



right care
right place
right time
right outcome



MERTON CLINICAL COMMISSIONING GROUP GOVERNING BODY

Date of Meeting: 28th September 2017

Agenda No: 7.1

Attachment: 08

| | |
|--|---|
| <ul style="list-style-type: none"> • Title of Document: Better Care Fund Update • | Purpose of Report: To note |
| Report Author: Josh Potter (Director of Commissioning) | Lead Director: Josh Potter (Director of Commissioning) |
| <ul style="list-style-type: none"> • Contact details: josh.potter@wandsworthccg.nhs.uk • | |
| <ul style="list-style-type: none"> • Executive Summary: The paper outlines the strategic intent of the Better Care Fund for Merton and informs the Governing Body of the plan's submission to NHS England on time on 11th September 2017. The full narrative and technical submission in in the appendices for information. | |
| <ul style="list-style-type: none"> • Key sections for particular note (paragraph/page), areas of concern etc: NA | |
| Recommendation(s): NA | |
| Committees which have previously discussed/agreed the report: An update on the BCF plan development came to the July Governing Body | |
| Financial Implications: The Better Care Fund is a pooled fund with the Local Authority with whom the CCG has a risk share based on the reduction of emergency admissions and delayed transfers of care. | |
| Implications for CCG Governing Body: NA | |
| How has the Patient voice been considered in development of this paper: The Better Care Fund supports the ongoing development and delivery of our community care strategy which has been supported by community engagement throughout. | |
| Other Implications: NA | |

Equality Assessment: Please state if an equality analysis (EA) has been completed for this paper – Yes/No (please tick). If yes, please attach EA as an appendix to your paper and summarise findings in terms of positive, negative and neutral impact. If No, please briefly state why.

No: the paper is to inform the Governing Body on process. The impact of the BCF is covered in the wider narrative plan in the appendices.

Information Privacy Issues: NA

Communication Plan: NA

MERTON BETTER CARE FUND UPDATE

1. BACKGROUND

The Better Care Fund (BCF) is a programme spanning both the NHS and local government which was announced by the government in 2013 with the aim of improving the lives of some of the most vulnerable people in our society, by placing them at the centre of their care and support, providing them with integrated health and social care. In order to support this aim, a Better Care Fund Plan has been developed and agreed across health and social care.

The BCF is a pooled budget of which £5.5m is transferred from Merton CCG to London Borough of Merton. In addition to this, iBCF funding of £2.745m has been allocated to London Borough of Merton, the spending of which forms part of the BCF agreement, along with Disabled Facilities Grant. Discussions have taken place regarding the allocation of the iBCF, with NHS expectations of an impact on hospital admissions/ discharges, alongside challenges from social care in relation to provider expectations to make good previous year's fee restrictions.

2. DEVELOPMENT OF BCF FOR 2017/19

As outlined at the Health and Well Being Board in March, following the publication of the South West London Sustainability and Transformation Plan (STP), multi-agency task and finish groups have been established to deliver this work, which is expected to have a significant and positive impact on the delivery of the BCF objectives. These plans will form a significant part of the BCF plan going forward, with the priorities for 2017/19 focussing on:

- Integrated locality teams including support for complex patients, roll out of frailty work and case management support, end of life care, dementia and falls.
- Intermediate care and re-ablement, rapid response and discharge to assess.
- Enhanced support to care homes.

The task and finish groups report into Merton Integrated Delivery Group who will report into the Merton Joint Commissioning Group once established from a joint commissioning perspective and through to Right Care Best Setting and the Emergency Care Delivery Board to provide assurance regarding delivery of the STP.

A summary of the schemes and progress to date is outlined below:

2.1 Integrated Locality Team

A multi-agency group has been established to further develop current multi-disciplinary working across health and social care to proactively support keeping people well at home and avoid unnecessary emergency admissions to hospital. This

group has reviewed current arrangements and developed a proposed model going forward which has been presented and support by Merton Clinical Reference Group. An implementation plan has been developed which the group has agreed and actions are being undertaken to achieve the agreed aims and objectives of the teams. This group will also oversee a range of other schemes, including the roll out of the frailty pilot undertaken and a project manager has been recruited to support the delivery of this scheme. Engagement with patients and the voluntary sector has started, with a view to maximising the impact of this work. Presentations have been given to Merton Patient Engagement Group and Merton INVOLVE meeting with the voluntary sector.

2.2 Intermediate Care, Re-ablement, Rapid Response and Discharge to Assess.

A multi-agency group has been established to improve capacity and access to enable more people to go home sooner from hospital where possible and avoid unnecessary admission to hospital so that more people are able to remain independent in their own home.

Significant improvements have been put in train over the last year, with the focus of this work stream maximising the impact of services that have already been commissioned and identifying and addressing outstanding gaps. As part of this, a gap analysis has been undertaken and an action plan drawn up. This includes building on the co-location of services already undertaken and supporting joint assessment, care planning and service delivery as well as supporting joint training and team building.

Improved relationships are facilitating the bridging of gaps in care provision to prevent unnecessary hospital admission and facilitating a reduction of hospital length of stay.

Work is taking place to make the process of discharge for hospital teams as simple as possible and enable the most effective use of available capacity.

2.3 Enhanced Support to Care Homes

To aim of this work stream is to provide enhanced support to care homes in order to provide improved quality, help people access the right care and support and provide more care out of hospital. This builds on learning from the National Vanguard Programme and in particular the successes from the work undertaken by the Sutton Vanguard. It includes review and development of the support available to residential and nursing homes (including enhanced primary care support and MDT working), development of care home workforce and a Joint Intelligence Group has been established to identify where particular support may be required. Improvements in the hospital transfer pathway are planned with the use of the 'Red Bag' initiative undertaken in Sutton as well as work to support more joined-up commissioning and collaboration between health and social care. Recruitment is underway for a commissioning manager post, and this will form one part of their work area.

3. SUBMISSION TO NHSE ENGLAND

In line with National Guidance, the BCF plan was submitted to NHS England along with a set of supporting data and performance trajectories on the 11th September.

It should be noted that the trajectory for Days Delayed due to Delayed Transfers of Care is particularly challenging for Merton due to a nationally mandated baseline being used to calculate the target trajectory.

The submission was approved by the Health and Wellbeing Board through agreed delegated powers via the Health and Wellbeing Board Chair, Councillor Tobin Byers, Cabinet Member for Adult Social Care and Health, and the Chair of the CCG Andrew Murray.

NHS England will provide formal feedback on the submission, and whether the plan is approved within the next month.

Josh Potter: Director of Commissioning Merton and Wandsworth CCGs, 22nd September 2017