



Merton

Clinical Commissioning Group

## REPORT TO MERTON CLINICAL COMMISSIONING GROUP GOVERNING BODY

**Date of Meeting:** 31<sup>st</sup> July 2013

**Agenda No:** 6.2

**Attachment:** 06

<p><b>Title of Document:</b> South West London and St George's Mental Health Trust Estates Strategy</p>	<p><b>Purpose of Report:</b> For Approval</p>
<p><b>Report Author:</b> Tonia Michaelides, Interim Chief Officer – Kingston CCG (Co-coordinating Commissioner for South West London and St George's Mental Health Trust)</p>	<p><b>Lead Director:</b> Adam Doyle, Director of Commissioning and Planning</p>
<p><b>Executive Summary:</b></p> <p>The attached paper requests the CCG's approval to start the consultation on South West London and St George's Mental Health (SWLStG) Trust Estates Strategy. This request is being made as the legal responsibility for such a consultation rests with the commissioners.</p> <p>It is proposed that the consultation begins on 28<sup>th</sup> July 2014 and finishes 12 weeks later on 17<sup>th</sup> October 2014. These dates could change depending on when approval to start the consultation is obtained from all 5 CCGs and NHS England.</p>	
<p><b>Key sections for particular note (paragraph/page), areas of concern etc:</b></p> <p>Section 2 – Case for Change Section 3 – Governance for the consultation period</p>	
<p><b>Recommendation(s):</b></p> <p>The Governing Body is asked to approve the following recommendations</p> <ul style="list-style-type: none"> <li>• the start of the SWLStG Estates Strategy Consultation beginning on 4<sup>th</sup> August 2014 and to run for 12 weeks</li> <li>• to delegate approval to start of the consultation to either Chair or Chief Officer if the start date of the consultation should change.</li> </ul>	

<p><b>Committees which have previously discussed/agreed the report:</b></p> <p>South West London Chief Officers Group, Kingston CCG Governing Body, Wandsworth CCG Governing Body, Richmond CCG Governing Body.</p> <p>Local Authority scrutiny will be through the South West London Joint Health Overview and Scrutiny Committee that is being established.</p>
<p><b>Financial Implications:</b></p> <p>To be reviewed as part of the consultation</p>
<p><b>How has the Patient voice been considered in development of this paper:</b></p> <p>Not yet - the engagement will be part of the consultation process</p>
<p><b>Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing)</b></p>
<p><b>Equality Assessment:</b></p> <p>The Equality Impact Assessment for the consultation has been completed by the provider.</p>
<p><b>Information Privacy Issues:</b></p> <p>The Privacy Impact Assessment for the consultation has been completed by the provider.</p>
<p><b>Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution)</b></p> <p>This is being worked through with Kingston CCG as host commissioner through the consultation process</p>

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**South West London and St George's Mental Health NHS Trust****South West London and St George's Mental Health Trust Estates Strategy****1.0 Introduction**

- 1.1 South West London and St George's Mental Health Trust (SWLStG) proposes to run a public consultation on the modernisation of their mental health inpatient facilities.
- 1.2 Legal responsibility for carrying out such a consultation rests with the commissioners. The commissioners for the purpose of this consultation have been identified as - Kingston, Merton, Richmond, Sutton and Wandsworth Clinical Commissioning Groups (CCGs) and NHS England for specialist services. Kingston CCG acts as the lead commissioner for SWLStG.
- 1.3 The purpose of this paper is to ask the 5 CCGs and NHS England to approve the start of the consultation.
- 1.4 A summary of the case for change for the mental health inpatient facilities is summarised in Section 2.

**2.0 Case for Change**

- 2.1 The following paragraphs of this section give a very short summary of the case for change for the mental health inpatient facilities in South West London. The case for change will be fully described in the consultation document. The consultation document will also explore the options for the mental health inpatient facilities in the future. At the time of writing the report the consultation document was still being finalised and a draft version was not available to include with this paper
- 2.2 Until the middle of the 20<sup>th</sup> century mental health care was concentrated in hospital based-services – often in buildings constructed over in the Victorian times
- 2.3 Since then there has been a transformation. More and more people now manage their own mental well-being using services closer to home.
- 2.4 In South West London the NHS is shifting the balance towards more mental health services being provided closer to home, with better links to GP services and to the wider resources of the local community.
- 2.4 We need modern mental health inpatient facilities that are;
  - Fit for purpose
  - Give people the best chance to recover in the best environment
  - Support staff to deliver high quality care

- Sustainable for the NHS in the long term

2.5 The NHS has strict standards for inpatient services which all providers, including SWLStG are expected to meet. The standards are there to make sure that inpatients have the best chance to recover in surroundings which are safe; respect their human rights and diverse need; offer privacy and dignity and which enable staff to deliver high quality care.

2.6 We now have an opportunity to look afresh at our mental health inpatient facilities to ensure that these standards are met in a way that ensures people are being looked after with dignity and respect at their most vulnerable time and provide the most efficient service provision.

### **3.0 Governance for the consultation period**

3.1 All 5 CCGs believe it is important for both the decision to begin the consultation and consideration of the recommendations arising from the consultation to be considered in public.

3.2 This paper, requesting approval to begin the consultation, will be considered by all 5 CCG Governing Bodies.

3.3 After the end of the consultation the 5 CCGs will consider the recommendations made at their next available Governing Body meeting. The paper to the Governing Body will include the independent report which will be prepared at the end of the consultation. This report will analyse the responses received during the consultation and will also evaluate the process itself.

3.4 The existing Foundation Trust Steering Committee will act as an advisory body for the purposes of this consultation.

3.5 Local Authority scrutiny will be through the South West London Joint Health Overview and Scrutiny Committee that is being established.

3.6 The governance approach will be revisited once we move into the implementation phase of the strategy.

### **4.0 Timescales**

4.1 It is proposed that the consultation begins on 4<sup>th</sup> August 2014 and finishes 12 weeks later on 24<sup>th</sup> October 2014.

4.2 At the writing of this paper the dates for start and end of the consultation were provisional and subject to change, depending on when approval to start the consultation is obtained from all 5 CCGs.

### **5.0 Recommendations**

5.1 The Governing Body is asked to approve the start of the SWLStG Estates Strategy Consultation beginning on 4<sup>th</sup> August 2014 to finish 12 weeks later

5.2 The Governing Body is asked to delegation approval to start of the consultation to either Chair or Chief Officer if the start date of the consultation should change

# Inpatient Mental Health Services – a better future

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# The journey so far ...

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- Many existing inpatient buildings are old, unsuitable for modern mental health care, unsuitable for refurbishment to highest standards
- Transformation programme for community services – more support closer to home, better outcomes, faster recovery
- Fewer hospital admissions, and for less time
- So we can take a fresh look at our future needs for inpatient services

# Likely options

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Our ideas – based on listening and working with people:

- Two centres of excellence: new and modernised buildings at Springfield and Tolworth
- Improves the environment for service users and staff – helps people recover faster
- More room to provide first-class surroundings for all – gives most clinical benefits and is sustainable

# Benefits

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- Best surroundings for safe care – for service users and staff
- Two centres of excellence each with a balanced range of services – fosters best quality care
- No isolated small units
- Sustainable for the future – supports maximum investment in frontline jobs and services

# Benefits

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The proposals were developed with input from clinicians and mental health professionals working in the mental health inpatient services. There is clear evidence of the clinical benefits of modernisation.

Our work so far in developing community mental health services has had a positive impact on reducing unnecessary hospital stays. In Merton and Sutton the introduction of Home Treatment Teams has halved the hospital admission rate between 2007 and 2012.

The proposed changes to inpatient services, at QMH, will not have a big impact on Merton residents.

# Engagement

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- The Trust began engaging with service users about the need to modernise old buildings at Springfield in 2004.
- Service users and community representatives have been involved and developed the criteria for quality standards and the sites to be considered for the new services
- The Trust ran a workshop at the Merton Guild Hall on 24 March 2014 where we invited local stakeholders, service users, carers and members of the public to give us their views on early plans.
- In May and June 2014 the draft proposals for estate modernisation were shared widely including with SURG and 3,500 trust members.
- We are hosting a series of public consultation events in September, including one in Merton. Subject to confirmation this will be in the Merton Guild Hall on 24 September 2014 at 7pm.

# Engagement

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- We have worked with CCG and Local Authority leads to compile comprehensive lists of groups and stakeholders in Merton to ensure we actively engage with everyone who has an interest in mental health services.
- On 17 July 2014 representatives from the Trust and NHS commissioners attended a newly formed Joint HOSC, including representatives from Merton Borough Council. The joint HOSC formally agreed to set up a sub-committee to scrutinise the consultation.

# Timetable

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- 4 August for 12 weeks: public consultation, start of planning process
- Outline Planning Submission Tolworth and Section 73/106 application for Springfield - end of August/September 2014
- Planning approach to Richmond and Barnes to be developed
- OBC development - now to end of November 2014
- CCG's letters of support – November 2014
- November 2014 – early 2015: taking decisions
- 2015 – 2017: detailed planning
- 2017 – 2022: construction of new buildings

# What we are asking from you

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- Authorise start of public consultation
- Nominate clinical leads to attend public events
- To ask any further questions