



Merton

Clinical Commissioning Group

REPORT TO MERTON CLINICAL COMMISSIONING GROUP GOVERNING BODY

Date of Meeting: 31st July 2014

Agenda No: 6.5

Attachment: 09

Title of Document: Finance Report – Month 3	Purpose of Report: For Agreement
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<p>Executive Summary:</p> <p>The financial plans for 2014-15 to 2018-19 for all CCGs have not been approved by NHS England due to a shortfall in the drawdown position.</p> <p>For the three months to 30th June, a year to date and full year actual performance to target is reported.</p> <p>Acute commissioning is forecast to break-even. Year to date under spends are reported at St George's and Epsom and St Helier NHS trust, however, the data is not robust and it is not anticipated the trend will continue.</p> <p>Non-acute commissioning is forecast to over spend by £0.2m owing to increased activity on mental health placements.</p> <p>A year to date over achievement of £0.1m and full year over achievement of £0.1m is reported on QIPP.</p>	
Key sections for particular note (paragraph/page), areas of concern etc: Entire report	
Recommendation(s): To agree the finance report	
Committees which have previously discussed/agreed the report: Executive Management Team and Finance Committee.	
Financial Implications: As per finance report, actual performance is reported to plan as at Month 3.	
Implications for CCG Governing Body: Green rating on the finance domain of balance scorecard CCG assurance assessment by NHS England for Quarter 1 of 2014/15.	

How has the Patient voice been considered in development of this paper: N/A
Other Implications: (including patient and public involvement/Legal/Governance/Risk/Diversity/ Staffing) None
Equality Assessment: N/A
Information Privacy Issues: N/A
Communication Plan: (including any implications under the Freedom of Information Act or NHS Constitution) N/A

Finance Committee 22nd July 2014

**NHS Merton CCG
2014-15 Finance Report
Month 3 – as at 30th June 2014**



Finance Report – Month 3

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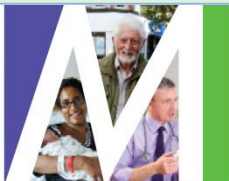


Three months to 30th June 2014

- The financial plans for 2014-15 to 2018-19 for all CCGs have not been approved by NHS England, due to shortfall in drawdown position i.e. planned surplus position for 2014-15 and 2013-14 outturn position.
- For the three months to 30th June 2014 NHS Merton CCG is reporting a year to date and full year actual performance to target.
- A non recurrent allocation of £550k for GP IT has been received in Month 3.
- Acute commissioning is forecast to break-even. Year to date under spends are reported at St George's and Epsom and St Helier NHS trusts, however, the data is not robust and it is not anticipated the trend will continue.
- Non acute commissioning is forecast to over spend by £0.2m this is owing to increased activity on mental health placements.
- QIPP – Year to date over achievement of £0.1m and full year over achievement of £0.1m is forecast.
- The Better Practice Payment Policy is above target for both the number and value of invoices paid in the month.
- To note:
 - Additional non recurrent urgent care funding of £1.1m has been allocated to the CCG. In addition, funding of £1m to improve performance of referral to treatment (RTT) targets will also be available (slide 7).
 - The risks in Month 3 remain the same as previously reported in Month 2, relating to NHS Property Services and the Nelson Local Care Centre, details are on slide 14.

Recommendation

- Finance Committee are requested to approve the Month 3 Finance Report.



BALANCED SCORECARD – FINANCE DOMAIN

FINANCIAL PERFORMANCE			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Underlying recurrent surplus	Primary	
2	Surplus - year to date (YTD) performance	Primary	1%
3	Surplus - full year (FY) forecast	Primary	1%
4	Management of 2% non recurrent funds within agreed processes	Supporting	Yes
5	QIPP - year to date delivery	Primary	103.0%
6	QIPP - full year forecast	Primary	101.0%
7	Activity trends - year to date	Supporting	
8	Activity trends - full year forecast	Supporting	
9	Running costs	Primary	£4,992k
10	Clear identification of risks against financial delivery and mitigations	Primary	Yes

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 2%	1% - 1.99%	0% - 0.99%	< 0%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Variance <= 0.1%	0.1% > variance <= 0.25%	0.25% > variance < 0.5%	Variance => 0.5%
Yes			No
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
>= 95% of plan	>= 80% of plan	>= 50% of plan	< 50% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
< 101% of plan	< 102% of plan	< 103% of plan	< 104% of plan
<= RCA			> RCA
Indicator met in full	Indicator partially met - limited uncovered risk	Indicator partially met - material uncovered risk	Indicator not met

FINANCIAL MANAGEMENT			
No.	Indicator	Primary / Supporting Indicator	Self Assessment
1	Better Payment Practice Code - % payable within 30 days of receipt - Numbers	Supporting	97%
2	Better Payment Practice Code - % payable within 30 days of receipt - Values	Supporting	99%
3	Cash management - month end cash balance as % of cash drawn	Supporting	3.75%

Individual Indicator RAG rating threshold			
Green	Amber/Green	Amber/Red	Red
>= 95%	>= 85%	>= 80%	< 80%
>= 95%	>= 85%	>= 80%	< 80%
<= 5%	<= 10%	<= 15%	< 15%

- The financial indicators are part of the CCG assurance framework used by NHS England.
- The overall financial performance and financial management performance is rated as green.



INCOME AND EXPENDITURE OUTTURN 13/14 AND PLAN 14/15

Year to date			Jun-14	Forecast		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
54,200	54,200	0	Income	216,800	216,800	0
			Expenditure			
31,355	31,346	9	Acute	125,419	125,420	(1)
5,105	5,128	(22)	Mental Health	20,422	20,490	(68)
3,970	3,970	0	Community	15,882	15,882	(0)
3,084	3,125	(42)	Other non acute	12,334	12,491	(156)
5,676	5,679	(3)	Prescribing	22,703	22,703	0
993	984	9	Primary Care*	3,974	4,017	(43)
1,926	1,960	(35)	Corporate and estate	7,702	7,770	(68)
1,550	1,466	84	Reserves	6,202	5,866	336
53,659	53,659	(0)	Total Expenditure	214,637	214,637	(0)
541	541	0	Surplus	2,163	2,163	0

- Year to date (YTD) and full year (FY) actuals are on target
- There are still some gaps in acute data reporting
- Risks to the position are detailed on slide 13

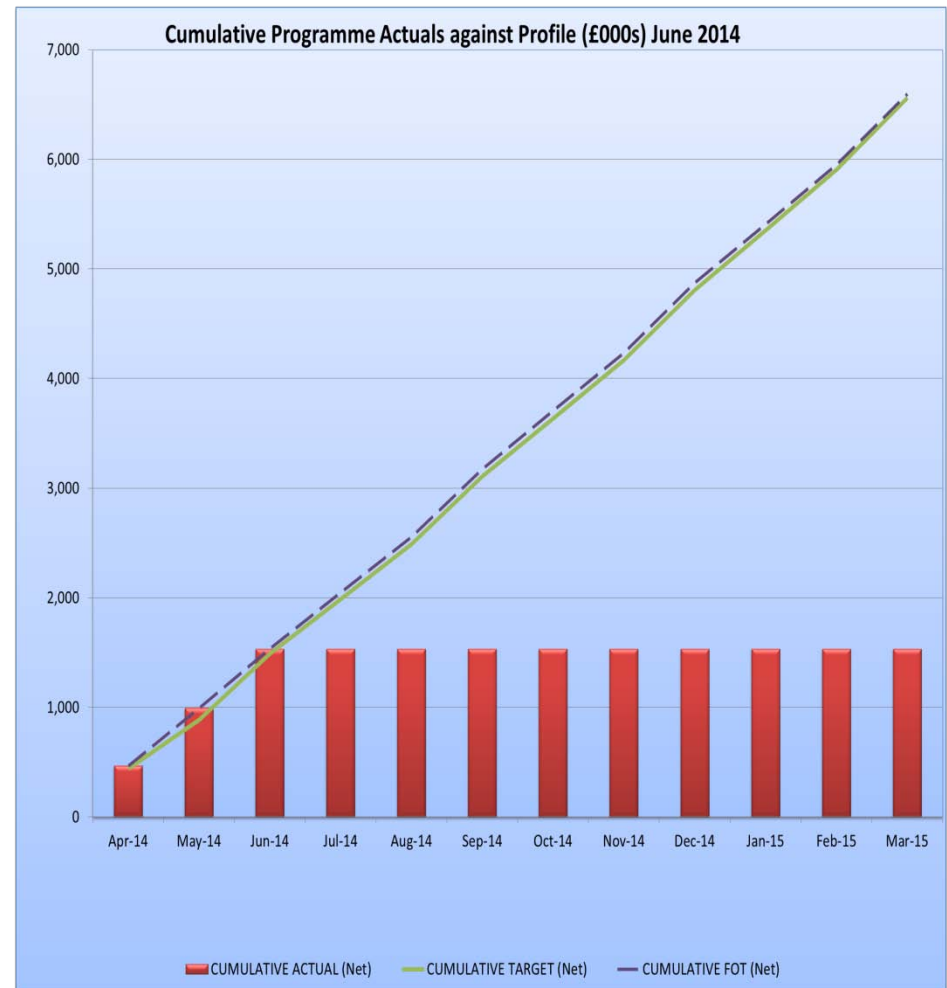
*Out of Hours, Local Enhanced Services, GP Led Health Centre and Collaborative Fees



QIPP

Year to date (net)			Jun-14	Forecast (net)		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
			Schemes			
1,280	1,224	(56)	Transactional	5,116	5,192	76
209	310	101	Transformational	1,442	1,406	(36)
1,489	1,534	45	Total QIPP	6,558	6,598	40
1,489	1,534	45	QIPP Target	6,558	6,598	40
100%	103%	3%	% of Target	100%	101%	1%

- YTD (£45k) and FY (£40k) over achievement comprises: above target year to date savings on the in reach nursing scheme and prescribing work stream offset partially by under achievement on the mental health placements scheme. New data on the mental health placements scheme has been received which shows year to date savings of £226k. This is being validated against the ledger and if correct will be reflected in next months report.



ACUTE PERFORMANCE

- A year to date underspend is reported on acute contracts, this is shown in the statement of contracts position on slide 8. It is likely the underspend is owing to seasonal variations and current gaps in reporting hence, a break-even position is reported.
- Key highlights for our three main providers are as follows:
 - St Georges Hospital - Trust wide challenges have been raised on maternity following analysis which shows ante-natal activity for Merton is significantly higher than deliveries although the financial value is not over spending. Maternity has been added to the programme of audits for 2014/15. Other areas of over performance are electives (£93k) and outpatient procedures (£30k). Outpatient procedures are over spending mainly due to programmes of care and drug expenditure, specifically prescribing of beta interferon in rheumatology.
 - Epsom and St Helier Hospital – The SLAM plans are still reported incorrectly and hence detail of activity against plan at CCG level is not available. The main area of over performance is non-electives, day cases and outpatient first attendances.
 - Kingston Hospital – Unbundled diagnostics (£2k) is over performing and the trust have been asked to provide an updated plan to link activity to the relevant outpatient attendance. At Month 2 an overall under performance of £34k is reported, this includes adjustments for uncoded activity. Over performance is also reported against non-elective excess bed days.

- To note:
 - NHS England have informed Merton CCG of additional non recurrent urgent care funding of £1.1m for 2014/15. The funding has been allocated to CCGs on a fair-shares basis and will be made available upon successful assurance of plans. The funding is to be shared amongst local systems through the System Resilience Groups (SRGs) in the same way as 2013/14.
 - Additional funding has also been allocated to support the delivery of additional elective activity to improve performance of referral to treatment (RTT) standards, clear backlogs and reduce the number of patients waiting over 16 weeks. The notional allocation for Merton CCG would be £1m, it is not clear, however, how the funding will be distributed.



STATEMENT OF CONTRACT POSITION – As at Month 2 not Month 3

Provider	Plan Annual	YTD Plan	YTD Actual	YTD Variance	ADJUSTMENTS/CHALLENGES			REVISED POSITION SLAM MONTH		
					Adjustments Gum/Dental	Other Challenges	KPIs	YTD Plan	YTD Actual	YTD Variance
					£000's	£000's	£000's	£000's	£000's	£000's
St George's	56,040	9,340	9,242	(98)	0	(34)	(100)	9,340	9,108	(232)
Epsom & St Helier (Acute & Renal)	31,955	5,276	5,058	(218)	0	(75)	0	5,276	4,983	(293)
Kingston Hospital	10,034	1,569	1,534	(34)	0	(20)	(7)	1,569	1,507	(62)
London Ambulance Service	5,556	926	926	0	0	0	0	926	926	0
Epsom & St Helier (SWLEOC)	4,428	738	652	(86)	0	0	0	738	652	(86)
Moorfields' Eye	3,328	555	579	25	0	0	0	555	579	25
Croydon Health Services	1,774	297	298	0	0	(3)	0	297	294	(3)
Guy's & St Thomas'	1,949	325	264	(61)	0	(61)	0	325	203	(122)
Royal Marsden	1,697	283	169	(114)	0	0	0	283	169	(114)
Queen Mary's (Roehampton)	1,784	297	294	(4)	0	0	0	297	294	(4)
Chelsea & Westminster	1,100	183	199	16	0	0	0	183	199	16
Imperial College	750	125	147	22	0	0	0	125	147	22
University College London	759	126	82	(44)	0	0	0	126	82	(44)
King's College	953	159	168	9	0	(5)	0	159	163	4
Royal Brompton & Harefield	343	57	76	18	0	0	0	57	76	18
Bart's & the London	226	38	38	0	0	0	0	38	38	0
Royal Surrey County	191	32	9	(23)	0	0	0	32	9	(23)
Royal National Orthopaedic	235	39	22	(17)	0	0	0	39	22	(17)
Ashford & St Peter's	90	15	0	(15)	0	0	0	15	0	(15)
Royal Free	105	18	38	20	0	0	0	18	38	20
Lewisham Hospital Trust	67	11	22	11	0	0	0	11	22	11
North West London	122	20	14	(6)	0	0	0	20	14	(6)
West Middlesex	38	6	2	(4)	0	0	0	6	2	(4)
Great Ormond Street	123	8	16	8	0	(13)	0	8	4	(4)
Total	123,648	20,444	19,849	(594)	0	(211)	(107)	20,444	19,531	(912)

- The year to date position shows an overall under spend of £0.9m as at Month 2 after adjustments for challenges and under-achievement of KPIs. As the activity data and plans received from Providers to-date is not robust, the acute performance position is reported as break-even.
- Key contracts update: St Georges, Epsom and St Helier, Kingston, Croydon, Guy's & St Thomas' and King's College Hospitals – contracts have been agreed and signed by hosts.
- Moorfields ' Eye Hospital – Contract values have been agreed but not signed.
- Royal Marsden – Critical prices yet to be agreed and now in arbitration.
- Chelsea & Westminster – Contract value not agreed.
- Imperial college – Process has been delayed owing to delayed receipt of proposal and trust information has held up the proposal.



NON ACUTE PERFORMANCE

Year to date			Jun-14	Forecast		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
			Mental Health:			
3,968	3,969	(1)	SWL St Georges MHT	15,874	15,874	0
840	883	(43)	Placements	3,360	3,533	(173)
297	276	21	Other	1,188	1,083	105
5,105	5,128	(22)	Total Mental Health	20,422	20,490	(68)
326	362	(36)	Learning Disabilities	1,305	1,449	(144)
			Community:			
3,813	3,813	(0)	Community Services SLA	15,254	15,254	(0)
1,759	1,759	0	Continuing Care	7,036	7,036	(0)
1,155	1161	(6)	Other	4,621	4,633	(12)
6,728	6,734	(6)	Total Community	26,911	26,923	(13)
12,159	12,224	(64)	Total Non Acute	48,638	48,862	(225)

- A YTD over spend of £22k and FY over spend of £68k is reported on mental health. An over spend of £0.2m on mental health placements is offset by a forecast underspend on mental health enquiries of £0.1m. It is important to note that the mental health over spend is owing to additional placements made in the first quarter of the year, the QIPP scheme on mental health placements is still achieving as placements have been stepped down and costs have been renegotiated at a better rate.
- The YTD over spend of £36k and FY over spend of £144k for learning disabilities relates to a learning disability patient currently an inpatient in a hospital.
- The minor YTD and FY over spend reported under 'other' community relates to the home oxygen service.



PRESCRIBING AND PRIMARY CARE BUDGETS

Year to date			Jun-14	Forecast		
Budget	Actual	Variance	In £000's	Budget	Actual	Variance
5,676	5,679	(3)	Prescribing:			
			Prescribing	22,703	22,703	0
5,676	5,679	(3)	Total Prescribing	22,703	22,703	0
			Primary Care:			
282	283	(1)	Local enhanced services	1,128	1,128	0
258	257	0	GP led health centre	1,030	1,014	16
113	113	0	111 service	450	450	0
320	320	0	Out of hours service	1,280	1,339	(59)
22	11	10	Other	86	86	0
993	984	9	Total Primary Care	3,974	4,017	(43)
6,669	6,663	6	Total Prescribing & Primary Care	26,676	26,719	(43)

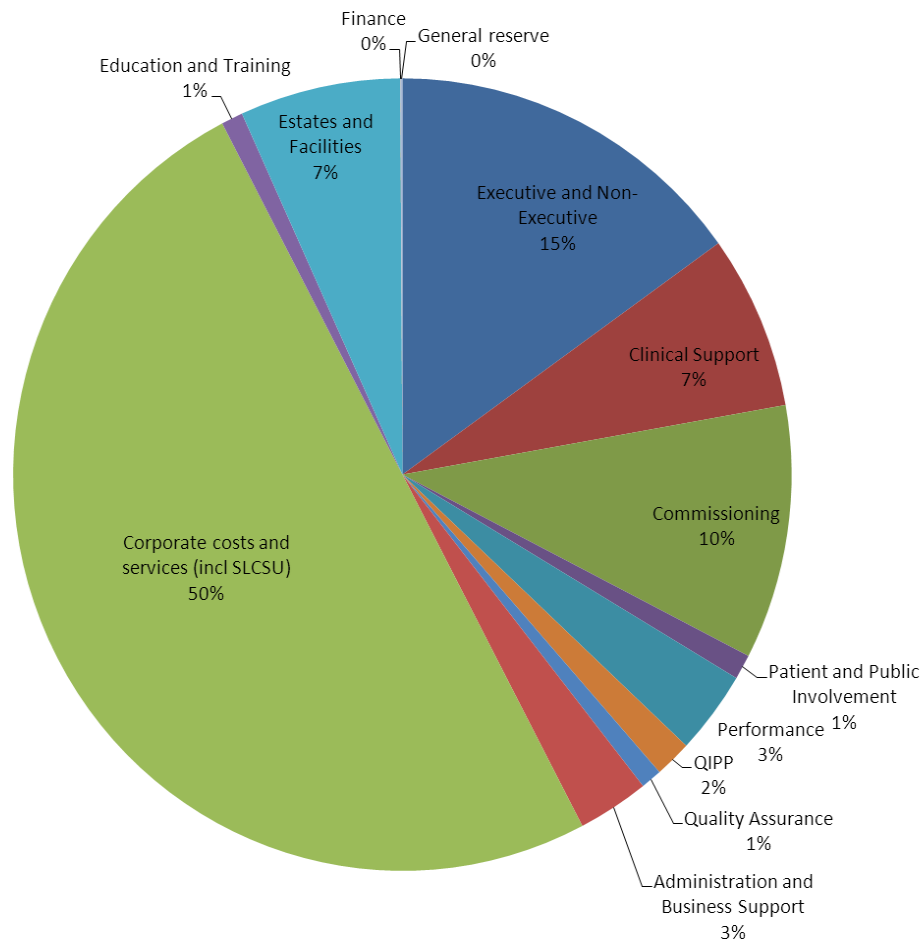
- A minor FY under spend is reported for the GP Led Health Centre owing to lower than anticipated activity.
- The FY over spend reported on Out of Hours is owing to a recharge from Sutton CCG for Merton patients attending the Seldoc Out of Hours service.



RUNNING COSTS

- The pie chart shows how the running cost allocation of £4,992k is distributed.
- SLCSU have proposed to unsmooth their SLA with South London CCGs from 1st October 2014. Unsmoothing involves taking out the impact of population differences. The impact in 2014/15 will be a cost pressure on running costs of £11k.
- NHS Property Services have notified the CCG of 2014/15 charges as follows: £306k for occupancy (running cost) and £203k for void charges (non running cost). Further information has been requested as the basis of charging is unclear. The charges are based on the position at March 2014 and will be charged for Q1 and Q2. The remainder of the year will reflect actual costs in the year.

Forecast running costs as at 30th June 14



STATEMENT OF FINANCIAL POSITION (SOFP)

STATEMENT OF FINANCIAL POSITION AS AT 30th JUNE 2014

		Closing Balance		
		ADJ-14	May-14	Jun-14
Non-current Assets	Property, Plant And Equipment	32,122	71,960	92,098
Non-current Assets Total		32,122	71,960	92,098
Current Assets	Current Trade And Other Receivables	4,478,187	2,097,287	2,330,770
Current Assets	Cash And Cash Equivalents	173,242	(144,466)	(538,353)
Current Assets Total		4,651,429	1,952,820	1,792,417
Current Liabilities	Current Trade And Other Payables	(14,931,085)	(15,183,616)	(14,400,014)
Current Liabilities	Current Other Liabilities	(51,450)	(279,393)	(1,268,021)
Current Liabilities	Provisions	(47,824)	(47,824)	(47,824)
Current Liabilities Total		(15,030,359)	(15,510,832)	(15,715,859)
Non-Current Liabilities:	NC Provisions	(271,005)	(271,005)	(271,005)
Non-Current Liabilities:		(271,005)	(271,005)	(271,005)
Grand Total		(10,617,812)	(13,757,057)	(14,102,349)
		Closing Balance		
		ADJ-14	May-14	Jun-14
Financed by Taxpayers Equity:	General Fund	10,617,812	13,757,057	14,102,349
Financed by Taxpayers		10,617,812	13,757,057	14,102,349
Grand Total		10,617,812	13,757,057	14,102,349

- The £92k Property, Plant and Equipment balance is made up of £79k assets under construction and £13k of IT equipment.
- Accounts receivables balance has increased by £0.2m from £2.1m at the end of May 14 to £2.3m at the end of June 14. This is mostly owing to sales orders raised in the month. The £2.3m accounts receivable balance relates to: NHS Property Services £1.4m, London Borough of Merton £0.7m, London Borough of Sutton £0.2m.
- The cash position is as per the cash flow statement on slide 12.
- Accounts payables and other liabilities have increased by 0.2m from £15.5m to £15.7m.
- The £48k current provision and £271k non current provision is the £319k continuing care provision created in 2013/14.



CASH MANAGEMENT AND BETTER PAYMENT PRACTICE POLICY

STATEMENT OF CASH FLOWS AS AT 30th JUNE 2014

	Amount			Amount Total
	Apr-14	May-14	Jun-14	
Cash Flow s from Operating Activities:				
Net operating costs for the financial year	(25,070,148)	(10,611,305)	(17,977,265)	(53,658,718)
Depreciation and amortisation	0	0	0	0
Interest Paid			(70)	(70)
(Increase) decrease in trade and other receivables	1,454,500	926,399	(233,483)	2,147,417
Increase (decrease) in trade and other payables	6,035,263	(5,554,790)	205,027	685,500
Provisions utilised	0	0	0	0
Increase (decrease) in provisions	0	0	0	0
Net Total of Cash Flow s from Operating Activities	(17,580,384)	(15,239,695)	(18,005,792)	(50,825,871)
Cash Flow s from Investing Activities:				
(Payments) for property, plant and equipment	(5,994)	(33,843)	25,760	(14,078)
Proceeds from disposal of assets held for sale: property, plant and equipment	0	0	(45,898)	(45,898)
Net Total of Cash Flow s from Investing Activities	(5,994)	(33,843)	(20,139)	(59,976)
Cash Flow s from Financing Activities:				
Net parliamentary funding received	16,700,102	15,842,106	17,632,044	50,174,252
Net Total of Cash Flow s from Financing Activities	16,700,102	15,842,106	17,632,044	50,174,252
Grand Total	(886,277)	568,568	(393,887)	(711,595)
Reconciliation of Cash Flow s to Cash and Cash Equivalents:				
	Amount			Amount Total
	Apr-14	May-14	Jun-14	
Cash and Cash Equivalents				
Cash and Cash Equivalents	(886,277)	568,568	(393,887)	(711,595)
Net Total of Cash And Cash Equivalents	(886,277)	568,568	(393,887)	(711,595)
Grand Total	(886,277)	568,568	(393,887)	(711,595)
Opening Balance	173,242	(713,034)	(144,466)	(144,466)
Closing Balance	(713,034)	(144,466)	(538,353)	(538,353)

Better Payment Practice Code

Period	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount £000's	Invoice Amount (Passed) £000's	% Amount Passed
Apr-14	687	668	97%	17,547	17,529	100%
May-14	639	625	98%	16,136	15,620	97%
Jun-14	658	628	95%	16,923	16,731	99%
Cumulative %	1984	1921	96.8%	50,606	49,880	98.6%

- The cash target is for the month end cash balance to be less than 5% of the drawdown value. This has been met for the first three months of the year. The month end cash balance as at 30th June 2014 is 3.75% of the cash drawn.
- The Statement of Cash Flow does not include the 2014/15 opening cash balance of £173k. The Accounting, Reporting and Control team at South London Commissioning Support Unit are working to correct this.
- The actual cash balance as at 30th June 2014 was £25k. The reconciliation of the financial position to an adjusted cash balance of - £538k mostly relates to an un-cleared BACS payment of £557k.
- The BPPC is above target in terms of volume and value of invoices.



RISKS AND MITIGATIONS

Financial Risk Analysis: Month 3

	Worst £000's	Likely £000's	Best £000's
Planned Surplus	2,163	2,163	2,163
1 Risks			
2 Other	-559	-280	0
3 Total Risks	-559	-280	0
4 Mitigations			
5 Contingency (0.5%)	559	280	0
6 Total Mitigations	559	280	0
7 Net risk	0	0	0
8 Risk adjusted performance	2,163	2,163	2,163

- 'Other' risks in the likely scenario relate to 50% of worst case scenario:
 - NHS Property Services estimated risk of £0.1m from 2013/14 not being recovered.
 - Nelson Local Care Centre risk estimated at £0.2m related to the potential unoccupied space related to community pharmacy and early completion of the building.
- The 0.5% contingency fund has been used to mitigate both risks.



Appendix number	Description	Slide number
1	Acute Commissioning	15
2	Mental Health	16
3	Other Non Acute	17
4	Primary Care & Prescribing	18
5	Corporate and Estates	19
6	Reserves	20
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Acute Commissioning – Appendix 1

Merton CCG - ACUTE COMMISSIONING		Budget (M3)	Year to Date (June 14)				Full Year Forecast						
			Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var			
1	ACUTE TRUSTS												
2	ST GEORGE'S HEALTHCARE TRUST	56,019	14,005	14,004	0	0%	56,019	56,040	-21	0%			
3	EPSOM & ST. HELIER UNIVERSITY HOSPITALS NHS TRUST	36,382	9,095	9,096	0	0%	36,382	36,382	0	0%			
4	LAS - EMERGENCY SERVICE CONTRACT	5,556	1,389	1,389	0	0%	5,556	5,556	0	0%			
5	CROYDON UNIVERSITY HOSPITAL NHS TRUST	1,774	443	444	0	0%	1,774	1,766	8	0%			
6	QUEEN MARYS ROEHAMPTON	1,805	451	451	0	0%	1,805	1,763	42	2%			
7	IMPERIAL COLLEGE NHS TRUST	750	187	188	0	0%	750	880	-130	-17%			
8	BARTS & THE LONDON NHS TRUST	226	56	57	0	-1%	226	227	-1	-1%			
9	THE ROYAL NATIONAL ORTHOPAEDIC HOSPITAL TRUST	235	59	59	0	0%	235	131	104	44%			
10	LEWISHAM HOSPITAL NHS TRUST	67	17	17	0	1%	67	130	-63	-95%			
11	NORTH WEST LONDON HOSPITALS TRUST	121	30	30	0	0%	121	85	36	30%			
12	WEST MIDDLESEX NHS TRUST	38	10	10	0	-1%	38	15	23	61%			
13	FOUNDATION HOSPITAL TRUSTS												
14	KINGSTON NHS TRUST	9,748	2,437	2,437	0	0%	9,748	9,748	0	0%			
15	MOORFIELDS EYE HOSPITAL	3,329	832	832	0	0%	3,329	3,475	-147	-4%			
16	GUYS & ST THOMAS' HOSPITAL TRUST	1,949	487	487	0	0%	1,949	1,943	6	0%			
17	THE ROYAL MARSDEN HOSPITAL TRUST	1,697	424	424	0	0%	1,697	1,696	1	0%			
18	CHELSEA & WESTMINSTER HLTHCARE TRUST	1,100	275	275	0	0%	1,100	1,196	-96	-9%			
19	UNIVERSITY COLLEGE LONDON HOSPITALS TRUST	759	190	190	0	0%	759	494	265	35%			
20	KINGS HEALTHCARE TRUST	953	238	239	0	0%	953	999	-46	-5%			
21	THE ROYAL BROMPTON & HAREFIELD HOSPITALS TRUST	343	86	85	0	0%	343	453	-110	-32%			
22	ROYAL SURREY COUNTY & ST LUKE'S HOSPITAL TRUST	191	48	48	0	0%	191	56	135	71%			
23	THE ROYAL FREE (HAMPSTEAD) NHS TRUST	105	26	26	0	1%	105	228	-123	-117%			
24	ASHFORD & ST PETERS NHS TRUST	90	23	23	0	0%	90	0	90	100%			
25	GREAT ORMOND ST HOSPITAL FOR CHILDREN NHS TRUST	123	31	30	0	1%	123	97	26	21%			
26	GENERAL ACUTE COMMISSIONING	123,359	30,840	30,839	0	0%	123,359	123,360	(1)	0%			
27	NCAs												
28	NCA	1,725	431	421	10	2%	1,725	1,725	0	0%			
29	NCAs	1,725	431	421	10	2%	1,725	1,725	-	0%			
30	NON-SLA & OTHER												
31	ESH - LASERCARE CONTRACT (SK!)/ DEXA (ST ANTHONY'S)/IN HEALTH (NHSE)	210	53	54	-2	-4%	210	210	0	0%			
32	CHRONIC FATIGUE SYNDROME / LIQUID BASED CYTOLOGY / PATH FORMS (ESH)	116	29	29	0	0%	116	116	0	0%			
33	DRUGS - IFR	9	2	2	0	0%	9	9	0	0%			
34	NON-SLA / ACUTE OTHER	335	84	85	(2)	-2%	335	335	-	0%			
35	TOTAL ACUTE COMMISSIONING	125,419	31,355	31,346	9	0%	125,419	125,420	(1)	0%			

Mental Health – Appendix 2

Merton CCG - NON ACUTE COMMISSIONING		Year to Date (June 14)				Full Year Forecast				
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var	
1	MENTAL HEALTH COMMISSIONING CONTRACTS									
2	SOUTH WEST LONDON AND ST GEORGES MENTAL HEALTH TRUST	14,561	3,640	3,640	0	0%	14,561	14,561	0	0%
3	ST GEORGES AND ST HELIER LIASON AND ALCOHOL NURSE	0	0	8	-8	0%	0	0	0	0%
4	SURREY BORDERS	20	5	5	0	0%	20	20	0	0%
5	CNWL MENTAL HEALTH NHS TRUST	20	5	5	0	0%	20	20	0	0%
6	SUSSEX FOUNDATION PARTNERSHIP - TIER 4 DETOX SERVICE	322	80	80	0	0%	322	322	0	0%
7	SOUTH LONDON & MAUDSLEY TRUST - SPECIALIST SERVICES	30	8	8	0	-6%	30	30	0	0%
8	SOUTH LONDON & MAUDSLEY TRUST - XBF	272	68	67	0	1%	272	272	0	0%
9	JOINT AGENCY, VOLUNTARY AND INDEPENDENT SECTOR CONTRACTS									
10	CAMHS DEVELOPMENT FUND	120	30	27	3	12%	120	120	0	0%
11	MERTON VOLUNTARY SECTOR /CARERS SUPPORT	100	25	0	25	100%	100	50	50	50%
12	ADVOCACY SERVICES	46	12	12	0	0%	46	46	0	0%
13	DEMENTIA SERVICES (Alzheimer's)	171	43	43	0	0%	171	171	0	0%
	NAMED PATIENTS AND PLACEMENTS									
14	MENTAL HEALTH PLACEMENTS AND UNCONTRACTED ACTIVITY	3,360	840	883	-43	-5%	3,360	3,533	-173	-5%
15	OTHER MENTAL HEALTHCARE SERVICES									
16	TALKING THERAPIES IAPT	1,313	328	329	0	0%	1,313	1,313	0	0%
17	MH NSF IMPLEMENTATION COSTS	6	2	0	2	100%	6	0	6	100%
18	MH ENQUIRIES	82	20	21	0	-1%	82	33	49	60%
19	TOTAL MENTAL HEALTH	20,422	5,105	5,128	-22	0%	20,422	20,490	-68	0%

Other Non Acute – Appendix 2a

	Merton CCG - NON ACUTE COMMISSIONING	Budget (M3)	Year to Date (June 14)				Full Year Forecast			
			Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var
20	LEARNING DISABILITIES NCA (CNWL)	0	0	0	0	0%	0	144	-144	0%
21	LEARNING DISABILITIES CONTINUING CARE	1,305	326	362	-36	-11%	1,305	1,305	0	0%
22	TOTAL PLD HEALTHCARE SERVICES	1,305	326	362	-36	-11%	1,305	1,449	-144	-11%
23	END OF LIFE - LOCAL ENHANCED SERVICE	42	10	15	-5	-48%	42	42	0	0%
24	NURSING - MARIE CURIE - CANCER	91	23	23	0	0%	91	91	0	0%
25	BEREAVEMENT SERVICE	60	15	15	0	0%	60	60	0	0%
26	TRINITY HOSPICE/ ST CHRISTOPHERS	141	35	35	0	1%	141	141	0	0%
27	ST RAPHAELS	502	126	126	0	0%	502	502	0	0%
28	SOUTH WEST LONDON CANCER NETWORK - SPECIALIST PALLIATIVE CA	170	43	43	0	0%	170	170	0	0%
29	TOTAL END OF LIFE CARE AND HOSPICES	1,006	252	257	-5	-2%	1,006	1,006	0	0%
30	HOME OXYGEN SERVICE	216	54	51	3	6%	216	228	-12	-6%
31	CARDIOLOGY	58	15	15	0	0%	58	58	0	0%
32	TOTAL LONG TERM CONDITIONS	274	69	65	3	5%	274	286	-12	-4%
33	URGENT CARE	46	12	12	0	0%	46	46	0	0%
34	GPSI'S COMMISSIONING - MINOR SURGERY	115	29	10	19	65%	115	115	0	0%
35	OPHTHALMOLOGY (LOW VISION SERVICE)	19	5	0	5	103%	19	19	0	0%
36	BRITISH PREGNANCY ADVISORY SERVICE	191	48	68	-20	-42%	191	191	0	0%
37	MARIE STOPES INTERNATIONAL	75	19	20	-1	-8%	75	75	0	0%
38	INTERMEDIATE CARE COMMISSIONING (BEDS)	656	164	164	0	0%	656	656	0	0%
39	BETTER CARE FUND	206	52	52	0	-1%	206	206	0	0%
40	TOTAL URGENT AND INTERMEDIATE CARE	1,308	327	325	2	1%	1,308	1,308	0	0%
41	COMMUNITY SERVICES	14,877	3,719	3,719	0	0%	14,877	14,877	0	0%
42	COMMUNITY SERVICES CQUIN RESERVE	377	94	94	0	0%	377	377	0	0%
43	PODIATRY	81	20	20	0	1%	81	81	0	0%
44	MERTON ICES	247	62	62	0	0%	247	247	0	0%
45	MERTON MUSCULOSKELETAL SERVICE	300	75	75	0	0%	300	300	0	0%
46	TOTAL COMMUNITY SERVICES	15,882	3,970	3,970	0	0%	15,882	15,882	0	0%
47	EPSOM & ST HELIER - PAEDIATRIC AND AUDIOLOGY AND DESIGNATED CHILD DEATH DOCTOR CONTRACT	575	144	146	-2	-2%	575	575	0	0%
48	MERTON CHILDREN - SCPS	725	181	181	0	0%	725	725	0	0%
49	MERTON CHILDREN EQUIPMENT - SCPS	40	10	10	0	2%	40	40	0	0%
50	CHC CHILDREN PERSONAL HEALTH BUDGETS	0	0	0	0	0%	0	0	0	0%
51	MERTON YOUTH OFFENDING TEAM	30	8	11	-3	-46%	30	30	0	0%
52	SAFEGUARDING CHILDREN BOARD	35	9	9	0	-3%	35	35	0	0%
53	TOTAL CHILDREN AND YOUNG PEOPLE	1,405	351	357	-6	-2%	1,405	1,405	0	0%
54	FUNDED NURSING CARE	1,500	375	375	0	0%	1,500	1,500	0	0%
55	JOINT FUNDED	465	116	116	0	0%	465	465	0	0%
56	CONTINUING CARE PLACEMENTS - MERTON	5,071	1,268	1,268	0	0%	5,071	5,071	0	0%
57	TOTAL CONTINUING CARE	7,036	1,759	1,759	0	0%	7,036	7,036	0	0%
58	TOTAL NON ACUTE COMMISSIONING	48,638	12,159	12,224	(64)	-1%	48,638	48,862	(225)	0%

Primary Care & Prescribing – Appendix 4

Merton CCG - PRIMARY CARE		Year to Date (June 14)				Full Year Forecast				
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var	
	Budget (M3)									
LOCAL ENHANCED SERVICES										
1	NES - NEAR PATIENT TESTING	6	2	2	0	-7%	6	6	0	0%
2	LES - ATRIAL FIBRILATION	5	1	1	0	0%	5	5	0	0%
3	LES - ANTI COAG	212	53	54	-1	-1%	212	212	0	0%
4	LES - PHLEBOTOMY	152	38	38	0	0%	152	152	0	0%
5	LES - POST OPERATIVE WOUND CARE	24	6	6	0	0%	24	24	0	0%
6	LES - MENORRAGHIA	86	22	21	0	0%	86	86	0	0%
7	LES - GYNAECOLOGY	64	16	16	0	0%	64	64	0	0%
8	LES - UROLOGY	31	8	8	0	0%	31	31	0	0%
9	LES - DIABETES	47	12	12	0	0%	47	47	0	0%
10	LES - CARE OF OLDER PEOPLE	500	125	125	0	0%	500	500	0	0%
OTHER PRIMARY CARE										
11	GP - STATUTORY MEDICAL FEES	84	21	11	10	49%	84	84	0	0%
12	DERMATOLOGY (prescribing costs only)	2	1	0	0	100%	2	2	0	100%
13	WILSON WALK IN CENTRE (UNREGISTERED PATIENTS)	1,030	258	257	0	0%	1,030	1,014	16	2%
OOH AND 111										
14	111 CONTRACT	450	113	113	0	0%	450	450	0	0%
15	PMS - OUT OF HOURS	1,280	320	320	0	0%	1,280	1,339	-59	-5%
16	TOTAL PRIMARY CARE	3,974	993	984	9	1%	3,974	4,017	-43	1
PRESCRIBING										
18	DRUGS BILL CHARGES	650	162	162	0	0%	650	650	0	0%
19	MEDICINES MANAGEMENT SERVICE PROGRAMME	9	2	2	0	-4%	9	9	0	0%
20	DRUGS COSTS	21,962	5,491	5,490	0	0%	21,962	21,962	0	0%
21	SCRIPT SWITCH	82	21	24	-4	-18%	82	82	0	0%
22	TOTAL PRESCRIBING	22,703	5,676	5,679	-3	0%	22,703	22,703	0	0
23	TOTAL PRIMARY CARE	26,676	6,669	6,663	6	0%	26,676	26,719	(43)	0%

Corporate and Estates – Appendix 5

Merton CCG - CORPORATE & ESTATE COSTS		Budget (M3)	Year to Date (June 14)				Full Year Forecast					
			Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var		
1	CORPORATE COSTS											
2	CCG STAFF RUNNING COSTS	1,875	469	509	-40	-9%	1,875	1,875	0	0%		
3	CCG OTHER RUNNING COSTS	847	212	184	27	13%	847	847	0	0%		
4	CSU RUNNING COSTS	2,270	568	554	13	2%	2,270	2,270	0	0%		
5	GP IT (SLCSU)	550	137	137	0	0%	550	550	0	0%		
6	CONTINUING CARE TEAM (SLCSU)	326	81	81	0	0%	326	326	0	0%		
7	ISPS (SLCSU)	25	6	6	0	0%	25	25	0	0%		
8	INFECTION CONTROL (SLCSU)	30	7	7	0	0%	30	30	0	0%		
9	MEDICINES MANAGEMENT TEAM	295	74	74	0	0%	295	295	0	0%		
10	SAFEGUARDING	76	19	19	0	1%	76	76	0	0%		
11	INTERPRETING SERVICES	20	5	5	0	0%	20	20	0	0%		
12	CLINICAL LEADS	345	86	139	-53	-61%	345	345	0	0%		
13	TRANSFORMATIONAL SERVICE MANAGERS	368	92	39	53	57%	368	368	0	0%		
14	NELSON LOCAL CARE CENTRE	0	0	18	-18	0%	0	0	0	0%		
15	PATIENT AND PUBLIC ENGAGEMENT	29	7	7	0	2%	29	29	0	0%		
16	LEVIES	0	0	17	-17	0%	0	68	-68	0%		
17	DEPRECIATION	0	0	0	0	0%	0	0	0	0%		
18	PRIMARY CARE TRAINING	20	5	5	0	0%	20	20	0	0%		
19	TOTAL CORPORATE COSTS	7,075	1,769	1,803	-35	0	7,075	7,143	-68	0		
20	ESTATE COSTS											
21	PROPERTY RUNNING COSTS	627	157	157	0	0%	627	627	0	0%		
22	TOTAL ESTATE COSTS	627	157	157	0	0	627	627	0	0		
23	TOTAL CORPORATE AND ESTATE COSTS	7,702	1,926	1,960	(35)	-2%	7,702	7,770	(68)	-1%		

Reserves – Appendix 6

Merton CCG - Reserves & Other		Year to Date (June 14)				Full Year Forecast				
		Plan	Actual	Var	% Var	Plan	Forecast	Var	% Var	
1	RESERVES AND OTHER									
2	CCG SLA RESERVE	1,325	331	247	84	25%	1,325	989	336	25%
3	CONTINGENCY (0.5%)	1,081	270	270	0	0%	1,081	1,081	0	0%
4	NON RECURRENT FUND (1.5%)	3,138	784	784	0	0%	3,138	3,138	0	0%
5	NETA RESERVE	658	165	165	0	0%	658	658	0	0%
6	TOTAL RESERVES	6,202	1,550	1,466	84	0%	6,202	5,866	336	5%

QIPP – Appendix 7

ID	QIPP CATEGORY 1	PROJ. DESCRIPTION	Total Scheme Value	Investment to deliver Project	Net QIPP	GROSS QIPP SAVINGS			PROJECT COSTS			NET QIPP SAVINGS			Movement in Month	Full Year Forecast	NET FOT (RAG RATED) (£000s)
						Planned YTD (£000s)	Actual YTD (£000s)	Variance YTD	Planned YTD (£000s)	Actual YTD (£000s)	Variance YTD	Planned YTD (£000s)	Actual YTD (£000s)	Variance			
1	Urgent Care	Expansion of CPAT	300	-	300	45	45	-	-	-	-	45	45	-	4	304	G
2	Urgent Care	Review and Development of Intermediate Care Beds	62	-	62	-	-	-	-	-	-	-	-	-	-	62	G
3	Urgent Care	Inreach nursing	18	-	18	3	53	(50)	-	-	-	3	53	(50)	51	69	G
4	Urgent Care	Development of HARI	120	-	120	-	-	-	-	-	-	-	-	-	-	120	G
4	Urgent Care	Care delivery by Locality based MDT	120	-	120	15	15	-	-	-	-	15	15	-	5	125	G
5	Planned Care	MSK - deliver on appropriate pathway	260	137	123	26	12	14	14	-	14	12	12	0	(58)	123	G
6	Planned Care	Cardiology - new models of care	130	58	72	-	-	-	-	-	-	-	-	-	-	-	B
7	Planned Care	Respiratory-Reduce attendance at Hospital	40	-	40	10	-	10	-	-	-	10	-	10	(40)	-	G
8	Planned care	Dermatology - Review & Redesign Dermatology	161	114	47	-	-	-	-	-	-	-	-	-	-	-	B
9	Planned Care	Diabetes- Tier 3	86	-	86	5	5	(0)	-	-	-	5	5	(0)	-	61	G
10	Prescribing	Care Homes Pharmacy	75	60	15	-	-	-	15	-	15	(15)	-	(15)	18	48	G
11	Prescribing	Prescribing Workstreams & Clinical Interventions	400	1	399	147	180	(33)	0	-	0	147	180	(33)	33	433	G
12	Prescribing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	G
13	Prescribing	Nutrition	30	49	(19)	-	-	-	12	-	12	(12)	-	(12)	16	1	G
14	Prescribing	MMT Care Homes	60	-	60	-	-	-	-	-	-	-	-	-	-	60	G
15	Mental Health	Mental Health Contracts	347	0	347	87	131	(44)	-	-	-	87	131	(44)	-	523	G
16	Mental Health	Mental Health Placement Review.	400	0	400	100	-	100	-	-	-	100	-	100	(100)	300	G
17	Continuing Care	Continuing Care	173	0	173	43	43	0	-	-	-	43	43	0	-	173	G
18	Contract	Acute Challenges	1,406	0	1,406	352	352	-	-	-	-	352	352	-	-	1,406	G
19	Curtailing Growth	Curtailing Growth	2,790	0	2,790	698	698	-	-	-	-	698	698	-	-	2,790	G
PROGRAMME TOTAL (£000s)			6,977	419	6,558	1,531	1,534	(3)	41	-	41	1,489	1,534	(44)	(71)	6,598	