	Forecast	Variance
	£000's	£000's	£000's	£000's	£000's	£000's
1 TOTAL RUNNING COSTS	1,113	1,038	75	4,451	4,151	300
2 GP IT	192	192	0	768	768	0
3 ISPS	5	5	0	19	19	0
4 OTHER CSU SLA PROGRAMME CHARGES	53	115	(62)	213	460	(247)
5 INFECTION CONTROL	5	6	(0)	22	22	0
6 TOTAL CSU CHARGES	255	317	(62)	1,021	1,268	(247)
7 MEDICINES MANAGEMENT	181	181	0	725	725	0
8 CONTINUING CARE TEAM	146	146	0	584	584	0
9 SAFEGUARDING	12	12	(0)	47	47	0
10 INTERPRETING SERVICES	2	2	0	9	9	0
11 CLINICAL LEADS	164	164	0	658	658	0
12 TRANSFORMATIONAL SERVICE MANAGERS	443	443	0	1,773	1,773	0
13 DEPRECIATION	50	50	0	200	200	0
14 PPI / CSU COMMS / LEVIES	73	73	0	293	293	0
15 TOTAL OTHER CORPORATE COSTS	1,072	1,072	(0)	4,289	4,289	0
16 PROPERTY COSTS	682	682	0	2,728	2,728	0
17 TOTAL CORPORATE & ESTATE COSTS	3,122	3,110	13	12,489	12,436	53

- Corporate and estates budgets are reporting a YTD and FY break-even position.
- As at month 3, the running cost allocation is forecast to be fully spent in 2017/18.



STATEMENT OF FINANCIAL POSITION

	MAY-17	JUN-17
Property, Plant And Equipment	638,058.67	621,373.30
Non-current Assets Total	638,058.67	621,373.30
Cash And Cash Equivalents	(629,601.07)	(30,041.48)
Current Trade And Other Receivables	3,781,496.97	3,103,825.21
Current Assets Total	3,151,895.90	3,073,783.73
Current Other Liabilities	(526,957.42)	(561,905.73)
Current Trade And Other Payables	(19,649,768.05)	(20,146,088.44)
Current Liabilities Total	(20,176,725.47)	(20,707,994.17)
Grand Total	(16,386,770.90)	(17,012,837.14)

	MAY-17	JUN-17
General Fund	16,386,770.90	17,012,837.14
Financed by Taxpayers Equity: Total	16,386,770.90	17,012,837.14
Grand Total	0.00	0.00

- The cash position is as per the cash flow statement on slide 16.
- The property, plant and equipment balance of £621k mainly relates to IT equipment at the Nelson Health Centre.



CASH MANAGEMENT AND BETTER PAYMENT PRACTICE POLICY

STATEMENT OF CASH FLOWS AS AT 31 JUNE 2017				
	Apr-17	May-17	Jun-17	Total
(Increase) decrease in trade and other receivables	2,280,156.03	(1,103,058.27)	677,671.76	1,854,769.52
Depreciation and amortisation	16,685.37	16,685.37	16,685.37	50,056.11
Increase (decrease) in provisions	0.00	0.00	0.00	0.00
Increase (decrease) in trade and other payables	(4,176,364.93)	3,190,721.72	531,268.70	(454,374.51)
Interest Paid	0.00	0.00	0.00	0.00
Net operating costs for the financial year	(21,139,235.04)	(25,282,629.36)	(22,954,524.97)	(69,376,389.37)
Provisions utilised	0.00	0.00	0.00	0.00
1.Cash Flows from Operating Activities: Total	(23,018,758.57)	(23,178,280.54)	(21,728,899.14)	(67,925,938.25)
(Payments) for property, plant and equipment	0.00	0.00	0.00	0.00
property, plant and equipment	0.00	0.00	0.00	0.00
2.Cash Flows from Investing Activities Total	0.00	0.00	0.00	0.00
Net parliamentary funding received	21,872,565.56	23,677,495.24	22,328,458.73	67,878,519.53
3. Cash Flows from Financing Activities Total	21,872,565.56	23,677,495.24	22,328,458.73	45,550,060.80
Grand Total	(1,146,193.01)	499,214.70	599,559.59	(646,978.31)
	2016-17			
	Apr-16	May-16	JUN-17	
Cash Movement	(1,146,193.01)	499,214.70	599,559.59	(47,418.72)
Opening Cash Balance	17,377.24	(1,128,815.77)	(629,601.07)	17,377.24
Closing Cash Balance	(1,128,815.77)	(629,601.07)	(30,041.48)	(30,041.48)

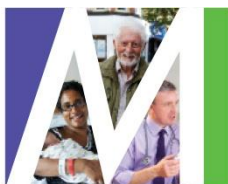
- The cash target is achieved when the month end cash balance is less than 1.25% of the cash drawdown value. The month end cash balance as at 31st May 2017 was 0.81% of the cash drawn.



Better Payment Practice Code (BPPC)

Better Payment Practice Code						
Period	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount £000's	Invoice Amount (Passed) £000's	% Amount Passed
Apr-17	915	892	97%	20,050	19,955	100%
May-17	1285	1260	98%	21,719	21,406	99%
Jun-17	1381	1339	97%	21,021	20,230	96%
Cumulative %	3581	3491	97.5%	62,790	61,591	98.1%

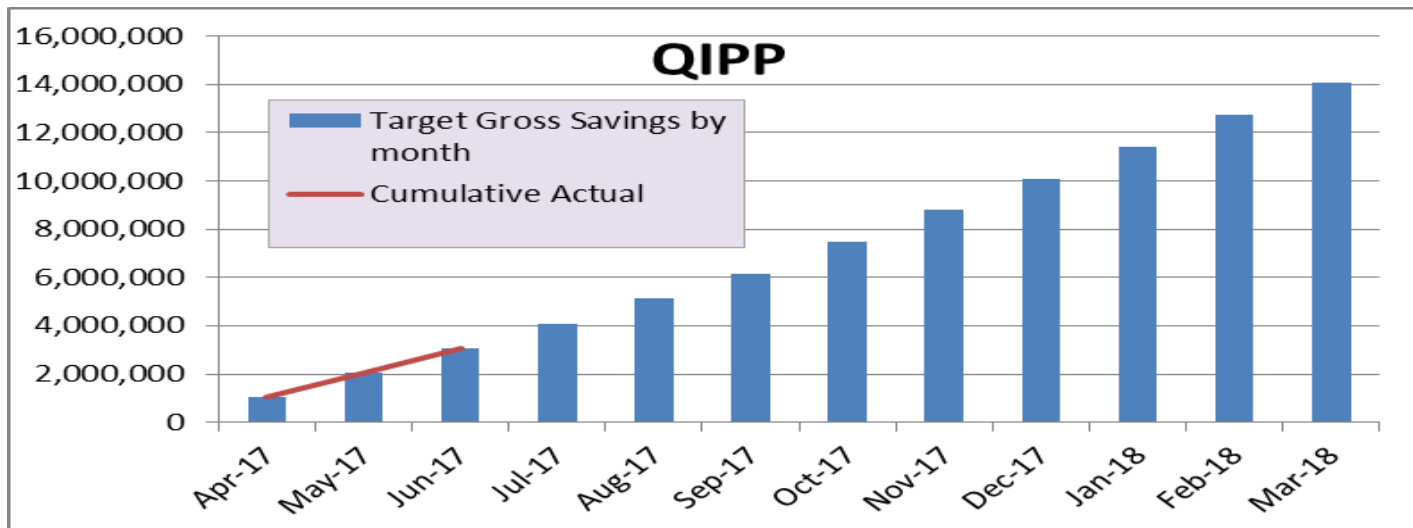
The BPPC target is to pay 95% of invoices within the required payment terms. The BPPC for Merton CCG is above target in terms of volume and value of invoices.



QIPP

Year to date (net)			Jun-17	Forecast (net)		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
Schemes						
1,710	1,710	-	Transactional	7,027	7,027	-
660	660	-	Transformational	4,216	4,216	-
2,370	2,370	-	Total QIPP	11,243	11,243	-
2,370	2,370	-	QIPP Target	11,243	11,243	-
100%	100.0%	0%	% of Target	100%	100.0%	0%

- At M3 the CCG is reporting a YTD and Forecast achievement of QIPP to plan.
- At M3 robust information is not available to monitor achievement, better data is anticipated at M3.
- There are significant risks to the achievement of QIPP and we are undertaking a deep dive review of schemes as well as regular meetings to assess progress to date and agree actions where it is behind schedule.



RISKS AND MITIGATIONS

Financial Risk Analysis: Month 03			
	Worst £000's	Likely £000's	Best £000's
Planned Surplus	-	-	-
Risks			
Acute SLAs	-3,000	-1,500	0
Mental Health SLAs	-400	-200	0
Continuing Care SLAs	-500	-250	0
QIPP under delivery	-3,500	-1,750	0
Total Risks	-7,400	-3,700	0
Mitigations			
Delay/Reduce Investment Plans	1,500	750	0
Other	2,950	2,950	0
Total Mitigations	4,450	3,700	0
Net risk	-2,950	0	0
Risk adjusted performance	-2,950	0	0

- Acute SLAs risk relates to estimated potential over performance on acute SLAs
- QIPP under-delivery is based on work completed by the QIPP PMO team.
- Continuing care risk relates to higher than planned growth of continuing care placements
- The 0.5% contingency fund and other non-recurrent measures have been used to mitigate risks



APPENDICES



APPENDIX 1 – OVERALL POSITION

SUMMARY	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Outturn £000's
Revenue Resource Limit	70,045	70,045	0	281,441	281,441	0
EXPENDITURE						
Acute	33,373	33,982	(609)	134,207	136,538	(2,331)
Non Acute	17,793	17,847	(53)	71,174	71,386	(212)
Primary Care & Prescribing	14,145	13,962	183	57,125	56,639	486
Corporate & Estate Costs	3,122	3,110	13	12,489	12,436	53
Reserves & Other	1,612	477	1,135	6,446	4,442	2,004
Total Expenditure	70,045	69,376	669	281,441	281,441	0
In Year Surplus	0	669	669	0	0	0

NON ACUTE	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Outturn £000's
TOTAL MENTAL HEALTH	6,100	6,269	(168)	24,401	25,074	(673)
TOTAL LEARNING DIFFICULTIES	674	668	6	2,696	2,673	23
TOTAL END OF LIFE CARE AND HOSPICES	189	193	(4)	755	755	0
TOTAL LONG TERM CONDITIONS	57	57	0	227	227	0
TOTAL URGENT AND INTERMEDIATE CARE	1,529	1,525	4	6,118	6,102	16
TOTAL COMMUNITY SERVICES	5,352	5,264	88	21,410	21,057	353
TOTAL CHILDREN SERVICES	499	499	0	1,997	2,015	(18)
TOTAL ADULT CONTINUING CARE	3,393	3,372	21	13,571	13,484	87
TOTAL NON ACUTE COMMISSIONING	17,793	17,847	(53)	71,174	71,386	(212)

PRESCRIBING	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Outturn £000's
TOTAL PRESCRIBING	6,033	6,008	25	24,134	24,034	100
TOTAL PRIMARY CARE DELEGATED BUDGET	7,012	6,918	94	28,595	28,461	134
LOCAL ENHANCED SERVICES	119	123	-5	475	494	-19
TOTAL OUT OF HOURS	506	438	68	2,024	1,753	271
TOTAL PRIMARY CARE OTHER	474	474	0	1,898	1,898	0
TOTAL PRIMARY CARE & PRESCRIBING	14,145	13,962	183	57,125	56,639	486

CORPORATE AND ESTATES	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Outturn £000's
TOTAL RUNNING COSTS	1,113	1,038	75	4,451	4,151	300
TOTAL CSU CHARGES	255	317	(62)	1,021	1,268	(247)
TOTAL OTHER CORPORATE COSTS	1,072	1,072	(0)	4,289	4,289	0
PROPERTY COSTS	682	682	0	2,728	2,728	0
TOTAL CORPORATE & ESTATE COSTS	3,122	3,110	13	12,489	12,436	53

STATUTORY DUTIES AND PERFORMANCE

Statutory Duty	Area	YTD	Forecast
Not to exceed RRL	Revenue	669	0
Not to exceed running cost allocation	Running costs	75	300
Not to exceed CRL	Capital	0	0
Deliver a recurrent surplus	Revenue	0.8%	0.8%
Comply with BPPC #	Business conduct	97.5%	97.5%
Comply with BPPC £	Business conduct	98.1%	98.1%
Fully deliver planned QIPP	QIPP	100.0%	100.0%

ACUTE CONTRACT EXPENDITURE TOP 5

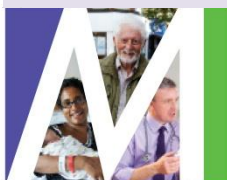
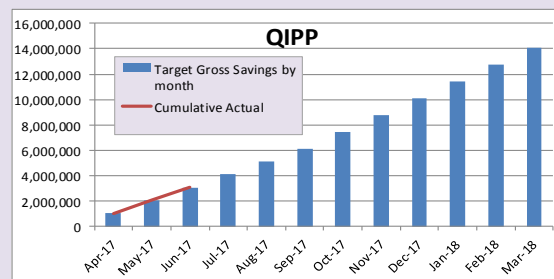
ACUTE CONTRACT EXPENDITURE TOP 5	Year To Date			Full Year Forecast Outturn		
	Budget £000's	Actual £000's	Variance £000's	Budget £000's	Forecast £000's	Outturn £000's
ST GEORGE'S HEALTHCARE TRUST	15,425	16,241	(816)	62,413	64,503	(2,090)
EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - ACUTE	8,041	8,038	3	32,165	33,173	(1,008)
KINGSTON NHS TRUST	2,565	2,886	(321)	10,261	10,711	(450)
LAS - EMERGENCY SERVICE CONTRACT	1,654	1,654	(0)	6,616	6,616	0
EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST - SWLEOC	1,026	813	213	4,102	3,917	185
ALL OTHER CONTRACTS + ACUTE NON-SLA BUDGETS	4,662	4,349	313	18,650	17,618	1,032
	33,373	33,982	(609)	134,207	136,538	(2,331)

ACUTE CONTRACT VARIANCE BY POD

ACUTE CONTRACT VARIANCE BY POD	Year To Date			Full Year Forecast Outturn	
	SGH	ESH	KHT	Other Providers	Total
Elective	(624)	0	(24)	765	117
Emergency	(373)	(257)	37	(4)	(597)
Non-Elective	(94)	(178)	0	47	(225)
Maternity Pathway	(431)	405	47	(125)	(104)
A&E	(432)	55	12	4	(361)
Out Patient 1st	1,095	98	(30)	(151)	1,012
Out Patient Follow Up	265	260	107	(252)	380
Out Patient Procedure	(933)	8	(39)	(76)	(1,040)
Unbundled Diagnostics	180	10	7	(231)	(34)
Critical Care	(1,054)	(209)	(96)	5	(1,354)
Other PODs	311	(1,200)	(471)	1,235	(125)
	(2,090)	(1,008)	(450)	1,217	(2,331)

BALANCE SHEET AS AT Jun-17

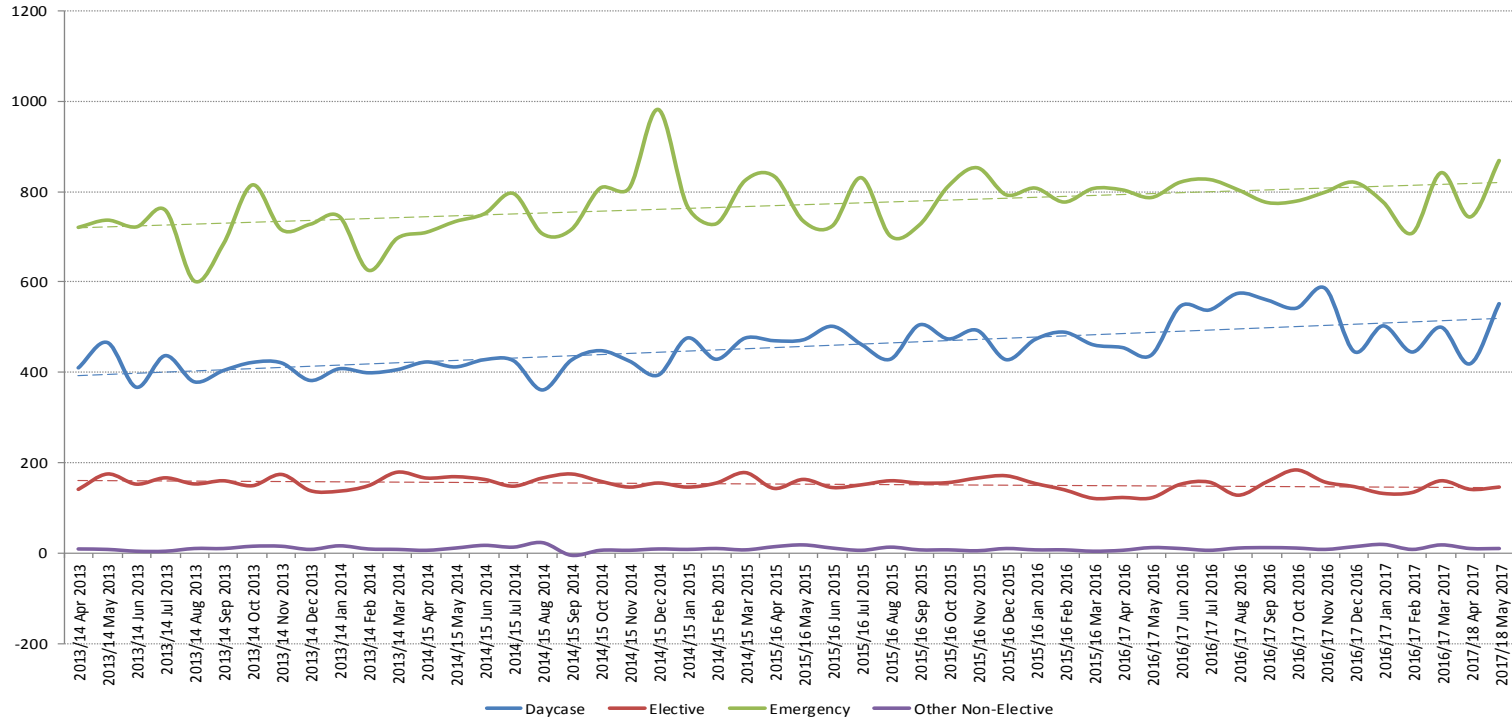
BALANCE SHEET AS AT Jun-17	Actual £000's
Property, Plant And Equipment	621
Cash And Cash Equivalents	(30)
Current Trade And Other Receivables	3,104
Current Other Liabilities	(562)
Current Trade And Other Payables	(20,146)
General Fund	(17,013)
	(17,013)



2. Acute Commissioning – St George's Hospital

May 2017/18

St George's Hospital Admitted Patient Care by POD for MCCG - May 2017 - Exclude Day Attenders



This graph shows that there is consistent MCCG Emergency and Daycase activity at St George's Hospital since 2012/13.

